



GREATER BRIGHTON ECONOMIC BOARD

**13 OCTOBER 2015
10.00AM**

**SHOREHAM CENTRE, POND ROAD, SHOREHAM-BY-SEA, WEST
SUSSEX BN43 5WU**

AGENDA

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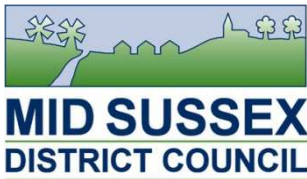
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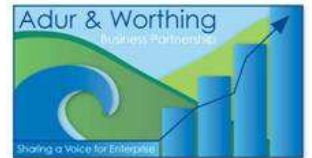
If you have any queries regarding this, please contact the designated Democratic Services Officer listed on the agenda.

For further details and general enquiries about this meeting contact John Peel, (01273 291058, email john.peel@brighton-hove.gov.uk) or email democratic.services@brighton-hove.gov.uk.

Date of Publication - Monday, 5 October 2015



Title:	Greater Brighton Economic Board
Date:	13 October 2015
Time:	10.00am
Venue	Shoreham Centre, Pond Road, Shoreham-by-Sea, West Sussex BN43 5WU
Members:	Councillors: Parkin (Chair), Smith, Humphreys, Morgan, G Theobald and Wall Business Partners: Prof. Julian Crampton, Prof. Michael Davies, John A. Peel, Dean Orgill, Peter Davies, Andrew Swayne, Nick Juba and Trevor Beattie
Contact:	John Peel Democratic Services Officer 01273 291058 john.peel@brighton-hove.gov.uk



University of Brighton



Greater Brighton Economic Board

Alex Bailey
CE - WBC/ADC

**Councillor
Neil Parkin
(Chair)**

Secretary to the
Board

Lawyer

Nick Hibberd
BHCC

Max Woodford
LDC

Philip Carr

Hamish Walke
MSDC

**Councillor
Geoffrey Theobald**
BHCC

**Councillor
Warren
Morgan**
BHCC

Geoff Raw
BHCC

**Councillor
Andy Smith**
LDC

Jenny Rowlands
CE - LDC

**Councillor
Daniel
Humphreys**
WBC

**Martin
Randall**
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**Councillor
Garry Wall**
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Kathryn Hall
CE - MSDC

Andrew Swayne
Chairman A&W
Business Partnership

Dean Orgill
B&H Business
Partnership

John A Peel
Director C2C
LEP

Peter Davies
Chairman CWS
Partnership

Prof. Julian Crampton
Vice-Chancellor UoBtm

Prof. Michael Davies
Deputy Vice-Chancellor
UoSx

Nick Juba
FE Rep

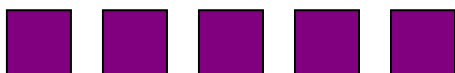
Trevor Beattie
SDNPA

Paul Castle

Caroline Wood

Chris Baker

Public Seating



Press



AGENDA

Part One

Page

11 PROCEDURAL BUSINESS

(a) Declaration of Substitutes: Where Members of the Board are unable to attend a meeting, a designated substitute for that Member may attend, speak and vote in their place for that meeting.

(b) Declarations of Interest:

- (a) Disclosable pecuniary interests not registered on the register of interests;
- (b) Any other interests required to be registered under the local code;
- (c) Any other general interest as a result of which a decision on the matter might reasonably be regarded as affecting you or a partner more than a majority of other people or businesses in the ward/s affected by the decision.

In each case, you need to declare

- (i) the item on the agenda the interest relates to;
- (ii) the nature of the interest; and
- (iii) whether it is a disclosable pecuniary interest or some other interest.

If unsure, Members should seek advice from the committee lawyer or administrator preferably before the meeting.

(c) Exclusion of Press and Public: To consider whether, in view of the nature of the business to be transacted, or the nature of the proceedings, the press and public should be excluded from the meeting when any of the following items are under consideration.

NOTE: *Any item appearing in Part Two of the Agenda states in its heading the category under which the information disclosed in the report is exempt from disclosure and therefore not available to the public.*

A list and description of the exempt categories is available from the Secretary to the Board.

12 MINUTES OF THE PREVIOUS MEETING

1 - 6

Minutes of the previous meeting held on 14 July 2015 (copy attached).

13 CHAIRS COMMUNICATIONS

GREATER BRIGHTON ECONOMIC BOARD

- 14 UPDATE ON GREATER BRIGHTON INVESTMENT PROGRAMME** **7 - 42**
Report of the Chair, Greater Brighton Officer Programme Board (copy attached).
- 15 UPDATE ON GREATER BRIGHTON DEVOLUTION BID** **43 - 100**
Report of the Chair, Greater Brighton Officer Programme Board (copy attached).
- 16 HCA UPDATE AND LAND PROGRAMME**
Presentation from Ken Glendinning, HCA (Head of Area - Surrey and Sussex)
- 17 NEW MODELS OF HOUSING DELIVERY**
Presentation from Tom Shaw (Development Director – South, Hyde Housing).
- 18 GREATER BRIGHTON PROJECT PIPELINE** **101 - 108**
Report of the Chair, Greater Brighton Officer Programme Board (copy attached).
- PART TWO**
- 19 GREATER BRIGHTON PROJECT PIPELINE- EXEMPT CATEGORY 3** **109 - 160**
Report of the Chair, Greater Brighton Officer Programme Board (copy attached).
- 20 PART TWO PROCEEDINGS**
To consider whether the items listed in Part Two of the agenda and decisions thereon should remain exempt from disclosure to the press and public.

GREATER BRIGHTON ECONOMIC BOARD

10.00am 14 JULY 2015

TERRACE ROOM, BRAMBER HOUSE, UNIVERSITY OF SUSSEX, BRIGHTON, BN1 9RH

MINUTES

Present: Councillors Parkin (Chair), Blackman, Humphreys, Morgan and G Theobald, Wall

Business Partners: Trevor Beattie, Dr. Carter, Prof. Crampton, Peter Davies, Kirsti Godson, Dean Orgill, John A. Peel, Andrew Swayne

Other Members present: Councillor Bewick

PART ONE

1 APPOINTMENT OF CHAIR

1.1 Nick Hibberd read the following statement:

“At its meeting on 21 April 2015, the Board agreed to a number of recommendations as to its Operating Principles, one being the process by which the Chair of the Board would be nominated for the 2015/16 term. Since the previous meeting, a confidential nomination and voting process was undertaken in accordance with that agreement Councillor Parkin was nominated by fellow Board Members to the role of Chair of the Board for the 2015/16 municipal year”

1.2 The Board unanimously agreed to appoint Councillor Parkin as Chair of the Greater Brighton Economic Board for the 2015/16 municipal year.

1.3 The Chair thanked Board Members for their support for his appointment and his predecessor Councillor Kitcat for his chairmanship in the Board’s opening year.

2 PROCEDURAL BUSINESS

2a Declarations of substitutes

2.1 Dr. Carter was present as substitute for Prof. Davies.

2.2 Kirsti Godson was present as substitute for Monica Box

2b Declarations of interests

2.3 There were none.

2c Exclusion of the press and public

- 2.4 In accordance with Section 100A of the Local Government Act 1972 (“the Act”), the Board considered whether the public should be excluded from the meeting during consideration of any item of business on the grounds that it is likely in view of the business to be transacted or the nature of the proceedings, that if members of the public were present during it, there would be disclosure to them of confidential information as defined in Section 100A (3) of the Act

3 MINUTES OF THE PREVIOUS MEETING

- 3.1 **RESOLVED-** That the minutes of the previous meeting held on 21 April 2015 be approved and signed as the correct record.

4 CHAIR'S COMMUNICATIONS

- 4.1 The Chair read the following statement:

“We are joined today by Phillip Carr from the Department for Business, Innovation & Skills. As many of you will already be aware, Phillip is our new City Deal lead within Government’s Local Growth Team. He is also the new Relationship Manager for the Coast to Capital Local Enterprise Partnership. I am sure that you will join me in welcoming Phillip.

On today’s agenda we have an item on Skills. This discussion is being led by Councillor Tom Bewick, Chair of Brighton & Hove City Council’s Children, Young People and Skills Committee. Cllr Bewick has a professional background in education, skills and enterprise policy and I would like to thank him for joining us today, to share his experience and perspective. We are also joined by Sue Dare, Principal of Northbrook College. Sue’s input will be invaluable and I would like to thank her for her time.”

- 4.2 Alex Bailey supplemented that much discussion was ongoing at both national and local level on devolution; the matter was being discussed in the House of Lords and HM Treasury had recently published a report ‘Fixing the Foundations’ that very usefully set out central government’s commitment to the devolvement of powers. Alex Bailey suggested a meeting in the autumn to discuss the matter further amongst a broader interest group.
- 4.3 The Chair stated that he had recently met with Greg Clarke MP who had been very responsive to discussion on the Greater Brighton region.
- 4.4 Councillor Theobald added that he had also spoken with a number of government ministers and it was clear that the duty was with the Greater Brighton region to put forward proposals.
- 4.5 Alex Bailey agreed adding that the proposals would need hard evidence and a business case.

- 4.6 Councillor Wall stated that he supported the proposal for a meeting in the autumn to discuss the matter fully.

5 GREATER BRIGHTON ECONOMIC BOARD- OPERATING PRINCIPLES 2015/16

- 5.1 The Board considered a report of the Lead Authority Chief Executive that set out the operating principles for the Greater Brighton Economic Board including its Heads of Terms, Memorandum of Understanding, Procedure Rules and Call-In Procedure.
- 5.2 **RESOLVED-** That the Greater Brighton Economic Board approve and adopt its operating principles as set out in appendices 1-4 to the report.

6 GREATER BRIGHTON ECONOMIC BOARD 2014/15 ANNUAL REPORT

- 6.1 The Board considered a report of the Chair, Greater Brighton Officer Programme Board that set out the achievements made in 2014/15 and the key areas of focus for 2015/16. The Board had agreed to receive an annual report as part of its reporting and accountability arrangements set out in its Heads of Terms. The report was supplemented with an interactive presentation.
- 6.2 **RESOLVED-**
- 1) That the Board approve the 2014/15 Annual Report.
 - 2) That the Board give delegated authority to the Greater Brighton Officer Programme Board to make any minor amendments to the 2014/15 Annual Report.
 - 3) That the 2014/15 Annual Report be submitted to respective organisations.

7 GREATER BRIGHTON INVESTMENT PROGRAMME UPDATE

- 7.1 The Board considered a report of the Chair, Greater Brighton Officer Programme Board that provided a progress update on the Greater Brighton Investment Programme in the period 22 April 2015 to 22 June 2015.
- 7.2 Peter Davies stated that further classifications may be beneficial to inform Board Members. This would be whether the project would have direct benefit or whether investment was a means to an end with the intention that it would lead to later benefit and would mean an improvement in risk management assessment.
- 7.3 Martin Randall stated that this was a very good suggestion and the possibility of inclusion would be examined.
- 7.4 **RESOVLED-** That the Board note the report.

8 GREATER BRIGHTON SKILLS

- 8.1 The Board considered a presentation from Councillor Bewick (Brighton & Hove City Council) that detailed the region's current performance on apprenticeships, examined case-studies from other regions and how they had performed and facilitated a discussion on the potential opportunities for the Greater Brighton Region.
- 8.2 Andrew Swayne stated that he was supportive of the proposals but observed that they should form a part of wider improvements in the skills employment chain including graduates. Andrew Swayne noted his support for engaging with schools and asked if there could be further focus on work experience programmes.
- 8.3 Councillor Blackman noted that Lewes had patterned with LEAP on a similar program and had found through that program that a high amount of spending was required to attract employers. Councillor Blackman stated that any potential opportunities for the Greater Brighton region should be outcome driven and he was mindful that there were already many companies operating on a similar platform in the region. Councillor Blackman added that efforts should be targeted toward training that provided a skill set needed by local employers.
- 8.4 Dean Orgill stated that many employers were confused by what apprenticeship schemes could offer and an awareness campaign should be run alongside any potential scheme. Dean Orgill added that he agreed there was deficiency in the local employment available for graduates.
- 8.5 John A. Peel stated that he was familiar with incentives (such as freeman of the city) as part of a successful apprentice scheme in Coventry and urged for the City Region to instigate something similar in any future scheme.
- 8.6 In response to the matters raised, Councillor Bewick noted that there had been some discussion in Parliament of creating a Royal Society of Apprentices; that he supported a focus on outcomes and not just the number of successful apprentice schemes and that there was a solid network of local companies currently in the area and a focus of any potential scheme would be to build upon what was already in place.
- 8.7 Jenny Rowlands noted that there were a number of construction projects coming forward, many of which had been approved by the Board and asked if portable apprentices could be created. Jenny Rowlands also commended the work of the Universal Technical College in Newhaven that had changed perceptions related to value.
- 8.8 Councillor Bewick noted that central government had in June introduced a levy on large companies to fund apprenticeships that could raise £50m for investment. Councillor Bewick added that the proposed Brighton & Hove apprenticeship task force would not be comprised of any local councillor's and would report its findings and recommendations to the council and the city's three MP's.
- 8.9 Kirsti Godson noted her support for the proposal for a City Region apprentice company that could send a clear message and supplemented that in her experience, larger companies had often been unreceptive to apprenticeship schemes.

- 8.10 Prof. Crampton stated his support for the proposals adding that a much more comprehensive approach was required.
- 8.11 The Board agreed to ask the Greater Brighton Officer Programme Board to consider the proposal for a City Region apprenticeship company in more detail and return to the Board with its findings and proposals.

9 GREATER BRIGHTON AND COASTAL WEST SUSSEX BACKGROUND PAPERS

- 9.1 The Board considered a report of the Chair, Greater Brighton Officer Programme Board that reported the final versions of the three background papers commissioned by the Board to provide evidence and inform future strategic decision-making within the Greater Brighton and Coastal West Sussex on economy, housing market and transport systems.
- 9.2 Councillor Wall stated that he welcomed all three background papers but suggested that it would be more appropriate for the Board to resolve to note rather than approve the final versions as there were actions recommended that the Board may not be able to achieve, particularly with regard to housing development.
- 9.3 The Chair moved a motion to amend the recommendation, as shown in bold italics below:

2.1 That the Board ***note*** the Greater Brighton and Coastal West Sussex background papers and executive summary.

- 9.4 The Chair put the motion to a vote which was agreed.
- 9.5 **RESOLVED-** That the Board note the Greater Brighton and Coastal West Sussex background papers and executive summary.

10 FINDINGS FROM COAST TO CAPITAL INFRASTRUCTURE REVIEW

- 10.1 The Board considered a presentation from Ian Parkes that set out the background to the Coast to Capital Infrastructure study in the areas of: transport, water supply, flooding and digital.
- 10.2 Councillor Theobald asked if discussions had taken place with the Croydon-based part of the LEP on the issue of Brighton Mainline 2 (BML2).
- 10.3 Ian Parkes clarified that discussions had taken place with partners in Croydon and the importance of BML2 to the regional economy was clearly recognised.

The meeting concluded at 11.50am

Signed

Chair

Subject:	Update on Greater Brighton Investment Programme		
Date of Meeting:	13 October 2015		
Report of:	Chair, Greater Brighton Officer Programme Board		
Contact Officer:	Name:	Nick Hibberd	Tel: 01273 293756
	Email:	nick.hibberd@brighton-hove.gov.uk	
LA(s) affected:	All		

FOR GENERAL RELEASE**1. PURPOSE OF REPORT AND POLICY CONTEXT:**

- 1.1 This report provides the Greater Brighton Economic Board ('the Board') with a progress update on the Greater Brighton Investment Programme ('the Programme'), which includes projects that have been allocated City Deal and Coast to Capital Growth Deal funding.
- 1.2 The period covered by this report is 15 July 2015 to 15 September 2015.

2. RECOMMENDATIONS:

- 2.1 The Board is asked to note the contents of this report.

3. PROGRAMME HIGHLIGHTS:**Schedule Status**

- 3.1 The Programme Dashboard and Reporting Book that are attached as Appendix 1 and 2 provide an overview of each project contained within the Programme and their current status.
- 3.2 The Programme continues to make steady progress and there are currently no major issues to report to the Board.
- 3.3 There are continued delays in finalising the Funding Agreements ('Agreements') for all Local Growth Fund projects. At the time of writing, two Greater Brighton projects had Agreements in place; the Construction Trades Centre (City College Brighton and Hove) and the Advanced Engineering Centre (University of Brighton). In addition, there are Agreements in place for all of the City Region's Learning Facilities Fund projects (see section 3.36 and 3.37 of this report), due to the requirement to spend 100% of the grant in 2015/16.
- 3.4 The Coast to Capital Local Enterprise Partnership (C2C LEP) and the Accountable Body (West Sussex County Council (WSSCC)) are making every effort to catch-up and the Agreements are moving forward. To minimise the impact on delivery, completion of the Agreements have been prioritised to reflect spend profiles. For Greater Brighton, the current focus is therefore on

the Digital Catapult, Circus Street Innovation Growth Centre & Regeneration and Preston Barracks Central Research Laboratory. In the absence of an Agreement, delivery bodies can spend at their own risk. Once Agreements are in place, however, claims can be submitted mid-quarter, subject to the Accountable Body's agreement.

- 3.5 To aid the process, all delivery bodies are asked to provide any outstanding documentation that is required to satisfy the Agreements to the C2C LEP as quickly as possible.

New England House Growth Centre

- 3.6 Redevelopment and investment options are currently being explored with potential joint venture partners. A report is to be presented to Brighton & Hove City Council's Policy & Resources Committee in January 2016, seeking agreement on a proposed scheme and permission on an approach to implementation.

Digital Exchange Brighton

- 3.7 The Digital Exchange at New England House was launched in July 2015. It is now operating as a business, run by the Brighton Digital Cooperative.

Digital Catapult Centre Brighton

- 3.8 Phase 1 of the capital works has been completed and a fully functioning temporary space for the Centre created within the FuseBox at New England House.
- 3.9 The Centre has run a series of outreach events to begin to engage and inform its audience. The Centre's first project, 'Retail Innovation', has started and is currently in the scoping phase. The Centre will focus specifically on projects that encourage innovation and value from real-time and location-based data – known as the Internet of Place.

Superconnected Cities Programme – Broadband Voucher Scheme

- 3.10 The extended Broadband Voucher Scheme has now offered a total of 601 vouchers (against a total target of 300) and 482 connections have been made to date.

Advanced Engineering Centre

- 3.11 The project is in Stage 4 design. A full planning application, which was submitted on 01 July 2015, is due to be considered by Brighton & Hove City Council's Planning Committee on the 16 September 2015.
- 3.12 The University of Brighton has appointed contractors through a full tendering process and anticipates that work will start on site in October 2015.

Sussex Innovation Brighton (Block J)

- 3.13 Construction of the new facility on Block J at Brighton Station continues and is expected to complete by May 2016. This Centre will form part of a new network

of Centres, including a Centre in Croydon that has now been fully constructed and will be accessible to businesses from 01 October 2015, and the planned Bio-Innovation Centre on the University of Sussex's Falmer campus.

Circus Street Innovation Growth Centre and Regeneration

- 3.14 Brighton & Hove City Council continues to work with its development partner to finalise the details of the Development Agreement and to ensure that the necessary funding mechanisms are in place for the development to go ahead.
- 3.15 Demolition, which will be phased, is now due to commence in autumn 2015 and construction will begin in December 2015.

Preston Barracks Central Research Laboratory

- 3.16 Brighton & Hove City Council, in partnership with the University of Brighton and Cathedral Group, continue to make good progress towards satisfying a number of important 'Preliminary Conditions', including the Ministry of Defence 'claw back'.
- 3.17 Detailed design of the whole scheme, which includes the Central Research Laboratory, is delayed whilst the Preliminary Conditions are satisfied. However, informal planning discussions are being held and a planning workshop will be held in October/November 2015.
- 3.18 Work on establishing the brand and raising awareness of the Central Research Laboratory project is also underway. A newsletter has been launched, which is already subscribed to by several hundred relevant organisations and individuals, and a project website has been established.

City College Brighton and Hove – Construction Trades Centre

- 3.19 The City College East project is progressing through the design development stages. The Funding Agreement with the C2C LEP was finalised in July 2015, allowing a programmed start on site in October 2015 with completion at the beginning of 2017.

Newhaven Flood Alleviation Scheme

- 3.20 The site surveys have now been completed and the detailed design is under development. It is anticipated that a planning application be submitted in autumn 2015, with the construction contract then being awarded in spring 2016 and construction commencing in autumn 2016.

Newhaven Port Access Road

- 3.21 The first phase of the Port Access Road (A259 to Pargut roundabout), which is being constructed as part of the Eastside development, is nearing completion.
- 3.22 The development of a business case for the second phase of the Port Access Road (from Pargut roundabout to Mill Creek) is underway and, as a retained scheme, information has been submitted to the Department for Transport (DfT) for comment over the summer 2015, with a view to formal submission of the business case in autumn 2015.

Newhaven Growth Quarter

- 3.23 Construction of the £2.25m Newhaven Growth Quarter Scheme on Denton Island in Newhaven continues and is on schedule for completion by March 2016.
- 3.24 An application for an Enterprise Zone will be submitted on 18 September 2015.

Shoreham Flood Defences – Adur Tidal Walls

- 3.25 Detailed design work is now underway and the Environment Agency plans to submit a full planning application in autumn 2015. This process will be progressed in parallel with the construction tender process. Start on site is anticipated for March 2016.

Shoreham Flood Defences – Western Harbour Arm

- 3.26 Following the adoption of the Shoreham Harbour Flood Management Guide - Supplementary Planning Document (SPD) negotiations have been continuing with key stakeholders at the Sussex Yacht Club and Kingston Beach sites. The SPD had indicated a flood defence solution along the river frontage for the Yacht Club, which would have required significant compensatory habitat further along the River. However, since that time the Yacht Club has suggested that it would be feasible to relocate the Yacht Club and build a cheaper flood defence solution along the back edge of the highway. A significant benefit of this proposal would be the opportunity to create a new cycle-path along the A259 by setting back the Yacht club boundary. This proposal is currently being discussed with the C2C LEP.
- 3.27 Consultants have been engaged to develop a concept design for this alternative proposal and this work is due to be completed by end October 2015. It is then intended to go out to tender for the detailed design stage prior to pursuing the necessary planning permissions for the works and work to commence in autumn 2016. It is still intended to use the existing Environment Agency Framework Agreement to appoint Design and Build Contractors.
- 3.28 At Kingston Beach it has been agreed to implement part of a more comprehensive solution addressing the immediate need for coastal defence works by way of new rock revetments. The requirement for a new flood wall leading back to the A259 and a cycle path connection would be provided by the adjoining development site.

A2300 Corridor Improvements – Burgess Hill

- 3.29 West Sussex County Council and Mid Sussex District Council continue to work together in progressing the scheme and developing the business case for submission to the Local Transport Body and, as a retained scheme, the DfT. Consultants WSP have been commissioned to update the Burgess Hill Transport Model, which will be used to support the evidence base for the business case.

Brighton Valley Gardens – Phases 1 and 2

- 3.30 The review of the technical and engineering aspects of the design has now been completed. Whilst reaffirming the robustness of the transport modelling used in the business case, the review has recommended updating the city centre model with 2015 data, to reflect recent changes to the traffic network in the area such as Lewes Road, Brighton Station Gateway and Edward Street, and re-running the modelling, to help ensure key junctions in the area respond to latest traffic flows as efficiently as possible. This work is anticipated to take approximately 3-4 months, after which any necessary design amendments can be made before the project progresses to construction.

Brighton Bike Share

- 3.31 Brighton & Hove City Council is now satisfied that the conditions set out by the Local Transport Body (LTB) on 25 March 2015 can be met and a letter of confirmation has been issued by the council's Chief Finance Officer. A report is due to be presented to the LTB on 08 October 2015, to obtain an unconditional offer of funding.
- 3.32 A report will be presented to Brighton & Hove City Council's Policy & Resources Committee on 03 December 2015, to seek approval to proceed to procurement and commence the requisite consultation.

Brighton & Hove Intelligent Transport Systems (ITS) Package

- 3.33 Brighton & Hove City Council's bid for £1.83m of Local Growth Fund funding for its Intelligent Transport Systems (ITS) Package was made to help safely and sustainably improve the movement of people and vehicles to/from and around the City. It is based on the use of technologically advanced equipment and infrastructure to better monitor, manage and improve what is happening on the city's road network.
- 3.34 Work continues to develop a programme of schemes that achieves the most efficient way of delivering the Package's objectives across a 3-year period, which takes account of the need to maximise the outputs that will be delivered through the investment whilst minimising disruption on the network when/if other work is planned. This programme will primarily aim to treat individual corridors one by one in order to complete the delivery of a comprehensive set of measures and begin to secure the potential benefits at an early stage.

Montague Place, Phase 1 Worthing Sustainable Transport Package

- 3.35 Detailed design is now complete and procurement, through the West Sussex County Council's Major Projects Framework, continues and remains due for award in October 2015. Construction is on target to commence in January 2016.

Learning Facilities Fund

- 3.36 Each of the City Region's Further Education colleges have successfully secured funding through the Local Growth Fund's Learning Facilities Fund, as follows:

- City College Brighton & Hove - £250,000
- Northbrook College - £200,000
- Plumpton College – £200,000
- Sussex Downs College – £100,000
- Worthing College-£99,960

3.37 These allocations will fund refurbishments and improvements to the colleges' existing assets and facilities to reduce the estate E-mandate condition.

Business Finance

3.38 To date, 12 businesses from the City Region have been awarded grants (13 small grants and 7 business growth grants), totalling £451,528.53, creating 44.5 new FTE jobs and safeguarding 50.5 jobs.

3.39 The closing date for expressions of interest was 15 September 2015 and these are now being reviewed.

3.40 The C2C LEP hopes to re-launch both the small grants and the business grants schemes next year.

Greater Brighton Next Steps Commission

3.41 On 04 September 2015, the Board submitted its initial Devolution Prospectus to the Secretary of State for the Department for Communities & Local Government (DCLG).

3.42 The proposals contained within the Devolution Prospectus build on the successful Greater Brighton City Deal and C2C LEP Growth Deal and have a continued focus on accelerating growth and increasing productivity.

3.43 The Devolution Prospectus is a work in progress; it outlines all of the areas that the Board wishes to explore further with Government, partners and wider stakeholders.

3.44 An item on this is featured elsewhere on the agenda.

4. TASKS TO BE COMPLETED IN THE NEXT PERIOD

4.1 The next period will be focused on:

- Each Delivery Body to work with the C2C LEP and the Accountable Body to complete Funding Agreements for their respective projects.
- Partnership to continue to develop and further refine Greater Brighton's devolution proposals, working with neighbouring authorities and key stakeholders and supporting the consultant team to develop the associated business cases and the next version of the Devolution Prospectus (to be presented to the Board for sign-off on 26 January 2016).
- Partnership to continue to develop the pipeline of projects for the next round of the Local Growth Fund. An item on this is featured elsewhere on the agenda.

5. FINANCIAL & OTHER IMPLICATIONS:

Financial Implications:

- 5.1 This report provides updates on the progress of a number of projects each with individual sources of funding from both the government and various partners. Each project will be subject to individual business cases that consider the financial benefits and risks associated with each project. The financial implications relating to each of the projects in the programme have been reported individually at various stages and considered by their lead bodies and further updates will be provided to the Board throughout the year.

Delays to the Funding Agreements are being addressed for priority schemes according to their particular spend profiles. Whilst bodies are able to spend against these schemes at their own risk it is advisable that the risks and consequences against each scheme are carefully considered and due diligence undertaken to ensure that spend and commitments are not made that may incur unnecessary liabilities upon individual bodies.

Finance Officer Consulted: Rob Allen, Principal Accountant

Date: 18/9/2015

Legal Implications:

- 5.2 Each of the projects in the Programme will be subject to individual Funding Agreements between West Sussex County Council as the Accountable Body, Coast to Capital Limited and the Delivery Body. In some case it may be necessary for the delivery Body to enter into a further agreement if the funding is ultimately drawn down by a third party. State Aid issues need to be reviewed on a project by project basis.

Lawyer Consulted: Bob Bruce, Deputy Head of Law BHCC

Date: 29.09.15

Equalities Implications:

- 5.3 None. As the business cases for individual projects are developed, lead partners will be asked to develop an Equality Impact Assessment for their projects as appropriate.

Sustainability Implications:

- 5.4 None arising from this report. Sustainability issues will be addressed on a project by project basis.

Any Other Significant Implications:

- 5.5 None

SUPPORTING DOCUMENTATION

Appendices:

Appendix 1: Greater Brighton Investment Programme Dashboard

Attached as a separate document

Appendix 2: Greater Brighton Investment Programme Reporting Book

Attached as a separate document

Background Documents

None

Coast to Capital LGF Delivery 2016/18 Programme Dashboard														
02/10/2015														
1. Investment Theme	2. Project/ Programme Name	3A. LGF allocation 16/16	3B. Total LGF allocation all years	4. Main outputs (Full Programme, all years)	5. Lead delivery body	6. C2C Lead - Person's/ Committee Name/ Manager	7. Start Date	8. End Date	9. Any Corrective Action Required	Overall Status (Auto Calc)				
10. Inception and Set Up	11. Time	12. Spend	13. Impact	14. Risk										
Accelerate Research and Innovation	Growth is Digital- Capait	£225,000	£500,000	460 SOM	Wired Sussex	Ian Parkes/Enterprise	Q1 15/16	17/18	Funding agreement	●	●	●	●	●
Accelerate Research and Innovation	Growth is Digital- SG	£200,000	£1,200,000	1bc	1bc	Ian Parkes/Enterprise	Q14 15/16	2021 or earlier	Funding agreement	●	●	●	●	●
Accelerate Research and Innovation	Advanced Engineering Centre - UoB and Ricardo	£4,500,000	£7,000,000	50 Jobs	UoB	Ian Parkes/Enterprise	Q1 15/16	16/17	Funding agreement	●	●	●	●	●
Home and Employment Spaces	Brighton Circus Street/ Edward Street Quarter	£1,500,000	£2,700,000	1,063 Jobs 142 Homes	BHCC	Ian Parkes/Infrastructure	Q1 15/16	18/19	Funding agreement	●	●	●	●	●
Accelerate Research and Innovation	Preston Barracks Central Research Lab - City Deal Centus	£1,000,000	£7,700,000	9,012 SOM	BHCC	Ian Parkes/Infrastructure	Q4 15/16	18/19	Funding agreement	●	●	●	●	●
Enhancing business and skills	Skills Capital- City College	£5,340,000	£9,000,000	854 learners	city college	Heather Binning/ Skills Capital	Q2 15/16	Q4 18	Quarterly claims and monitoring	●	●	●	●	●
Flood Defences	Newhaven Fort Access Road	£300,000	£1,500,000	5,000 jobs 135,341 SOM	EA	Ian Parkes/Infrastructure	16/17	18/19	Business case	●	●	●	●	●
16/17 Indicative Allocation	Newhaven Fort Access Road	£0	£10,000,000	1,000 SOM	ESCC	Ian Parkes/Infrastructure	16/17	18/19	Business case	●	●	●	●	●
Flood Defences	Shoreham Harbour Flood Defences- ATW	£2,400,000	£6,000,000	4,460 jobs 2,230 Homes	EA	Ian Parkes/Infrastructure	Q1 15/16	17/18	Funding agreement	●	●	●	●	●
Flood Defences	Shoreham Harbour Flood Defences- ATW	£0	£3,500,000	36,000 SOM	A&W C	Ian Parkes/Infrastructure	Q4 15/16	2021 or earlier	Delivery Plan and Business case	●	●	●	●	●
Growth Deal 2	A2300- Burgess Hill	£0	£17,000,000	8000 homes	WSCC	Ian Reeve/ LTB/ Infrastructure	16/17	19/20	Business case to LTB	●	●	●	●	●
LTB 2013	Valley Gardens Phases 1 & 2 (LTB)	£2,800,000	£8,000,000	5000 jobs	BHCC	Ian Reeve/ LTB/ Infrastructure	Q2 15/16	16/17	Final agreement	●	●	●	●	●
16/17 Indicative Allocation	Brighton Valley Gardens Phase 3	£0	£6,000,000	5000 jobs	BHCC	Ian Reeve/ LTB/ Infrastructure	17/18	2021	Business case to LTB	●	●	●	●	●
Transport Package	Sustainable Transport package- Brighton Bike Share	£160,000	£1,160,000	1,000 SOM	LTB	Ian Reeve/ LTB/ Infrastructure	Q1 15/16	Q4 17	Funding agreement	●	●	●	●	●
Transport Package	Resilience Package- Brighton ITS	£255,000	£1,830,000	1,000 SOM	LTB	Ian Reeve/ LTB/ Infrastructure	Q2 15/16	Q4 17/18	Funding agreement	●	●	●	●	●
Transport Package	Sustainable Transport package- Worthing STP	£600,000	£800,000	rehabilitated training/learning facilities	LTB	Ian Reeve/ LTB/ Infrastructure	Q4 15/16	Q4 16/17	Funding agreement	●	●	●	●	●
Enhancing business and skills	Learning Facilities Fund- City College Brighton and Hove	£250,000	£250,000	rehabilitated training/learning facilities	city college	Heather Binning/ Skills Capital	Q1 15/16	Q4 15/16	Funding agreement	●	●	●	●	●
Enhancing business and skills	Learning Facilities Fund- Northbrook College	£200,000	£200,000	rehabilitated training/learning facilities	Northbrook	Heather Binning/ Skills Capital	Q2 15/16	Q4 15/16	Funding agreement	●	●	●	●	●
Enhancing business and skills	Learning Facilities Fund- Plumpton College	£200,000	£200,000	rehabilitated training/learning facilities	Plumpton	Heather Binning/ Skills Capital	Q2 15/16	Q4 15/16	Funding agreement	●	●	●	●	●
Enhancing business and skills	Learning Facilities Fund- Sussex Downs College	£100,000	£100,000	rehabilitated training/learning facilities	Sussex Downs College	Heather Binning/ Skills Capital	Q2 15/16	Q2 16/17	Funding agreement	●	●	●	●	●
Enhancing business and skills	Learning Facilities Fund- Worthing College	£100,000	£100,000	rehabilitated training/learning facilities	Worthing College	Heather Binning/ Skills Capital	Q2 15/16	Q2 16/17	Funding agreement	●	●	●	●	●
Enhancing business and skills	Business Finance	£1,250,000	£9,500,000	1123 Jobs	WSCC	Ian Parkes/ Finance	Q1 15/16	2021 or earlier	Funding agreement	●	●	●	●	●


10. Inception and Set Up	11. Time	12. Spend	13. Impact	14. Risk
<p>NEW</p> <p>Delivery body identified, business case approved, scope is understood & under control; contract/grant agreed; project set up; funding agreed; project set up; funding agreed</p>	<p>Delivering in line with agreed year; late years on track; project will complete on or before target date</p>	<p>Potential delivery bodies identified but yet to be confirmed; business case in development; contract/grant agreed; project set up; funding agreed; project set up; funding agreed</p>	<p>No delivery body identified; business case not approved; scope is uncertain or shifting; budget not confirmed; project set up; funding agreed; project set up; funding agreed</p>	<p>Project is Complete</p>
<p>Delivering in line with agreed year; late years on track; project will complete on or before target date</p>	<p>May not delivery in full in current year; late years on track; project will complete on or before target date</p>	<p>Project is Complete</p>	<p>Will not start in target year; project will complete on or before target date</p>	<p>Project is Complete</p>
<p>Spend in line with forecast; expected output, match funding and LGF</p>	<p>Spend not in line with forecast and 100% of LGF over whole lifetime. Viable recovery plan in place.</p>	<p>Project is Complete</p>	<p>Project will spend less than 20% of LGF over whole lifetime. No viable recovery plan.</p>	<p>Project is Complete</p>
<p>Project is on track to deliver the expected output, match funding and leverage</p>	<p>There is likely to be a reduction of funding or leverage</p>	<p>Project is Complete</p>	<p>It is highly likely that there will be more than a 50% reduction in funding or leverage</p>	<p>Project is Complete</p>
<p>Risks are understood and mitigated and a risk plan is in place.</p>	<p>Risks are understood and mitigated and a risk plan is in place.</p>	<p>Project is Complete</p>	<p>Risk management plan missing or out of date.</p>	<p>Project is Complete</p>

LOCAL GROWTH FUND PROGRAMME MANAGEMENT REPORTING BOOK

Version: **11th September 2015**

This Programme Management Book provides a one page summary and RAG rating of each project in the Greater Brighton Investment Programme.

The following key is used for the RAG Ratings: For each project the key risks (up to 3) are highlighted in bold.

RAG Key	Green	Amber	Red
10. Inception and Set Up THIS IS A GATE AND MUST BE GREEN FOR THE PROJECT TO START 	Delivery body identified; business case approved; scope is understood & under control ; contract/grant agreement signed; project budget agreed; project schedule agreed	Potential delivery bodies identified but yet to be confirmed; business case in development; contract/grant agreement yet to be signed; scope to be clarified; budget contributions not finalised; schedule yet to be agreed	No delivery body identified; business case not approved; scope is uncertain or shifting; budget insufficient for deliverables; project cannot be delivered in the available time
11. Time	Delivering in line with agreed timeline; will deliver in full in current year; later years on track; project is will complete on or before target date	May not delivery in full in current year; project may not complete prior to completion date. Viable recovery plan in place.	Will not start in target year. Project will not complete on time. No viable recovery plan in place.
12. Spend	Spend in line with forecast drawdown. Project is forecast to spend 100% of LGF.	Spend not in line with forecast drawdown. Project may not spend 100% of LGF over whole lifetime. Viable recovery plan in place.	Project will spend less than 20% of forecast LGF in current year. Will not drawdown full LGF over whole lifetime. No viable recovery plan.
13. Impact	Project is on track to deliver the expected outputs, match funding and leverage	There is likely to be a reduction of up to 15% in outputs, match funding or leverage	It is highly likely that there will be more than a 50% reduction in planned outputs, match funding or leverage
14. Risk Management	Risks are understood and anticipated and viable mitigation plans are in place.	Risks are materialising which could present a significant challenge to the project and/or a risk analysis has not been completed. Mitigation not working. Revised mitigation in place.	Risk management plan missing or out of date. Unanticipated risks are materialising. No mitigation plans in place.

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Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	Accelerate Research and Innovation							
2. Project/Programme Name & Description	Growth is Digital – Digital Catapult Centre The Digital Catapult Centre Brighton is one of three regional Digital Catapults linked to the national Digital Catapult . The Catapult will be a collaborative innovation and research platform for SMEs, large companies and the universities.							
3. Spend Profile % of 15/16 total-0.5% % of total- 0.2%		15/16	16/17	17/18	18/19	19/20	20/21	Total
	LGF:	225,000	225,000	50,000				500,000
	City Deal	£700,000						700,000
	Public	255,264	207,368	207,368	50,000			720,000
	Private inc. HEI	200,800	185,000	140,000				525,800
	ESIF		245,000	255,000				500,000
	Total	1,381,064	862,368	652,368	50,000			2,945,800
4. Main Outputs (full programme all years)	SQM: 460sqm <ul style="list-style-type: none"> • 1,000 enterprises receiving non financial support • 250 enterprises assisted to cooperate with research entities • 35 enterprise supported to introduce new to the market products • 65 Number of enterprises supported to introduce new to the firm products 							
5. Lead Delivery Body & partners	Digital Catapult Centre Brighton- Wired Sussex, BHCC and UoB <ul style="list-style-type: none"> • Universities of Chichester, Sussex and Surrey • Greater Brighton City Deal • Amex 							
6. Lead C2C Project Manager and sponsor Committee	Ian Parkes Enterprise Committee- Steve Allen							
7. Start Date & Key Milestones Current Year	Q1; Digital Catapult Brighton launched on 12th March 2015							
8. End Date	2017/18							
9. Current Status and any Corrective Action required	Awaiting a decision on rent and rates for New England House unit next door to Wired Sussex. Now progressing with agreeing MOUs with the core consortium partners. Initial engagement activities with SMEs underway. Two additional competitive funding bids (ESIF and Innovate UK) totalling £1.5m have been submitted to support enhanced catapult activity.							
Status	RAG*	Comments						
10. Inception and Set Up	A	<i>Funding agreements for Catapult now in draft. This agreement is between the Accountable Body, and Coast to Capital, BHCC and UoB who will be the recipients of the Catapult Funding for the different elements. Wired Sussex will still manage the project.</i>						
11. Time	A	Complex agreements will introduce delay. Delays in securing second unit at New England House						
12. Spend	G	Modest target. Capital v revenue						
13. Impact	G	<i>May need ESIF funding alongside to fully exploit the jobs created- Bid submitted</i>						
14. Risk Management	G	<i>Builds on exiting models; has backing of national Catapult Centre.</i>						
Completed By	I Parkes/ H Shepherd			Date		18 th August 2015		

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	Accelerate Research and Innovation							
2. Project/Programme Name & Description	<p>Growth is Digital – Digital Infrastructure Support for business clusters (and rural not spots) to bring Ultrafast and Superfast broadband to their businesses. Will build on Digital Caterham, Brighton Digital exchange and Manor Royal BID models.</p>							
3. Spend Profile % of 15/16 total-0.5% % of total- 0.7%		15/16	16/17	17/18	18/19	19/20	20/21	Total
	LGF:	225,000	225,000	400,000	TBC	TBC	TBC	1,650,000
	(ultrafast)	(60,000)	(60,000)					
	(Coastal)	(55,000)	(55,000)					
	(Industrial)	(55,000)	(55,000)					
	(Rural)	(55,000)	(55,000)					
	Public	8,137,500	8,137,500					16,275,000
	Private inc. HEI	10,038,000	10,038,000	600,000	TBC	TBC	TBC	21,876,000
	Total	18,400,500	18,400,500	1,000,000	TBC	TBC	TBC	39,801,000
4. Main Outputs (full programme all years)	Jobs: 200; Other: <ul style="list-style-type: none"> • Number of enterprises supported • Number of enterprises receiving grant support • Additional businesses with broadband access of at least 30mbps 							
5. Lead Delivery Body & partners	<p>WSCC</p> <ul style="list-style-type: none"> • West Sussex Rural Partnership & Coastal West Sussex Partnership • SDNPA 							
6. Lead C2C Project Manager and sponsor Committee	Ian Parkes Enterprise Committee- Steve Allen							
7. Start Date & Key Milestones Current Year	Ultrafast/Superfast invitations to put forward proposals-launch in Q1							
8. End Date	2021 or earlier							
9. Current Status and any Corrective Action required	Three pilot proposals for digital infrastructure – Rural business/community cluster; Coastal business cluster; industrial estate/business park. Proposals for first round in draft with an intention to launch in October. There will also be investment in ultra-connectivity in key locations in Coastal Greater Brighton Economic Region. Business case approved by Enterprise Committee on 7 th January 2015. Business case Approved by BIS. WSCC will be the lead delivery body for all three ultrafast/superfast hub pilots and the day to day management will be led by WSCC for the Coastal pilot, RWSP and SDNP for the rural pilot and GDI for the industrial estates.							
Status	RAG*	Comments						
10. Inception and Set Up	A	<i>Business case approved by Enterprise Committee 7th Jan. State aid advice-process underway.</i>						
11. Time	A	<i>Pilot specifications in draft. Danger of late launch</i>						
12. Spend	A	<i>Modest target for Ultrafast hubs in yr1.</i>						
13. Impact	G	<i>May need ESIF funding alongside to fully exploit the jobs created. Deadweight</i>						
14. Risk Management	A	<i>State aid risk to be mitigated by receiving specific legal advice</i>						
Completed By	I Parkes/ H Shepherd			Date		07 th September 2015		

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	Accelerate Research and Innovation							
2. Project/Programme Name & Description	Advanced Engineering Centre – UoB and Ricardo Creation of a new facility at Moulscome which will train engineers for the automotive industry and also carry out research. Combination of a new building which is physically linked to re-modelled & refurbished existing building							
3. Spend Profile		15/16	16/17	17/18	18/19	19/20	20/21	Total
% of 15/16 total- 11% % of total- 3%	LGF	4,500,000	2,500,000					7,000,000
	Public	2,818,000	2,182,000					5,000,000
	Private inc. HEI	1,888,000	3,661,000	261,000				5,810,000
	ESIF							
	Total	9,206,000	8,343,000	261,000				17,810,000
4. Main Outputs (full programme all years)	Jobs:50 Homes: SQM: 3,600 Other: <ul style="list-style-type: none"> • 60 additional trained engineering graduates per year • Number of enterprises assisted to cooperate with research entities/institutions • Number of enterprises supported to introduce new to the market products • Number of enterprises supported to introduce new to the firm products • Additional STEM students – inc. women into STEM • Research funding won • Research contracts won 							
5. Lead Delivery Body & partners	University of Brighton – Prof Andrew Lloyd <ul style="list-style-type: none"> • Ricardo 							
6. Lead C2C Project Manager and sponsor Committee	Ian Parkes Enterprise committee- Steve Allen							
7. Start Date & Key Milestones Current Year	Q1							
8. End Date	16/17							
9. Current Status and any Corrective Action required	Business case approved Enterprise committee on 7 th January 2015. HEFCE funding confirmed. UoB have established a project board. Project managers have been appointed. Outline design and build contract has been let by UoB. Design work is underway. Work will commence first on the refurbishment of the existing facilities while the final design of the new building is agreed. The project is in Stage 4 design, a full planning application has been submitted which will be considered at the BHCC Planning Committee on the 16 th September 2015, contractors have been appointed through a full tendering process and the UoB anticipate that early onsite works will beginning in October 2015.							
Status	RAG*	Comments						
10. Inception and Set Up	G	Business case approved. Funding agreement signed.						
11. Time	G	Project Board already up and running.						
12. Spend	G	Significant capital works in 15/16. Refurbishment can commence immediately. Capital v revenue						
13. Impact	G	UoB jobs will itself meet most of the target. Maybe a slight reduction in footprint.						
14. Risk Management	A	Planning risk being handled by UoB –. Going to planning committee 16 th September						
Completed By	I Parkes/ H Shepherd	Date			07 th September 2015			

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	Homes and Employment Space								
2. Project/Programme Name & Description	<p>Brighton Circus Street and Edward Street Quarter A public-private partnership scheme to transform the 2.5-acre site off Circus Street. The former municipal fruit and veg market will become a mixed-use scheme and 'innovation quarter', with new homes, student bed spaces, new teaching and research facilities for the University of Brighton, a new dance studio for South East Dance and a seven-storey office building. Also restaurants or shops around a new public square.</p>								
3. Spend Profile % of 15/16 total- 3.6% % of total- 1.1%		15/16	16/17	17/18	18/19	19/20	20/21	Total	
	LGF	1,500,000	1,200,000					2,700,000	
	Public	157,896	2,292,009	947,430				3,397,335	
	Private inc. HEI	16,597,866	60,513,458	20,538,752	962,574			98,612,650	
	ESIF								
Total	18,255,762	64,005,467	21,486,182	962,574			104,709,985		
4. Main Outputs (full programme all years)	Jobs: 232 Homes: 142 SQM: 3,046 Other: <ul style="list-style-type: none"> • 450 student accommodation bed spaces • A Library and Academic building for the University of Brighton (UoB) • A cultural building for South East Dance (SED) called "The Dance Space" • New start-up workshops, Retail units and restaurants, • New public realm to include a public square and landscaped courtyards 								
5. Lead Delivery Body & partners	BHCC- Alan Buck <ul style="list-style-type: none"> • Cathedral • UoB 								
6. Lead C2C Project Manager and sponsor Committee	Ian Parkes Infrastructure Committee- Martin Heffer								
7. Start Date & Key Milestones Current Year	Q1 –								
8. End Date	17/18								
9. Current Status and any Corrective Action required	Planning approved on 17 September 2014. First step is to clear the site. Business Case approved by Infrastructure Committee on 26 th January. Signing of the Section 106 is imminent. Demolition been delayed- new build start November 15. State Aid advice now received. Detailed design has been progressing and Cathedral have tendered to the contracting market. Negotiations are ongoing with the contractors. A value engineering exercise is being undertaken to reduce construction costs. Circus Street to pick up underspend from CRL- to be agreed by C2C and AB.								
Status	RAG*	Comments							
10. Inception and Set Up	A	<i>Business case received approved 26th Jan. Funding agreement in draft</i>							
11. Time	G	<i>Will make a start in 14/15- delays in signing agreement may mean late start</i>							
12. Spend	G	<i>Early start will ensure 15/16 funding is fully used</i>							
13. Impact	G	<i>Mixed use scheme will deliver a mix of outputs. High leverage from UoB and Cathedral</i>							
14. Risk Management	G	<i>Planning was the big risk – now achieved. State aid advice now received.</i>							
Completed By	I Parkes/H Shepherd	Date	07 th September 2015						

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	Accelerate Research and Innovation																																																						
2. Project/Programme Name & Description	Preston Barracks Central Research Laboratory An innovation hub in the centre of a mixed use site which will also deliver homes and employment space. One of three CRLs being developed by Cathedral.																																																						
3. Spend Profile	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th></th> <th>15/16</th> <th>16/17</th> <th>17/18</th> <th>18/19</th> <th>19/20</th> <th>20/21</th> <th>Total</th> </tr> </thead> <tbody> <tr> <td>LGF</td> <td style="text-align: right;">1,000,000</td> <td style="text-align: right;">3,000,000</td> <td style="text-align: right;">3,700,000</td> <td></td> <td></td> <td></td> <td style="text-align: right;">7,700,000</td> </tr> <tr> <td>Public</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Private inc. HEI</td> <td style="text-align: right;">664,412</td> <td style="text-align: right;">962,965</td> <td style="text-align: right;">3,859,868</td> <td></td> <td></td> <td></td> <td style="text-align: right;">5,487,245</td> </tr> <tr> <td>ESIF</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Total</td> <td style="text-align: right;">1,664,412</td> <td style="text-align: right;">3,962,965</td> <td style="text-align: right;">7,559,868</td> <td></td> <td></td> <td></td> <td style="text-align: right;">13,187,245</td> </tr> </tbody> </table>								15/16	16/17	17/18	18/19	19/20	20/21	Total	LGF	1,000,000	3,000,000	3,700,000				7,700,000	Public								Private inc. HEI	664,412	962,965	3,859,868				5,487,245	ESIF								Total	1,664,412	3,962,965	7,559,868				13,187,245
	15/16	16/17	17/18	18/19	19/20	20/21	Total																																																
LGF	1,000,000	3,000,000	3,700,000				7,700,000																																																
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% of 15/16 total-2.4%																																																							
% of total- 3.2%																																																							
4. Main Outputs (full programme all years)	Jobs:854 (over a 10 year period) SQM:4645 Other: <ul style="list-style-type: none"> • 99 businesses supported • Follow on investment at site • SQM of high specification prototyping labs/ workshops 																																																						
5. Lead Delivery Body & partners	BHCC- Mark Jago <ul style="list-style-type: none"> • Cathedral • UoB 																																																						
6. Lead C2C Project Manager and sponsor Committee	Ian Parkes Infrastructure Committee- Martin Heffer																																																						
7. Start Date & Key Milestones Current Year	Cathedral will start site preparation in 14/15.																																																						
8. End Date	18/19																																																						
9. Current Status and any Corrective Action required	Business case approved by Infrastructure committee 26 th January. Cathedral will be preparing the site in early 15/16 at risk. Full start on site in January 16. Site development underway. Prior to securing funding for the project, Cathedral have commenced as many of the key 'Year 1' activities as they have been able to which includes -Commencing meanwhile use activities on site, to establish the brand and awareness of the project. They now have a newsletter subscribed to by several hundred relevant organisations and individuals as a result and are receiving a lot of interest, Commencing master planning and strategic design work for the wider development, including the CRL and establishing the project website, to commence consultation and engagement work http://fieldbtn.com/ Planning app late 2015. State aid advice now received. Potential 15/16 underspend to be picked up by Circus Steet- subject to approval by C2C and AB.																																																						
	RAG*	Comments																																																					
10. Inception and Set Up	A	Business case approved 26 th Jan. Funding agreement now in draft.																																																					
11. Time	A	Planning permission in late 15/16 but Cathedral working at risk in site preparation. Delays in signing agreement may mean late start																																																					
12. Spend	A	Cathedral working at risk but potential underspend which, subject to agreement by C2C and AB, will be picked up by Circus Street.																																																					
13. Impact	G	Strategic site with high impact. Leverage committed from BHCC, Cathedral and UoB.																																																					
14. Risk Management	A	Dependent on Planning approval in late 15. State Aid advice now received.																																																					
Completed By	I Parkes/H Shepherd		Date		07 th September 2015																																																		

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	Enhancing Business and Skills							
2. Project/Programme Name & Description	<p>Skills Capital- City College Brighton and Hove</p> <p>Part one is the redevelopment of the City College East campus will see the demolition of existing buildings and provision of new 3,000sqm Construction Trades Centre and front entrance and the full refurbishment of retained existing buildings (3,569sqm). This is what the £9m of LGF relates. Part two of the project is the disposal of Existing buildings and provision of 11,800sqm new College on the existing car park at Pelham campus. Part two forms the colleges match funding.</p>							
3. Spend Profile % of 15/16 total-12.8% % of total- 3.8%		15/16	16/17	17/18	18/19	19/20	20/21	Total
	LGF	5,340,000	3,551,000	109,000				9,000,000
	Public					250,000		250,000
	Private inc. HEI							
	ESIF							
	Total	5,340,000	3,551,000	109,000		250,000		9,250,000
4. Main Outputs (full programme all years)	<p>Other:</p> <ul style="list-style-type: none"> • 30 additional Apprenticeships • 40 additional 16-18 learners • 12 additional other learners • 3000 SQM new build training/learning floorspace • 3255,000 Follow on investment at site 							
5. Lead Delivery Body & partners	<p>City College Brighton- Alex Wakefield</p> <ul style="list-style-type: none"> • SFA 							
6. Lead C2C Project Manager and sponsor Committee	<p>Heather Binning Skills Capital- Clive Behagg</p>							
7. Start Date & Key Milestones Current Year	Q1 2015							
8. End Date	Q4 2018							
9. Current Status and any Corrective Action required	<p><u>City College</u> lease issue resolved. Conditions attached to approval of application - senior project management capacity and establishment of CCB/C2C/BHCC project completion board.</p> <p>Funding agreement now signed. Preferred design and build contractor has been obtained. Construction is due to commence in August 2015. The College has received its first drawdown but are behind on their profile due to delays with the signing of the funding agreement, we are working with the College to see if they can bring forward any spend and reduce the potential underspend for the 15/16 year.</p>							
Status	RAG*						Comments	
10. Inception and Set Up	G						<i>Funding agreement now signed</i>	
11. Time	A						<i>College Plans well established- late start, careful monitoring to ensure it doesn't slip.</i>	
12. Spend	A						<i>Delays with signing the funding agreement have resulted in delayed spend</i>	
13. Impact	G						<i>High proportion of the outputs come from Phase 2.</i>	
14. Risk Management	A						<i>CCB - three-way project completion board has been established.</i>	
Completed By	I Parkes/H Shepherd			Date		19 th August 2015		

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	Flood Defences							
2. Project/Programme Name & Description	Newhaven Flood Defences Creation of new flood defences along the R Ouse to allow new developments of housing and employment land on both sides of the river and harbour.							
3. Spend Profile % of 15/16 total-1.7% % of total- 0.6%		15/16	16/17	17/18	18/19	19/20	20/21	Total
	LGF (C2C)	300,000	1,100,000	100,000				1,500,000
	LGF SELEP	400,000	700,000	400,000				1,500,000
	Public (EA)			6,346,000				6,000,000
	Private inc. HEI			250,000				250,000
	ESIF							
	Total	700,000	1,800,000	7,096,000				9,596,000
4. Main Outputs (full programme all years)	Jobs: 5,000 Homes: 494 SQM: 177,000 Other: <ul style="list-style-type: none"> Number properties with reduced flood risk 							
5. Lead Delivery Body	Environment Agency <ul style="list-style-type: none"> Greater Brighton Economic Board Lewes DC ESCC Newhaven TC Network Rail Newhaven Port and Property 							
6. Lead C2C Project Manager and sponsor Committee	Ian Parkes Infrastructure committee- Martin Heffer							
7. Start Date & Key Milestones Current Year	Q1							
8. End Date	18/19							
9. Current Status and any Corrective Action required	Testing of schedule to accelerate 15/16 spend underway. Stakeholder engagement and consent programme to be jointly delivered. Three quick fixes were identified but UTC cannot go ahead due to technical problems that have arisen which mean the flood defences cannot be completed before the UTC is due to open. Contingency will involve switch to Shoreham flood defences (ATW or WHA) in 15/16 with switch back in 16/17. Discussions ongoing regarding funding agreement. Site surveys have taken place, the preferred design options are to be agreed during the summer 2015. Consultations to take place before any details are finalised. EA has developed an outline proposal for a flood gate across the Lewes to Seaford railway line and is continuing to work with network Rail to agree final design.							
Status	RAG*	Comments						
10. Inception and Set Up	A	<i>Business case and project governance already established. Approved 26th Jan. Nearing a solution for the form of the legal agreement to suit EA and WSCC. Schedules for agreements have been drafted.</i>						
11. Time	A	Technical problems will lead to a later start						
12. Spend	A	Spend will be delayed and virement to Shoreham is required						
13. Impact	G	ESCC/LDC new commission to assess economic impact						
14. Risk Management	G	EA well established project arrangements						
Completed By	I Parkes/H Shepherd	Date	19 th August 2015					

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	16/17 Indicative Allocation																																																						
2. Project/Programme Name & Description	<p>Newhaven Port Access Road</p> <p>This scheme has been proposed since 1996 and is crucial to the unblocking of strategic employment and housing sites on the east side of the harbour. Access to the sites at present is via a narrow residential street. There are significant technical and engineering problems which require LGF investment to make them viable. Port Access road will allow a new deep water berth to be constructed and for a re-modelling of the port.</p>																																																						
3. Spend Profile	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th></th> <th>15/16</th> <th>16/17</th> <th>17/18</th> <th>18/19</th> <th>19/20</th> <th>20/21</th> <th>Total</th> </tr> </thead> <tbody> <tr> <td>LGF/DfT</td> <td></td> <td>10,000,000</td> <td></td> <td></td> <td></td> <td></td> <td>10,000,000</td> </tr> <tr> <td>Public</td> <td></td> <td>13,000,000</td> <td></td> <td></td> <td></td> <td></td> <td>13,000,000</td> </tr> <tr> <td>Private inc. HEI</td> <td>800,000</td> <td>14,000,000</td> <td>11,000,000</td> <td>11,000,000</td> <td></td> <td></td> <td>36,800,000</td> </tr> <tr> <td>ESIF</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Total</td> <td>800,000</td> <td>37,000,000</td> <td>11,000,000</td> <td>11,000,000</td> <td></td> <td></td> <td>59,800,000</td> </tr> </tbody> </table> <p>% of 15/16 total-0% % of total- 4.2%</p> <p>NB: not included in grant offer letter- direct funding from DfT.</p>								15/16	16/17	17/18	18/19	19/20	20/21	Total	LGF/DfT		10,000,000					10,000,000	Public		13,000,000					13,000,000	Private inc. HEI	800,000	14,000,000	11,000,000	11,000,000			36,800,000	ESIF								Total	800,000	37,000,000	11,000,000	11,000,000			59,800,000
	15/16	16/17	17/18	18/19	19/20	20/21	Total																																																
LGF/DfT		10,000,000					10,000,000																																																
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Private inc. HEI	800,000	14,000,000	11,000,000	11,000,000			36,800,000																																																
ESIF																																																							
Total	800,000	37,000,000	11,000,000	11,000,000			59,800,000																																																
4. Main Outputs (full programme all years)	<p>Homes: 335 SQM: 1,000</p> <ul style="list-style-type: none"> • Total length of newly built roads • Total length of new cycle ways • Follow on investment at site • Area of site reclaimed, (re)developed or assembled • Average daily traffic and by peak/non peak periods • Average AM and PM peak journey time per mile on key routes (journey time measurement) • Average AM and PM peak journey time on key routes (journey time measurement) • Day-to-day travel time variability • Average annual CO2 emissions • Accident rate • Casualty rate • Nitrogen Oxide and particulate emissions • Traffic noise levels at receptor locations 																																																						
5. Lead Delivery Body	<p>ESCC- Jon Wheeler</p> <ul style="list-style-type: none"> • LDC • Newhaven Port and Property 																																																						
6. Lead C2C Project Manager and sponsor Committee	<p>Ian Parkes/Iain Reeve Infrastructure</p>																																																						
7. Start Date & Key Milestones Current year	<p>No start in 15/16. Starts 16/17</p>																																																						
8. End Date	<p>18/19</p>																																																						
9. Current Status and any Corrective Action required	<p>ESCC and LDC have commissioned a new economic impact study. DfT have named this project as one of their "retained schemes" and hence it will have an extra layer of approval..</p> <p>The first phase of the Port Access Road (A259 to Pargut roundabout), which is being constructed as part of the Eastside development, is nearing completion. Development work for the second phase of the Port Access Road (from Pargut roundabout to over the railway/Mill Creek) has been ongoing, including reviews of cost and programme following the requirement to submit a business case to DfT, risk and procurement workshops, ecological studies and development of the scheme's detailed design. Preparation of the business case is underway and, as the Port Access Road is one of DfT's portfolio schemes, information is being submitted to DfT for comment over the Summer of 2015, with a view to formal submission of the business case in the Autumn of 2015.</p>																																																						
Status	RAG*	Comments																																																					
10. Inception and Set Up	A	<i>Technical and feasibility studies already completed. Additional scrutiny by DfT.</i>																																																					
11. Time	G	<i>Start in 16/17</i>																																																					
12. Spend	G	<i>Starts in 16/17</i>																																																					
13. Impact	G	<i>ESCC and LDC have commissioned a new economic impact survey</i>																																																					
14. Risk Management	G	<i>Planning is already secured.</i>																																																					
Completed By	I Parkes/H Shepherd			Date	07 th September 2015																																																		

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	Flood Defences							
2. Project/Programme Name & Description	Shoreham Flood Defence – Adur Tidal Walls Reinforcement of flood defences for River Adur at Shoreham to protect the harbour and airport and unlock employment and housing developments.							
3. Spend Profile % of 15/16 total-4.8% % of total- 2.5%		15/16	16/17	17/18	18/19	19/20	20/21	Total
	LGF	2,400,000	3,600,000					6,000,000
	Public		7,100,000	7,297,000				14,397,000
	Private inc. HEI			1,100,000				1,100,000
	ESIF							
	Total	2,400,000	10,700,000	8,397,000				21,497,000
4. Main Outputs (full programme all years)	Jobs:4,450 Homes: 2,320 SQM: 36,600 Other: <ul style="list-style-type: none"> • Number properties with reduced flood risk • Number greenfield or brownfield sites with reduced flood risk NOTE outputs shared with Western Harbour Arm							
5. Lead Delivery Body & partners	Environment Agency <ul style="list-style-type: none"> • Greater Brighton Economic Board • BHCC • WSCC • Adur and Worthing Councils • Coastal West Sussex • Shoreham Harbour Board • Shoreham Regeneration Partnership 							
6. Lead C2C Project Manager and sponsor Committee	Ian Parkes Infrastructure Committee- Martin Heffer							
7. Start Date & Key Milestones Current Year	Q1							
8. End Date	17/18							
9. Current Status and any Corrective Action required	Business case and project board already established. Approved by Infrastructure committee 26 th Jan. Scheme design is currently underway and in the final stages. Consultants are employed to work up detailed costing for the design in advance of completion. Planning application decision due on 20 th March 2015. Planning process is to be progressed in parallel with construction tender process. Construction tender award is programmed for January 2016. Start on site is anticipated February/March 2016. Discussions ongoing regarding form of legal agreement. Planning decision been delayed by one month caused by stakeholder concerns which may impact on the material spend for 15/16- mitigating actions being considered							
Status	RAG*	Comments						
10. Inception and Set Up	A	<i>Business case approved- Nearing a solution for the form of the legal agreement to suit EA and WSCC. Schedules for agreements have been drafted.</i>						
11. Time	G	<i>On track. Wildlife habitat issues. Houseboat Reach Re-design</i>						
12. Spend	A	<i>Planning decision delayed by one month which could impact 15/16 spend- mitigating actions being considered.</i>						
13. Impact	G	<i>EA study completed</i>						
14. Risk Management	G	<i>EA well established project arrangements</i>						
Completed By	I Parkes/ H Shepherd			Date		11 th September 2015		

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	Flood Defences																																																
2. Project/Programme Name & Description	Shoreham Flood Defences – Western Harbour Arm Addressing long standing flood issues for the harbour to unblock significant development of the harbour for employment and housing.																																																
3. Spend Profile % of 15/16 total-0% % of total- 1.5%	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th></th> <th>15/16</th> <th>16/17</th> <th>17/18</th> <th>18/19</th> <th>19/20</th> <th>20/21</th> <th>Total</th> </tr> </thead> <tbody> <tr> <td>LGF</td> <td></td> <td>2,000,000</td> <td></td> <td></td> <td>500,000</td> <td>1,000,000</td> <td>3,500,000</td> </tr> <tr> <td>Public (EA)</td> <td></td> <td>1,200,000</td> <td></td> <td></td> <td></td> <td></td> <td>1,200,000</td> </tr> <tr> <td>Private inc. HEI</td> <td></td> <td>3,300,000</td> <td>2,000,000</td> <td>2,000,000</td> <td></td> <td></td> <td>7,300,000</td> </tr> <tr> <td>ESIF</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Total</td> <td></td> <td>6,500,000</td> <td>2,000,000</td> <td>2,000,000</td> <td>500,000</td> <td>1,000,000</td> <td>12,000,000</td> </tr> </tbody> </table>		15/16	16/17	17/18	18/19	19/20	20/21	Total	LGF		2,000,000			500,000	1,000,000	3,500,000	Public (EA)		1,200,000					1,200,000	Private inc. HEI		3,300,000	2,000,000	2,000,000			7,300,000	ESIF								Total		6,500,000	2,000,000	2,000,000	500,000	1,000,000	12,000,000
	15/16	16/17	17/18	18/19	19/20	20/21	Total																																										
LGF		2,000,000			500,000	1,000,000	3,500,000																																										
Public (EA)		1,200,000					1,200,000																																										
Private inc. HEI		3,300,000	2,000,000	2,000,000			7,300,000																																										
ESIF																																																	
Total		6,500,000	2,000,000	2,000,000	500,000	1,000,000	12,000,000																																										
4. Main Outputs (full programme all years)	<p>Jobs:4,450 Homes: 2,320 SQM:36,600 Other:</p> <ul style="list-style-type: none"> • Number of residential properties with reduced flood risk (150) and 35 existing businesses. • Release the Western Harbour Arm for development, securing land for up to 1,100 dwellings and 13, 212 square metres of employment generating uses. • Protect the main A259 Coast Road from flooding which impacts part of the strategic road network. • Provides new public realm and off road cyclepath (improving part of the NCN cycle route). • Deliver new sustainable development and assist the consolidation of Port activities. <p>NOTE - outputs shared with Adur Tidal Walls</p>																																																
5. Lead Delivery Body	<p>Adur and Worthing Councils- James Appleton and Martin Randall</p> <ul style="list-style-type: none"> • WSCC • Environment Agency • Greater Brighton Economic Board • Coastal West Sussex (Caroline Wood) • Shoreham Harbour Board • Shoreham Regeneration Partnership 																																																
6. Lead C2C Project Manager and sponsor Committee	<p>Ian Parkes Infrastructure Committee- Martin Heffer</p>																																																
7. Start Date & Key Milestones Current Year	May bring forward some early works into 15/16 in particular detailed design work and ideally start on Sussex Yacht Club early 2016.																																																
8. End Date	18/19																																																
9. Current Status and any Corrective Action required	<p>Flood Management Guide Supplementary Planning Document (SPD) being progressed and has secured support from the Sussex Yacht Club. SPD sets out the design parameters for the comprehensive flood defence solution. SPD approved by Planning Committee February 2015.</p> <p>Governance structure to be resolved but initially Flood Defence Sub-Group will oversee the project and report to the Shoreham Harbour Regeneration Partnership.</p> <p>Private sector funding still not all tied to named contributors – will come from developers who come on-stream later in the project. The large supermarket proposal delivering an early section of flood defence wall appears likely not to proceed and this may increase the overall funding shortfall.</p> <p>Need for compensatory habitat identified, which requires purchase of additional land. Landowner identified and negotiations proceeding.</p> <p>Tender brief being prepared for Design and Build contract using EA Framework Agreement.</p>																																																

	<p>Delays in above will result in slight slippage to programme.</p> <p>(I) Planning application submitted by end of year.</p> <p>(II) Start on site Summer 2016.</p> <p>Business case expanding on wider economic, social and environment benefits being developed for formal submission in Autumn 15.</p>		
Status	RAG*	Comments	
10. Inception and Set Up	A	<i>Business Case to be submitted in September 2015. Funding Agreement to follow after appraisal.</i>	
11. Time	G	<i>Not due to start in 15/16 but sections of flood defence at Sussex Yacht Club and Kingston Beach to be brought forward at an earlier stage. Planning permission</i>	
12. Spend	A	<i>Still a gap in securing the private sector contributions, however, the early implementation of sections of flood defence at each end of the Harbour Arm would help to increase confidence in the project and help to influence the design of the remainder of the comprehensive flood solution.</i>	
13. Impact	G	<i>Shoreham potential well established and evidenced</i>	
14. Risk Management	G	<i>Risks include- cannot secure necessary support from stakeholders; detailed design identifies additional funding requirement.</i>	
Completed By	I Parkes/H Shepherd	Date	07 th September 2015

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	Growth Deal 2							
2. Project/Programme Name & Description	A2300 Corridor Improvements- Burgess Hill This scheme would reduce congestion in the Burgess Hill area, improve access to the town from the A23 trunk road and so help to deliver major new residential and employment developments.							
3. Spend Profile % of 15/16 total-0% % of total- 7.1% NB: not included in grant offer letter- direct funding from DfT.		15/16	16/17	17/18	18/19	19/20	20/21	Total
	LGF/ DfT		1,030,000	5,350,000	5,310,000	5,310,000		17,000,000
	Public	400,000	255,000					655,000
	Private inc. HEI			1,860,000	1,860,000	1,860,000		5,180,000
	ESIF							
	Total	400,000	1,285,000	7,210,000	7,210,000	7,210,000		23,315,000
4. Main Outputs (full programme all years)	Jobs: 5,000 Homes: 5,000 SQM: 200,000 List of Indicators:							
5. Lead Delivery Body	WSCC- Darryl Hemmings MSDC- Hamish Walke							
6. Lead C2C Project Manager and sponsor Committee	Iain Reeve LTB							
7. Start Date & Key Milestones Current Year	Project start -15/16 LGF- 16/17							
8. End Date	19/20							
9. Current Status and any Corrective Action required	Business case will not come to the LTB until Spring 16. Is being worked on by WSCC and Mid Sussex District Council. Will flow through the Assurance Framework. This is now a DfT Retained Scheme. Consultants are currently preparing bids for commission to update the Burgess Hill Transport Model, which will be used to support the evidence base for the Business Case. Spend currently being re-profiled to align with developers timescales and aspirations. Good progress is being made.							
Status	RAG*						Comments	
10. Inception and Set Up	A						<i>Business case developed but will not be appraised by LTB until Spring 2016</i>	
11. Time	A							
12. Spend	A							
13. Impact	G						<i>High impact – unlocks significant housing and employment.</i>	
14. Risk Management	G							
Completed By	Hayley Shepherd			Date		19 th August 2015		

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	LTB 2013							
2. Project/Programme Name & Description	<p>Brighton Valley Gardens Phases 1&2 Tackles severance on the main road route into the City. Improves connectivity to the City centre. It will include simplifying the road layout, improvements to the bus infrastructure, a new cycle route, improved lighting and landscaping.</p>							
3. Spend Profile		15/16	16/17	17/18	18/19	19/20	20/21	Total
% of 15/16 total-6.7%	LGF	2,800,000	3,310,000	1,890,000				8,000,000
% of total- 3.4%	Public	200,000	600,000	600,000				1,400,000
	Private inc. HEI	100,000	100,000					200,000
	ESIF							
	Total	3,100,000	4,010,000	2,490,000				9,600,000
4. Main Outputs (full programme all years)	<p>Jobs: 1,063 (232, direct from Circus Street, remaining are indirect) Homes: 142 SQM: 9,012 (linked to Circus Street/Edward Street) Other:</p> <ul style="list-style-type: none"> • Total length of resurfaced roads • Total length of new cycle ways • Type of service improvement • Area of site reclaimed, (re)developed or assembled • Utilities installed • Area of land experiencing a reduction in flooding likelihood (ha) • Average daily traffic and by peak/non peak periods • Average AM and PM peak journey time per mile on key routes (journey time measurement) • Average AM and PM peak journey time on key routes (journey time measurement) • Day-to-day travel time variability • Average annual CO2 emissions • Accident and Casualty rate • Nitrogen Oxide and particulate emissions • Traffic noise levels at receptor locations • Annual average daily and peak hour passenger boardings • Bus/light rail travel time by peak period • Mode share (%) • Pedestrians counts on new/existing routes (#) • Cycle journeys on new/existing routes (#) • Households with access to specific sites by mode within threshold times (#) 							
5. Lead Delivery Body	BHCC							
6. Lead C2C Project Manager and sponsor Committee	Iain Reeve LTB							
7. Start Date & Key Milestones Current Year	15/16							
8. End Date	16/17							
9. Current Status and any Corrective Action required	<p>Business Case approved by LTB on 18th February. Project Board established. A new Council Administration has now put this scheme under review but has made it clear they do not intend to stop the scheme or impose any undue delays, other than to ensure the overall capacity of the road network in the Gardens and across the City is managed effectively during and post construction. This is now underway and it is hoped that it be completed within a matter of weeks to avoid further delays to the project.</p>							
Status	RAG*	Comments						
10. Inception and Set Up	A	Business case approved. Funding agreement not yet in place.						
11. Time	A	Scheme under preview with new Council administration						
12. Spend	A	Progress subject to outcome of review						
13. Impact	G	Very high – linked to wider area redevelopment.						
14. Risk Management	G	Consents still needed						
Completed By	I Parkes/H Shepherd	Date	23rd June 2015.					

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	16/17 Indicative Allocation							
2. Project/Programme Name & Description	<p>Brighton Valley Gardens Phase 3 Phase 3 of improvements to this strategic corridor. Tackles severance on the main road route into the City. Improves connectivity to the City centre. It will include simplifying the road layout, improvements to the bus infrastructure, a new cycle route, improved lighting and landscaping.</p>							
3. Spend Profile % of 15/16 total-0% % of total- 2.5%		15/16	16/17	17/18	18/19	19/20	20/21	Total
	LGF				500,000	2,500,000	3,000,000	6,000,000
	Public			800,000	400,000			1,200,000
	Private inc. HEI			50,000				50,000
	ESIF							
	Total			850,000	900,000	2,500,000	3,000,000	7,250,000
4. Main Outputs (full programme all years)	(all shared with Phases 1&2) Jobs: 1.063 Homes: 100 SQM: 9,012 <ul style="list-style-type: none"> • Total length of resurfaced roads • Total length of new cycle ways • Type of service improvement • Area of site reclaimed, (re)developed or assembled • Utilities installed • Area of land experiencing a reduction in flooding likelihood (ha) • Average daily traffic and by peak/non peak periods • Average AM and PM peak journey time per mile on key routes (journey time measurement) • Average AM and PM peak journey time on key routes (journey time measurement) • Day-to-day travel time variability • Average annual CO2 emissions • Accident rate • Casualty rate • Nitrogen Oxide and particulate emissions • Traffic noise levels at receptor locations • Annual average daily and peak hour passenger boardings • Bus/light rail travel time by peak period • Mode share (%) • Pedestrians counts on new/existing routes (#) • Cycle journeys on new/existing routes (#) • Households with access to specific sites by mode within threshold times (#) 							
5. Lead Delivery Body	BHCC							
6. Lead C2C Project Manager and sponsor Committee	Iain Reeve LTB							
7. Start Date & Key Milestones Current Year	17/18							
8. End Date	20/21							
9. Current Status and any Corrective Action required	Business case will be submitted to the LTB.							
Status	RAG*	Comments						
10. Inception and Set Up	A	<i>Business case not yet developed. Governance to be established.</i>						
11. Time	A	<i>Business case to be submitted</i>						
12. Spend	A	<i>Indicative until business case submitted</i>						
13. Impact	G	<i>High impact – unlocks significant housing and employment.</i>						
14. Risk Management	G	<i>Low risk – low technical and permission issues.</i>						
Completed By	Ian Parkes			Date		12 th June 2015		

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	Transport Package							
2. Project/Programme Name & Description	Sustainable Transport Package– Brighton Bike Share The proposal is for a bike hire scheme in Brighton with 430 bikes and 50 docking stations.							
3. Spend Profile % of 15/16 total-0.3% % of total- 0.5%		15/16	16/17	17/18	18/19	19/20	20/21	Total
	LGF	160,000	1,000,000					1,160,000
	Public	290,000						290,000
	Private inc. HEI							
	ESIF							
	Total	450,000	1,000,000					1,450,000
4. Main Outputs (full programme all years)	<ul style="list-style-type: none"> • Total length of new cycle ways • Type of infrastructure • Type of service improvement • Follow on investment at site • Commercial floorspace occupied • Average annual CO2 emissions • Nitrogen Oxide and particulate emissions • Annual average daily and peak hour passenger boardings • Bus/light rail travel time by peak period • Mode share (%) • Pedestrians counts on new/existing routes (#) • Cycle journeys on new/existing routes (#) • Households with access to specific sites by mode within threshold times (#) 							
5. Lead Delivery Body	BHCC							
6. Lead C2C Project Manager and sponsor Committee	Iain Reeve LTB							
7. Start Date & Key Milestones Current Year	Q1 2015							
8. End Date	Q4 2017							
9. Current Status and any Corrective Action required	LTB conditional approval subject to the scheme sponsor providing reassurance in writing to the LTB that any shortfall in running costs of the scheme will be underwritten for at least the first period of the procurement of the schemes, that period to be not less than three years. To come back to full LTB. Soft market testing completed. There are operators who would be prepared to run it and to give the guarantees about running costs							
Status	RAG*	Comments						
10. Inception and Set Up	A	<i>LTB conditional approval. Funding agreements not yet in place.</i>						
11. Time	G	<i>Procurement process will mean late start in 15/16</i>						
12. Spend	G	<i>Profile reflects late start</i>						
13. Impact	A							
14. Risk Management	A	<i>Risk register to be provided</i>						
Completed By	I Parkes/H Shepherd	Date	19 th August 2015.					

Coast to Capital Local Growth Fund Highlight Report								
1. Investment Category	Transport Package							
2. Project/Programme Name & Description	Transport Resilience Package– Brighton and Hove ITS This package will upgrade and enhance Brighton & Hove's existing ITS infrastructure with a strong emphasis on growth areas and key corridors, especially the A23, A259 and A270.							
3. Spend Profile		15/16	16/17	17/18	18/19	19/20	20/21	Total
% of 15/16 total-0.5%	LGF	255,000	886,000	689,000				1,830,000
% of total- 0.8%	Public	130,000	92,000	100,000				322,000
	Private inc. HEI							
	ESIF							
	Total	385,000	978,000	789,000				2,152,000
4. Main Outputs (full programme all years)	<ul style="list-style-type: none"> • Average daily traffic and by peak/non peak periods • Average AM and PM peak journey time on key routes (journey time measurement) • Accident rate • Casualty rate 							
5. Lead Delivery Body	BHCC- Andy Renaut							
6. Lead C2C Project Manager and sponsor Committee	Iain Reeve LTB							
7. Start Date & Key Milestones Current Year	Q2 2015/16							
8. End Date	Q4 2017/18							
9. Current Status and any Corrective Action required	<p>The LTB conditionally approved the bid in March 2015, subject to some further clarification and amendments to the funding application. Subsequently, this requirement was addressed and in May 2015 the amended application was considered to be acceptable to the independent assessors and that the funding allocation will now be recommended for full approval by LEP officers, under delegated authority.</p> <p>Work is currently underway to develop a programme of schemes that achieves the most efficient way of delivering the Package's objectives across a 3-year period, which takes account of the need to maximise the outputs that will be delivered through the investment whilst minimising disruption on the network when/if other work is planned. This programme will primarily aim to treat individual corridors one by one in order to complete the delivery of a comprehensive set of measures and begin to secure the potential benefits at an early stage.</p>							
Status	RAG*	Comments						
10. Inception and Set Up	A	LTB conditional approval- funding agreements not yet in place						
11. Time	G							
12. Spend	G							
13. Impact	G							
14. Risk Management	G							
Completed By	I Parkes/H Shepherd	Date	23rd June 2015					

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	Transport Package							
2. Project/Programme Name & Description	Sustainable Transport Package- Worthing STP phase 1 Sustainable transport package to refurbish the urban realm along the pedestrian section of Montague Street, the junction of Montague Street with Crescent Road and Portland Road.							
3. Spend Profile % of 15/16 total-1.4% % of total- 1.9%		15/16	16/17	17/18	18/19	19/20	20/21	Total
	LGF	600,000	200,000					800,000
	Public	280,000	120,000					400,000
	Private inc. HEI							
	ESIF							
	Total	880,000	320,000					1,200,000
4. Main Outputs (full programme all years)	<ul style="list-style-type: none"> Total length of new cycle ways Type of infrastructure Type of service improvement Follow on investment at site Commercial floorspace occupied Average annual CO2 emissions Nitrogen Oxide and particulate emissions Annual average daily and peak hour passenger boardings Bus/light rail travel time by peak period Mode share (%) Pedestrians counts on new/existing routes (#) Cycle journeys on new/existing routes (#) Households with access to specific sites by mode within threshold times (#) 							
5. Lead Delivery Body	WSCC							
6. Lead C2C Project Manager and sponsor Committee	Iain Reeve LTB							
7. Start Date & Key Milestones Current Year	Q4 2015							
8. End Date	Q2 2016							
9. Current Status and any Corrective Action required	LTB Full approval on 25 th March. Montague Place detailed design is now complete and procurement, through the WSCC Major Projects Framework, has commenced. Contract award is expected in October 2015 with start on site planned for early January 2016, avoiding the busy Christmas shopping period. Purchase and delivery of materials is envisaged during November and December. Test panel is complete and being monitored for construction suitability and maintenance requirements. Notice boards are up on site and information will be posted in them for the next few months advising of progress and sources of further information.							
Status	RAG*						Comments	
10. Inception and Set Up	A						<i>LTB Decisions made- Funding agreement in draft.</i>	
11. Time	G						<i>Procurement ongoing through Major Projects Framework- on track</i>	
12. Spend	G						<i>On track</i>	
13. Impact	G							
14. Risk Management	G						<i>Has support of all parties. No planning issues identified for phase 1.</i>	
Completed By	I Parkes/H Shepherd			Date		19 th August 2015.		

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	Enhancing Business and Skills							
2. Project/Programme Name & Description	Learning Facilities Fund–City College Brighton & Hove Student and commercial facilities improvement programme. This programme includes Higher Education student learning centre, Student Business Hub, Commercial training centre, The Gallery Restaurant and toilet facilities.							
3. Spend Profile % of 15/16 total-0.6% % of total- 0.1%		15/16	16/17	17/18	18/19	19/20	20/21	Total
	LGF	£250,000						250,000
	Public							
	Private inc. HEI							
	ESIF							
	Total	£250,000						250,000
4. Main Outputs (full programme all years)	Jobs:0; Homes:0; SQM:0 Other: <ul style="list-style-type: none"> • Refurbished training/learning facilities-620m2 • Reduction of Estate in E-mandate Condition Category C&D-4% • No. of learners benefiting from improved LDD facilities- 190 							
5. Lead Delivery Body & partners	City College, Brighton and Hove- Monica Box <ul style="list-style-type: none"> • SFA 							
6. Lead C2C Project Manager and sponsor Committee	Heather Binning Skills Capital- Clive Behagg							
7. Start Date & Key Milestones Current Year	Q1 2015							
8. End Date	Q4 15/16							
9. Current Status and any Corrective Action required	Business case approved by Skills Capital Panel and Coast to Capital Board.							
Status	RAG*	Comments						
10. Inception and Set Up	G	Funding agreement signed. Business case approved by Skills Panel and Board						
11. Time	G							
12. Spend	G							
13. Impact	G							
14. Risk Management	G							
Completed By	I Parkes/H Shepherd			Date		07 th September 2015		

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	Enhancing Business and Skills						
2. Project/Programme Name & Description	Learning Facilities Fund- Northbrook College West Durrington Roof replacement						
3. Spend Profile % of 15/16 total-0.4% % of total- 0.08%		15/16	16/17	17/18	18/19	19/20	20/21
	LGF	£200,000					
	Public	£87,715					
	Private inc. HEI						
	ESIF						
	Total	£287,715					
4. Main Outputs (full programme all years)	Jobs:0; Homes:0; SQM:0 Other: <ul style="list-style-type: none"> • Refurbished training/learning facilities- 2,470m2 • 						
5. Lead Delivery Body & partners	Northbrook College- Jon Rollings <ul style="list-style-type: none"> • SFA 						
6. Lead C2C Project Manager and sponsor Committee	Heather Binning Skills Capital- Clive Behagg						
7. Start Date & Key Milestones Current Year	Q2 2015						
8. End Date	Q4 15/16						
9. Current Status and any Corrective Action required	Business case approved by Skills Capital Panel and Coast to Capital Board.						
Status	RAG*	Comments					
10. Inception and Set Up	G	<i>Funding agreement signed. Business case approved by Skills Panel and Board</i>					
11. Time	G						
12. Spend	G						
13. Impact	G						
14. Risk Management	G						
Completed By	I Parkes/H Shepherd			Date	07 th September 2015		

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	Enhancing Business and Skills							
2. Project/Programme Name & Description	Learning Facilities Fund- Plumpton College Improving learning experience, teaching quality and progression into employment and economic growth and legal requirements, security, promoting safeguarding and achieving running cost efficiencies							
3. Spend Profile % of 15/16 total-0.4% % of total- 0.08%		15/16	16/17	17/18	18/19	19/20	20/21	Total
	LGF	£200,000						£200,000
	Public	£60,000						£60,000
	Private inc. HEI							
	ESIF							
	Total	£260,000						£260,000
4. Main Outputs (full programme all years)	Jobs:0; Homes:0; SQM:0 Other: <ul style="list-style-type: none"> • Refurbished training/learning facilities-796m2 • Reduction of Estate in E-mandate Condition Category C&D-2% • No. of learners benefitting from improved LDD facilities- 2800 							
5. Lead Delivery Body & partners	Plumpton College- Des Lambert <ul style="list-style-type: none"> • SFA 							
6. Lead C2C Project Manager and sponsor Committee	Heather Binning Skills Capital- Clive Behagg							
7. Start Date & Key Milestones Current Year	Q2 2015							
8. End Date	Q4 15/16							
9. Current Status and any Corrective Action required	Business case approved by Skills Capital Panel and Coast to Capital Board. The interactive whiteboard aspect of the project complete. The college have received quotes for the CCTV and access control aspects and these will be agreed for commissioning upon the return of key personnel from annual leave.							
Status		RAG*	Comments					
10. Inception and Set Up		G	Funding agreement signed. Business case approved by Skills Panel and Board					
11. Time		G						
12. Spend		G						
13. Impact		G						
14. Risk Management		G						
Completed By	I Parkes/H Shepherd			Date		07 th September 2015		

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	Enhancing Business and Skills							
2. Project/Programme Name & Description	Learning Facilities Fund– Sussex Downs College Renewing, modernising and improving security of college buildings and facilities.							
3. Spend Profile % of 15/16 total-0.2% % of total- 0.04%		15/16	16/17	17/18	18/19	19/20	20/21	Total
	LGF	£100,000						£100,000
	Public	£20,000	£80,000					£100,000
	Private inc. HEI							
	ESIF							
	Total	£120,000	£80,000					£200,000
4. Main Outputs (full programme all years)	Jobs:0; Homes:0; SQM:0 Other: <ul style="list-style-type: none"> • Refurbished training/learning facilities-1561m2 • Reduction of Estate in E-mandate Condition Category C&D-0.5% 							
5. Lead Delivery Body & partners	Sussex Downs College- Paul Standen <ul style="list-style-type: none"> • SFA 							
6. Lead C2C Project Manager and sponsor Committee	Heather Binning Skills Capital- Clive Behagg							
7. Start Date & Key Milestones Current Year	Q2 15/16							
8. End Date	Q2 16/17							
9. Current Status and any Corrective Action required	Business case approved by Skills Capital Panel and Coast to Capital Board.							
Status	RAG*	Comments						
10. Inception and Set Up	G	<i>Funding agreement signed. Business case approved by Skills Panel and Board</i>						
11. Time	G							
12. Spend	G							
13. Impact	G							
14. Risk Management	G							
Completed By	I Parkes/H Shepherd	Date	07 th September 2015					

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	Enhancing Business and Skills							
2. Project/Programme Name & Description	Learning Facilities Fund- Worthing College Upgrade of college lifts to improve disabled access, renewal of flat roofing and upgrade of college sports pitch.							
3. Spend Profile % of 15/16 total-0.2% % of total- 0.04%		15/16	16/17	17/18	18/19	19/20	20/21	Total
	LGF	£99,960						£99,960
	Public	£15,000						£15,000
	Private inc. HEI							
	ESIF							
	Total	£114,960						£114,960
4. Main Outputs (full programme all years)	Jobs:0; Homes:0; SQM:0 Other: <ul style="list-style-type: none"> • Refurbished training/learning facilities- 7,972m2 • No of learners benefitting from improved LDD facilities-1700 							
5. Lead Delivery Body & partners	Worthing College- Peter Corrigan <ul style="list-style-type: none"> • SFA 							
6. Lead C2C Project Manager and sponsor Committee	Heather Binning Skills Capital- Clive Behagg							
7. Start Date & Key Milestones Current Year	Q2 15/16							
8. End Date	Q2 16/17							
9. Current Status and any Corrective Action required	Business case approved by Skills Capital Panel and Coast to Capital Board. Tenders have been issued for all three elements of the project. Tender decisions will be reached on 11 September and appointments made on 15 September.							
Status	RAG*	Comments						
10. Inception and Set Up		<i>Funding agreement signed. Business case approved by Skills Panel and Board</i>						
11. Time								
12. Spend								
13. Impact								
14. Risk Management								
Completed By	I Parkes/H Shepherd			Date		07 th September 2015		

Coast to Capital Local Growth Fund Highlight Report

1. Investment Category	Enhancing Business and Skills							
2. Project/Programme Name & Description	<p>Business Finance Consistent offer of micro-grants, business growth grants, equity and loan investment on simple, standardised terms. Financial support for social enterprises. Associated advisory services for applicant businesses.</p>							
3. Spend Profile % of 15/16 total- 3% % of total- 4% ESIF combined with other business support		15/16	16/17	17/18	18/19	19/20	20/21	Total
	LGF :	1,250,000	2,249,557	1,250,000	1,250,000	2,250,000	1,250,443	9,500,000
	Public (tbc)	55,430	55,430	55,430	55,430	55,430	55,430	332,580
	Private inc. HEI	1,766,667	1,766,667	1,770,000	1,750,000	1,770,000	1,773,000	10,596,334
	ESIF	1,269,640	1,269,640	1,295,570	1,330,144	1,658,590	1,710,450	8,534,034
	Total	4,341,737	5,341,737	4,371,000	4,385,574	5,734,020	4,788,880	28,962,948
4. Main Outputs (full programme all years)	Jobs: 950 Other: <ul style="list-style-type: none"> 200 SMEs, 50 Social enterprises receiving grant support Number of enterprises receiving financial support other than grants Beneficiary characteristics (business age size, sector) 							
5. Lead Delivery Body & Partners	<p>WSCC</p> <ul style="list-style-type: none"> BHCC R&BDC ESCC 							
6. Lead C2C Project Manager and sponsor Committee	Hayley Shepherd Enterprise Committee- Steve Allen							
7. Start Date & Key Milestones Current year	Q1							
8. End Date	2020/21 or sooner							
9. Current Status and any Corrective Action required	<ul style="list-style-type: none"> Business Case - approved by Enterprise Committee 7th January 2015 WSCC are leading the delivery for the whole C2C area and have contracted with Coast to Capital to manage the day to day delivery of the grants offer Combined ERDF bid from all local authorities to be submitted Grants launched on 2nd June 2015- <p>Business Growth Grants- 36 Expressions of Interest have been received of which about 65% have been invited to the next stage. Nine have so far submitted full applications and eight have been appraised- seven were awarded funding and one is still to be reviewed.</p> <p>Small grants panel took place on 12th August, 13 grants were awarded</p> <p>Total allocation to date: £539,552</p>							
Status	RAG*	Comments						
10. Inception and Set Up	G	<i>Business case approved. Agreement signed.</i>						
11. Time	G	<i>Will build on current provision so no issues with building momentum. Late launch impact on spend</i>						
12. Spend	G	<i>Will be slightly less on offer than current provision, therefore likely to spend early.</i>						
13. Impact	G	<i>Leverage determined by application criteria. Only support businesses creating new jobs and those with longer term growth strategies- deadweight</i>						
14. Risk Management	G	<i>Based on risk profile of existing provision. Capital v revenue</i>						
Completed By	I Parkes/ H Shepherd			Date	07 th September 2015			

Subject: Update on Greater Brighton Devolution Bid
Date of Meeting: 13 October 2015
Report of: Chair, Greater Brighton Officer Programme Board
Contact Officer: Name: Nick Hibberd Tel: 01273 29-3756
Email: nick.hibberd@brighton-hove.gov.uk
LA(s) affected: All

FOR GENERAL RELEASE**1. PURPOSE OF REPORT:**

- 1.1 On 04 September 2015, the Greater Brighton Economic Board ('the Board') submitted its initial Devolution Prospectus *Platforms for Productivity* ('the Prospectus') to the Secretary of State for the Department for Communities & Local Government (DCLG).
- 1.2 The purpose of this report is to seek the Board's formal approval of the Prospectus and to agree the next steps.

2. RECOMMENDATIONS:

2.1 That the Board:

- (1) Formally approve the Prospectus;
- (2) Agree the continued development of the proposals contained within the Prospectus, delegating authority to the Greater Brighton Officer Programme Board ('the Officer Board') working in partnership with the Board, the Coast to Capital Local Enterprise Partnership (C2C LEP), the Three Southern Counties and other neighbouring authorities, wider partners and stakeholders and in line with feedback and guidance from Government, and;
- (3) Agree the funding of additional consultancy support for the continued development of the proposals and the associated business cases. The Officer Board will ensure the best use of these resources, drawing these down as required against clear outputs. Any additional costs will be capped at £50,000.

3. BACKGROUND AND CONTEXT:

- 3.1 On 13 February 2015, the Board agreed the need to develop its response to the national policy debate on place-based devolution, to seize any new opportunities, freedoms and flexibilities introduced by the incoming Government.

- 3.2 In response, the Board gave approval to commission consultants to work with the City Region to:
- Develop Greater Brighton’s long-term **economic priorities and goals**, building on the evidence base compiled by Nathaniel Lichfield & Partners and Interfleet Transport Advisory;
 - Formulate policy proposals for a coherent and sensible **devolution proposition**, to support the delivery of these priorities and goals, and;
 - Assess and recommend options for the most effective **delivery model** for services relating to economic development and regeneration, to ensure the continued capacity to deliver.
- 3.3 Following an open procurement process, Grant Thornton in partnership with Mott MacDonald were appointed in May 2015. An Officer Steering Group (a sub-group of the Officer Board) and numerous Task & Finish Groups comprising local experts and stakeholders were established, with the aim of developing draft proposals and high-level business cases for presentation to the Board in October 2015.
- 3.4 The Spending Review document [A country that lives within its means: Spending Review 2015](#) was issued on 20 July 2015. This gave a deadline of 04 September 2015 for devolution submissions, to allow sufficient time for deals to be agreed as part of the wider budget settlements.
- 3.5 The Greater Brighton Prospectus was subsequently developed and, following extensive input by the Board, submitted to the Secretary of State for the DCLG. The cover letter and Prospectus are attached as Appendix 1 and 2.
- 3.6 The proposals contained within the Prospectus build on the successful Greater Brighton City Deal and C2C LEP Growth Deal. They are focused on accelerating growth and increasing productivity by creating and sustaining three platforms for productivity:
- **Economic productivity**, through the provision of infrastructure, housing and employment land and enterprise support;
 - **Social productivity**, through the creation of skills, living wage housing and the acceleration of the information/"sharing" economy to drive a vibrant social economy, and;
 - **Public service productivity**, through the radical redesign of public services and the introduction of new models of governance.
- 3.7 The Prospectus is Greater Brighton’s initial submission. It signals the Board’s commitment to agreeing a deal with Government and enters the City Region into this process. The Prospectus is a work in progress and a starting point for any negotiations with Government; it outlines the areas that the Board wishes to explore further with Government, the C2C LEP, the Three Southern Counties and other neighbouring authorities and wider partners and stakeholders.
- 3.8 At the time of writing, feedback and steer in terms of the next steps and timetable is being awaited from Government. To ensure readiness, it is

proposed that the Task & Finish Groups be convened to further develop and refine the proposals throughout October 2015 and that, following consultation with the Board, consultants be engaged to support the development of both robust business cases during November/December 2015 and the City Region's full submission in January 2016. It is anticipated that the final version of the Prospectus be presented to the Board on 26 January 2016.

- 3.9 External consultancy support brings added capacity and expertise and it is therefore proposed that the Board agrees to fund additional consultancy hours. The Officer Board will ensure the best use of these resources, drawing these down as required against clear outputs. Any additional costs will be capped at £50,000 and, in line with the current arrangements, it is proposed that 40% be funded by Brighton & Hove City Council and that the remaining 60% be funded in equal measure by Adur District Council, Worthing Borough Council, Lewes District Council, Mid Sussex District Council and the C2C LEP (12% each).

4. CONCLUSIONS:

- 4.1 By submitting its initial Prospectus to the Secretary of State for the DCLG on 04 September, the Board has clearly signalled its commitment to agreeing a devolution deal with Government.
- 4.2 Over the coming months and in line with the guidance received by the Cities & Local Growth Unit and HM Treasury, the proposals contained within the Prospectus will be developed into the City Region's full submission. This will ensure that the Board is in the strongest possible to agree a devolution deal that will catalyse significant economic, social and public service change across Greater Brighton.

5. FINANCIAL & OTHER IMPLICATIONS:

Financial Implications:

- 5.1 The cost of appointing the consultants to continue to support the development of business cases during November/December 2015 for submission in January 2016 will require additional contributions from the Board Members. This one-off contribution is to be capped at £50,000. The additional work will ensure that the Devolution Prospectus and any associated business cases are put in place for the deadline and are financially viable.

*Finance Officer Consulted: Rob Allen, Principal Accountant, BHCC
Date: 01/10/15*

Legal Implications:

- 5.2 There are no direct implications arising from the Bid submission, but clearly if any aspects of the Bid are to be worked up, the direct legal issues then arising will need to be considered by the Board and constituent members.

*Lawyer Consulted: Bob Bruce, Deputy Head of Law BHCC
Date: 29.09.15*

Equalities Implications:

5.3 None

Sustainability Implications:

5.4 None

Any Other Significant Implications:

5.5 None

SUPPORTING DOCUMENTATION

Appendices:

1. Appendix 1: Cover Letter to the Rt. Hon Greg Clark MP, Secretary of State for the Department for Communities & Local Government (04 September 2015)
2. Appendix 2: Greater Brighton Devolution Prospectus, Platforms for Productivity (September 2015)

Background Documents

1. None



Rt. Hon Greg Clark MP
Secretary of State
Department for Communities and Local Government
2 Marsham Street
London
SW1P 4DF

04 September 2015

Dear Mr. Clark

Greater Brighton Devolution Prospectus: Platforms for Productivity

As this year's Chair, I write on behalf of the constituent members of the Greater Brighton Economic Board to share with you our Devolution Prospectus.

As you know, Greater Brighton was formed as a legal entity in March 2014, as part of our City Deal Agreement. While we are still in our 'infancy', we are a united partnership that has a detailed understanding of our functional economic area (and the barriers and challenges to increased productivity) and the ability to have 'grown up' conversations to shape priorities and target interventions across our region.

The particular strength of our Board is that it brings together, as a formally constituted partnership, the leaders of our region's five local authorities, two universities, four further education colleges, three business partnerships, the Coast to Capital Local Enterprise Partnership and the South Downs National Park Authority, with all members having an equal voice. Our governance is our strength and our ability to deliver is already demonstrable.

The proposals contained within our Devolution Prospectus build on our successful City Deal and Coast to Capital LEP Growth Deal; accelerating growth and increasing productivity continues to be our focus. While we have made enormous progress, we need levers in our hands to use local knowledge, creativity and innovation to create solutions and catalyse significant economic, social and public service change.

We are keen to work in partnership with you and your Treasury colleagues to explore and further develop the proposals contained within our Devolution Prospectus and would like to emphasise, therefore, that the document is a work in progress and very much a starting point in any negotiations. Nevertheless, we hope that it signals our strong commitment to agreeing a Devolution Deal and we would welcome a meeting with you over the coming weeks to begin this process.

In the meantime, we will work with the Three Southern Counties to ensure alignment in our ambitions. We will also continue our emerging dialogue with our neighbouring authorities that may wish to become part of a widened governance arrangement and we will also seek to develop a stronger relationship with the Gatwick Diamond, as the two high growth centres of the Coast to Capital Local Enterprise region.

We look forward to hearing from you soon.

Best Wishes

A handwritten signature in black ink, appearing to read 'N. Parkin'. The signature is fluid and cursive, with a large initial 'N' and a long, sweeping underline.

Councillor Neil Parkin
Chairman of the Greater Brighton Economic Board
Leader of Adur Council

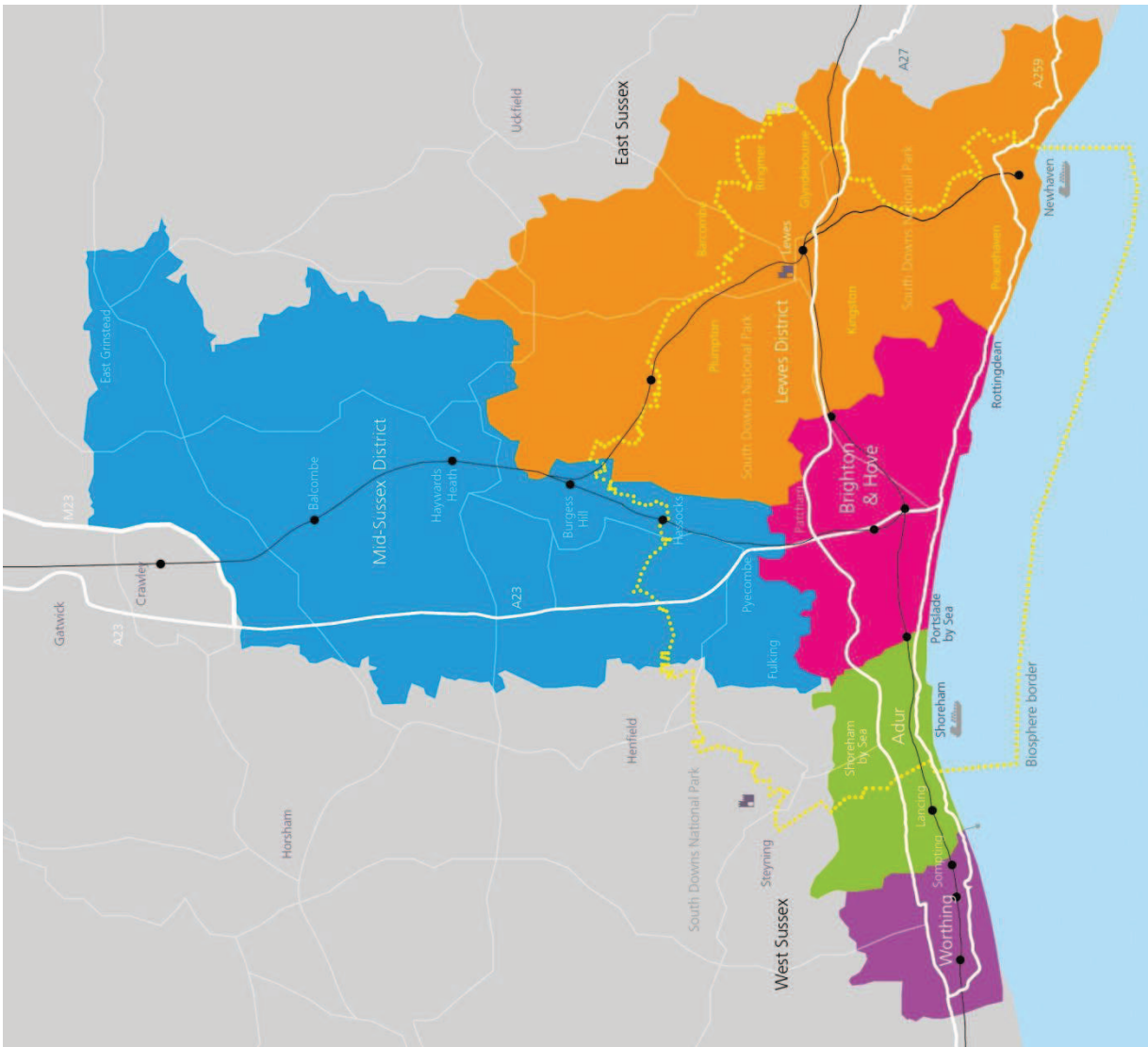
Greater Brighton Devolution Prospectus

Platforms for Productivity

September 2015



The Greater Brighton City Region



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Greater Brighton – Platforms for productivity

Northern Europe is at the start of the “third great economic revolution”; the transition to a new type of information economy.

The first revolution, from feudalism to merchant capitalism, saw the state providing the platform of ships, navies and lending institutions to support the shift and enable productivity. The state facilitated the second revolution to an industrial economy by providing the platform of built infrastructure, free trade, legal foundations, regulated banking and commercial systems.

The transition to a post industrial economy is likely to take several decades. The abundance of accessible information, innovative networked individuals, companies and communities is only just starting to deliver new products, services, business models and technologies that will push the UK, and Greater Brighton, towards greater abundance.

Our strategic aim therefore is to provide platforms to grow productivity in the existing industrial economy whilst providing a platform for the accelerated development of productivity in the information economy using economic interventions in a radical and at times disruptive way to further catalyse the information economy.

Greater Brighton is up for the challenge and enthusiastic to build on the City Deal approach started in 2014. We can further catalyse the new information economy by state, market and academia collaborating effectively across our region.

This devolution prospectus is the start of a longer dialogue that we want to have with Government and partners, focused on three areas where we believe we can make significant productivity gains: economic, social and public service. Greater Brighton looks forward to exploring the proposals contained within this submission and to ultimately agreeing the best deal for our people and businesses.

Greater Brighton – Who we are

Greater Brighton is a diverse, innovative and culturally-rich region that provides a unique opportunity to exemplify new ways of working, new ways of living and new ways of governing.

Greater Brighton is made up of the local authority areas of Brighton & Hove, Adur, Worthing, Lewes and Mid Sussex. It is a true functional economic area of around 700,000 people and 32,000 active businesses. We have significant national and international connections: situated less than one hour from London and 30 minutes from Gatwick (and therefore the world) and with two ports – Newhaven and Shoreham – providing connections to France and main land Europe.

Greater Brighton has an extraordinary mix of coastal, urban and rural landscapes (including the South Downs National Park, a UNESCO biosphere and a number of areas of Outstanding Natural Beauty). It has a strong cultural, heritage, visitor (including business tourism) and sports components. This richness and variety within a 15 mile radius is regarded by residents and national and international visitors alike as a strong attractor for skilled labour and inward investment. There are a number of significant brownfield sites for regeneration and a growing investor appetite across the whole area (rather than just in established pockets of investment).

The region has two highly regarded universities (Sussex and Brighton) and a range of Further Education and secondary provision (including a new University Technical College (UTC) in Newhaven and the potential for other sector specific new providers). It also has a strong community, voluntary and social enterprise sector, which is leading a range of social innovation ideas and turning them into viable propositions.

The region has attracted a number of high-value industries. In Brighton & Hove these include, creative, digital and information technology (CDIT) businesses (with a number of world leaders in the digital and tech sectors) and financial/business services; and across the region there are a number of large and successful engineering and advanced engineering companies in sectors such as marine, aviation, automotive, defence, electronics and, pharmaceuticals (as well as financial services and a growing number of CDIT companies).

Greater Brighton's productivity, whilst comparable to the UK average, is not what it should be for its proximity to London and asset base. More than half of all jobs in the area are in tourism, retail and public sector industries, well above the national average. We have a highly skilled workforce but a high proportion are *under-employed*.

With the physical assets, people, practical exploitation of the information economy, and history of high end engineering (together with transport links to London, Europe, and the world), Greater Brighton has a strong and unusual basis upon which to grow its economic and social productivity for the benefit of the region and UK economy as a whole.

We recognise our resources are finite and not currently used as productively as they should be. This also provides a significant opportunity to radically redesign the platform the state provides at a local level for its financial and social economies and the provision of public services.

Greater Brighton – Our vision

Our vision is that Greater Brighton will become the most successful economy in the South East connected with London.

Our Devolution Deal takes both the Greater Brighton City Deal and the Coast to Capital Growth Deal to the next level to deliver our aspiration. This ambition will be delivered through the Greater Brighton Investment Programme, which over the next ten years will generate approximately:



24,000 jobs



455,000 sqm employment floor space



22,500 homes¹

Our goal is to be globally recognised as:

- having a strong and successful **Creative, Digital and Information Technology (CDIT) sector** that is driving per capita GVA 5% above the UK South East average;
- having an **engineering and manufacturing economy** comparable in GVA terms with the best in northern Europe and 5% above the UK South East average;
- a centre of **economic dynamism** with world class culture, creative and heritage attracting far greater inward investment and acting as a template for other coastal economic areas;
- a **strong ‘brand’**, where the region is seen as a place for innovation, business and where people choose to live and visit;
- both a **generator and an attractor of investment**, energy, skills, ideas and entrepreneurs, and;
- a **thought leader in the re-imagination of public service** and the support of new economic models and models of service provision.

¹ The South Downs National Park Authority's draft Local Plan has a provision for an additional 4,500 homes over the next 17 years.

Greater Brighton – Our delivery model

With the signing of the City Deal in 2014, the strategic economic agenda of the region is led by the Greater Brighton Economic Board. Greater Brighton is an established entity with formal governance arrangements built on strong collaborative relationships between partners.



We want to extend our existing partnership to include Government. We are making a credible offer to accelerate growth and the creation of a centre of excellence for public service that we believe justifies the devolution of the powers needed to enable this.

We have excellent foundations upon which to build with our experience of the City Deal; Coast to Capital's Growth Deal; and our strengthened Greater Brighton Economic Board as the mechanism for strong delivery. Through our devolution ambitions we are determined to drive sustainable economic growth across the region. This document outlines our commitment to local collaboration and working in partnership with Government.

We see the role of the Board over the next 10 years is to create and sustain three platforms enabling:

- 1. Economic productivity**, through the provision of infrastructure, housing and employment land and enterprise support;
- 2. Social productivity**, through the creation of skills, living wage housing and the acceleration of the information/"sharing" economy to drive a vibrant social economy; and
- 3. Public service productivity**, through the radical redesign of public services and the introduction of new models of governance.

Our approach builds on our City Deal and Growth Deal of 2014, which identified key strategic interventions required (particularly to our infrastructure) and created a governance framework necessary to take it forward. Platforms for Productivity takes the City Deal approach a significant step on.

We have a detailed understanding of our existing economy (and the barriers and challenges to increased productivity) and an ability to have "grown up" conversations between the key players across the region to shape priorities and target interventions.

Alignment with neighbouring devolution proposals

The Greater Brighton Economic Board recognises the need to work collaboratively with neighbouring authorities who are also discussing devolution proposals with Government. In particular a Concordat has been agreed with East Sussex County Council, West Sussex County Council and Surrey County Council (3SC). 3SC is a group of 26 local authorities comprising the three Counties and their respective District and Borough Councils. The Concordat acknowledges that key areas for the Greater Brighton Devolution proposal and the 3SC proposal raise issues of common interest and will benefit from close cooperation both in terms of their development and realisation. There will also be specific elements of each proposition which will give rise to issues of shared concern and mutual benefit and in respect of which close work at operational and political levels will be important.

Throughout this document we have identified areas where we will work with 3SC to ensure that our proposals are aligned and to ensure effective delivery of proposals in the Devolution Deals relating to or impacting on Greater Brighton, areas such as transport, infrastructure, skills and social care. We will also ensure that appropriate governance arrangements are developed which enable the effective delivery of the respective proposals within the Devolution Deals and support the continued delivery of Coast to Capital LEP's Strategic Economic Plan.

In particular, the Greater Brighton Economic Board will commit to work collaboratively with Government, the Coast to Capital LEP, and 3SC to review all existing funding streams, governance structures and delivery bodies with the aim of reducing bureaucratic barriers to economic, social and public service productivity.

Three platforms for productivity

We believe that the role of the Greater Brighton Economic Board over the next 10 years is to create and sustain three productivity platforms:

Economic productivity	Social productivity	Public service productivity
The infrastructure, floor space and enterprise support to increase productivity in our economy	The skills and conditions to accelerate the information economy and unlock a vibrant social economy to the benefit of all our residents	The radical redesign of public services creating new models of governance, delivery and collaboration

Driving economic productivity

- 1. Transport infrastructure:** The creation of an integrated regional transport system. Infrastructure to provide high speed connectivity to London and Gatwick, ensuring that supply and demand can be more readily connected for skills, business premises and housing.
- 2. Unlocking growth sites:** Delivering our ambitious housing plans and creating new employment and business space to realise our productivity potential.
- 3. Enterprise:** Providing business in key sectors with the support that they need to grow effectively, including support for the growth centres at Burgess Hill, Brighton, Shoreham and Worthing and the creation of an Enterprise Zone for Newhaven.
- 4. Smart infrastructure:** Improvements to digital infrastructure to become a gigabit region.

Releasing social productivity

- 5. Skills for employment:** Creating an Educational & Skills Promise to provide seamless education and skills pathways, providing the skills our businesses need for growth and ensuring all our young people have equal access to education, training and employment opportunities.
- 6. Living Wage Housing:** Ensuring that our housing mix meets the changing demands of our citizens across our diverse urban area.
- 7. The Information Economy:** Growing this collaborative economy through the creation of new digital business models in both the public and private sector, to create a centre of excellence around “government as a platform” through the Greater Brighton Local Government Digital Service.

Driving public service productivity

- 8. Regional leadership:** The Development of a stronger and more open governance system, developing new models of service delivery, including moving towards the formation of a combined authority and active dialogues with our neighbouring authorities and the Gatwick Diamond.
- 9. Cooperative and strategic working:** Driving efficiency by actively pursuing cooperation and collaboration between partners and with neighbours, including shared services, a Greater Brighton Property Board and joint working on planning and the delivery of strategic priorities.
- 10. Accelerating public service reform:** Radically rethinking the role of the public sector as a service provider and commissioner, moving toward a model of government as convener, networker, champion and shaper of new social models that will harness economic productivity whilst ensuring the equitable distribution of rights and responsibilities.

Increasing Productivity – Our core offer to Government

We will drive our productivity through our core offer to Government to:

- Commit to **strengthen local governance and accountability**, including moving towards a Greater Brighton Combined Authority.
- Commit to **accelerate public service reform** and drive efficiency through a radical reimagining of the role of the public sector, including new integrated and shared services and new models of service delivery.
- Deliver an **intelligent transport network** that supports viable business and commercial activity across the region, supported by a high-speed connection both east to west and to Gatwick and London, making a strong proposition for growth sites such as Burgess Hill, Newhaven and Shoreham Harbour.
- Create a **Greater Brighton Housing Company** to accelerate housing delivery to meet and surpass our planned housing supply of 22,500 homes. This will help to develop a balanced regional economy, with new housing to support local employers and growing businesses whilst also retaining a focus on affordability and quality (particularly in the private rented sector).
- Pilot a Joint Venture to deliver 1000 affordable homes with a local housing association, with a new **Greater Brighton Living Wage house model**.
- Create a **Greater Brighton Digital Service**, a pilot local government digital service as part of the wider public service reform programme of the region.
- Work with the support of Government to deliver enough sites of sufficient quality to secure development where land values are lower or currently underutilised and maximise the release of surplus public sector land, to drive economic growth through a **One Public Estate Approach**.

- Utilise the existing **Business Growth Hub** model to take control of the business support agenda and build a place-based approach that creates the appropriate support network to accelerate enterprise growth, creating the conditions that enable new businesses to start and existing businesses to scale.
- Create a **Greater Brighton Apprenticeship Company** supported by an **Employer Skills Task Force** and an **Education & Skills Promise** that puts employers in the driving seat of the local skills system, enabling the delivery and successful completion of an increased number of high quality traineeships and apprenticeships that target local high-growth specialisms along with established pathways into employment.
- Create **digital infrastructure and a gigabit region** that offers ultrafast connections for every business, resident and community and in doing so transform the digital sector in terms of economic value and establish new digital models for the public and private sector, with digital technology deployed across infrastructure, opportunities, institutions, democracy and communities.

For a full table of our asks and offers please see the summary table on page 44.

Our key asks of Government

We want Greater Brighton to go further and faster. We have both the capacity and ambition to generate significant productivity gains and economic growth, with the following asks as catalysts (indicative):

- Funding for **gigabit infrastructure across all major settlement areas** in the region along with devolution of the **BDUK and DCMS incentive initiatives** to support delivery of distributed digital exchange for Greater Brighton and the establishment of Greater Brighton as the **UK's 5G demonstrator region** using the UK's first 5G test bed at the Digital Catapult Brighton.

- Creation of a **Joint Property Board** with the HCA to enable the creative use of Government land and capital assets with the support of a **housing investment fund** and powers to retain **stamp duty**, levers that will help to generate a new revenue stream for the region to drive further housing delivery.

- Devolved **Apprenticeship Grant for Employers (AGE)** and the **proposed Apprenticeship Levy for large firms** to the Greater Brighton Apprenticeship Company.

- Commitment to accelerate A27 improvements, fastlane improvements across our rail network, a **high speed Brighton to London Mainline** along with a 10-year funding commitment to **devolve transport funding**.

- Establishment of an **Enterprise Zone for Newhaven** and powers to retain **business rates** on specific projects, such as the growth centres in Brighton, Burgess Hill, Shoreham and Worthing, so a greater proportion of the growth dividend can support essential infrastructure requirements.

- Devolved **business support budgets and proportion of UKTI budgets** to enable Greater Brighton to take a more direct and proactive role in local trade and investment opportunities.

- Growth Deal to unlock the development of a **City and National Park park and ride**, to provide sustainable transport access to the region and the South Downs National Park.

For a full table of our asks and offers please see the summary table on page 44.

Why seek devolution?

Our productivity ambitions fit well with and support the HM Treasury “Fixing the Foundations” approach and in particular we believe we have a significant contribution to make.

Parts of our ambition can be realised by further developing the Greater Brighton Economic Board as it currently operates. However, if we are to really create effective platforms for our economic, social and public service productivity ambitions, then we need the tools to do the job.

Increasing productivity requires a complex set of interventions across the economy of the region. The requirement to bid, negotiate, liaise and convince a large number of Whitehall departments, arms-length agencies and funding bodies (and to do so at pace) has a significant impact on our ability to realise our productivity ambitions. We need the levers to use local knowledge, creativity and innovation to create solutions and catalyse significant economic change.

Austerity has at times been a helpful lever to enable focus on elements of productivity and create the required collaborative intent. However it only takes us so far. The devolution of certain resources and responsibilities from central government to the region (and in certain cases onto other bodies to exercise on behalf of the region) becomes essential.

In Greater Brighton we have enjoyed good working relationships with Whitehall over the last decade, particularly in the growth and innovation space. We have the sense that we are understood and are respected for our willingness to innovate. Our “Ask” in this document is for a “Phase 1” set of levers as we become more adept at driving productivity and seeing new opportunities to collaborate better. We anticipate “knocking on the door of Government” again.

Platform 1: Driving economic productivity

The role for both central and local government is to create conditions for markets that work efficiently and to work, together with the private sector, to create conditions that drive improvement and catalyse growth. This Devolution Deal provides a unique opportunity to ensure that the conditions are right and that the necessary levers are being pulled in order to improve productivity and accelerate growth.

We want to build on our City Deal and create a network of linked growth centres; be recognised internationally for our creative and technological expertise; our capacity to innovate; and to attract and develop talent and ambition. In the future, our productivity will reflect our high skill levels, our university-business collaboration will be at the heart of our economy and our region will create high-quality jobs and be truly international and outward-looking. On many economic and competitiveness measures the region is performing strongly, with Brighton & Hove a critical driver of the economic strength of the area.

However, below these headline measures it is apparent that the region is increasingly congested and physically constrained, especially with regard to housing and employment land - these factors are already hindering growth and eroding competitiveness for leading sectors. This issue will only be exacerbated as the small businesses that currently form part of a vibrant and thriving business base mature and grow. Our micro businesses find it difficult to grow here because our accommodation is not good enough. This is compounded by limited capacity to train new graduates in the specific skills required and a lack of the leadership skills required to achieve their ambitions.

At the same time, some parts of the region have not yet developed the broader mix of sectors or skills that can sustain higher skilled jobs and economic output. What these areas do offer, however, is capacity for future growth including new strategic employment and housing sites identified in Local Plans.

Different parts of the region are therefore interdependent in driving further growth and this Devolution Deal provides the opportunity to further formalise and catalyse this joint approach; creating the conditions that enable the interdependencies to be realised for the benefit of all. It is an approach that will be underpinned by the:

- Development of a detailed **Greater Brighton Infrastructure Plan** – in conjunction with the Coast to Capital LEP and 3SC – that will identify our infrastructure deficit and the growth dividend that we can deliver through targeted investment.
- Development of a **Greater Brighton Housing & Property Investment Plan** – in conjunction with the Coast to Capital LEP and 3SC – to provide a strategic delivery plan to deliver more housing across the region.

Driving economic productivity – Transport infrastructure

1. Transport infrastructure

Efficient transport is an aggregator of economic growth – it draws in funding, employment, visitors and residents. However, at present Brighton & Hove and the surrounding region is not maximising the benefits of its status as a transport hub and its connectivity to London and Gatwick.

The region has significant transport inequalities and inefficiencies. The region's road network suffers from high traffic levels, meaning that even on the routes that enjoy good connectivity, there is a significant difference between theoretical and actual journey times. Evidence suggests that the A27 represents a significant constraint on east-west travel for business and commuting. Housing and strategic site location will increase traffic on key strategic routes and the A27 (as well as the A259 and connecting roads) and will therefore be a focus for growth.

The Greater Brighton rail network suffers from congestion and unreliability; an issue that has been materialising over a number of years. Peak period trains on the Brighton Main Line (BML) carry passengers above capacity (with some sections over 40% above capacity), with Network Rail suggesting that the existence of "flat" junctions on the BML route combined with the high service frequency contribute to continuing reliability issues.

Continued investment in Greater Brighton's transport infrastructure is necessary to both realise and accelerate the region's economic growth. Across the region we need to better connect our communities and neighbourhoods to employment and skills opportunities and adequate housing whilst meeting the demands of businesses and visitors. We want to create genuinely sustainable communities through the better use of technology, through better-quality and better-designed places and developments that enable people to make better choices about their need for travel.

As Greater Brighton has high levels of congestion and is located within a valued and protected environment the area needs innovative and light-touch transport solutions alongside a long-term strategic infrastructure plan if growth is to be sustained and increased.

Brighton & Hove offers a blueprint for achieving transport improvements through incremental gains and the pursuit of "light-touch" solutions alongside major infrastructure improvements. It has a successful and effective bus transport service, which alongside proactive management of traffic and bus routes, technology innovations – including real-time arrivals information and e-ticketing – has encouraged residents to view the bus service as their version of the London Underground, with the ability to quickly hop-on/hop-off and traverse the city.

Driving economic productivity – Transport infrastructure

Transport infrastructure: Our ambition and offer

We want to deliver a transport network that **supports viable business and commercial activity (including the movement of freight), travel to work/learn and our vibrant visitor economy across the region**. This in turn will make a stronger proposition for growth centres at Brighton, Burgess Hill, Newhaven, Worthing and Shoreham Harbour and ensuring that our rural areas are also well connected.

At the heart of our offer is an ambition for a **high speed Brighton Mainline** alongside enhanced east-west connectivity creating quicker, more reliable and better connections across the region as well as to London, the rest of the UK and internationally.

This will be supported, and the benefits realised, across a wider geography through a step change in the delivery of an **Intelligent Transport Systems (ITS)** and smart infrastructure. Together this will play a key role in supporting one of the region's main goals – economic growth – by reducing congestion and enhancing the economic viability of the region.

Technology will therefore play a central role in delivering a region that can compete at the highest level, perform efficiently by adapting to changing circumstances and demands and remain resilient during extreme events. By considering journeys from door-to-door and taking into account all forms of transport, technology can help to deliver a transport system that is safer, more efficient and more sustainable to use and operate.

Improvements can include access to public transport information and directions to interchanges such as car parks, before and during journeys; electronic payment methods; and smartcards and strategic control centres where partners can jointly manage access and movement to assist in enabling journeys to be undertaken as seamlessly as possible.

Driving economic productivity – Transport infrastructure

Transport infrastructure: Our proposed initiatives

The transport infrastructure needs of Greater Brighton have been assessed from the perspective of future economic and housing growth. In order to support jobs and match housing forecasts, six specific areas of focus have been identified:

- Development of a detailed **Greater Brighton Infrastructure Plan** in collaboration with 3SC and Coast to Capital LEP, that will identify our infrastructure deficit, in terms of what is required to improve efficiency, safety, increase resilience and the growth dividend that we can deliver through targeted investment. Additionally, local determination of strategic infrastructure priorities will give us the ability to directly determine strategic infrastructure priorities to drive economic growth. This means directly influencing decision-making processes and securing the necessary investment to deliver the Greater Brighton Infrastructure Plan.
- Delivery of a **High Speed Brighton Mainline** that will significantly enhance and improve connections to London and beyond.
- Delivery of **improved east-west connections** across the region, in partnership with 3SC and Coast to Capital LEP, identified through the development of the Infrastructure Plan, and resourced through a growth deal for improvements to the A27 and a wider investigation of the A27/A259 corridor.
- A **10-year Funding Commitment**. Local decision making will bring significantly better use of our existing transport infrastructure and assets across the administrative boundaries and different responsibilities that exist for maintaining, delivering and operating the transport system within the region. We are seeking a fair deal for local transport in the form of a 10-year commitment to devolve central government funding for transport.

This would include:

- A Greater Brighton Local Growth Fund allocation (capital);
 - Local transport block settlements for Integrated Transport Block and Maintenance (capital);
 - Funding to deliver the Greater Brighton Active Travel Strategy (to include walking and cycling) in order to support Government to meet its commitment within the Infrastructure Act 2015, and to secure an ongoing funding commitment (capital);
 - Direct allocation of funding to deliver smart transport solutions, e.g access to OLEV programme funding (capital) to deliver air quality improvements; and
 - Local Sustainable Transport Fund long-term continuation funding (capital and revenue).
- **Improve connectivity across the region, working collaboratively with 3SC and Coast to Capital LEP.** Rail and bus provision, both north-south and east-west, can help support growth. In the longer term the region needs a high speed Brighton Main Line or a second Brighton Main Line (BML2) to ensure it reaches its productivity potential. The role of buses in improving connectivity for Adur, Worthing, Mid Sussex, Brighton & Hove and Newhaven can also support the development of housing and unlock growth sites.
 - **Investment in the Region-Wide Bus Network** underpinned by integrated e-ticketing, real time signs, Wi fi and USB charging points in all buses, next stop announcements on all buses and talking bus stops in all bus shelters.
 - **Develop a City and National Park park and ride scheme**, providing improved sustainable transport access to both the region and the South Downs National Park.
 - **Improve international links**, including aligning our devolution proposals with the Gatwick Diamond to maximise the positive economic impact that Gatwick airport has on the region's economy, and by continuing to work with Dieppe Maritime to secure the future of the Newhaven to Dieppe ferry service. The secured future of the Newhaven to Dieppe ferry service also relieves pressure on the Dover/Calais service and so improves the resilience of the south east's connections to northern France.

Driving economic productivity – Transport infrastructure

Transport infrastructure: Our ask of Government

- **Government commitment for fastlane improvement** to the east-west rail coastway. A high speed Brighton Main Line to realise the productivity, agglomeration and regenerative benefits of this investment and help establish Greater Brighton as major economy in the South East connected to London.
- A **Growth Deal to unlock development of a City and National Park park and ride scheme** that would run and be managed commercially, providing improved sustainable transport access to both the city and town centres and the South Downs.
- A **10-year Funding Commitment to devolve Central Government funding for transport**. This would include:
 - A Greater Brighton Local Growth Fund allocation (capital);
 - Local transport block settlements for Integrated Transport Block and Maintenance (capital);
 - Greater Brighton Authorities to be recognised Cycle Ambition partners and secure an ongoing funding commitment (capital);
 - Direct allocation of OLEV programme funding (capital); and
 - Local Sustainable Transport Fund long-term continuation funding (capital and revenue).
- DFT support to **accelerate and extend Brighton & Hove’s integrated e-ticketing pilot** across the Greater Brighton rail and bus network.
- **Certainty that current plans** for investment by Highways England, Network Rail and the Environment Agency **are realised**.
- A **Growth Deal to fund road and rail improvements** and greater flexibilities around access to strategic transport funding and planning.

- **Meaningful dialogue with the DFT** on future rail service specifications focused on achieving journey time reductions and reducing congestion and delays.
- Devolved powers to **change local rights of way and to upgrade local cycling / walking routes**.

Driving economic productivity – Accelerating growth sites

2. Accelerating growth sites

Across the region there are a number of opportunities to make land and property assets 'work harder'. By pooling sites across the region and aligning leadership and vision there is the potential to generate value of a significant enough scale to secure the interest and active involvement of partners in the development of sites with a range of values and potential uses.

Our asks provide the necessary tools and resources to balance these demands and realise these opportunities.

Delivering new housing and employment space is central to supporting and facilitating all aspects of growth. Through our City Deal we are unlocking growth sites to develop a network of growth centres, underpinned by a co-ordinated programme of business innovation support that combines our university expertise and commercial specialisms. Our two universities, Sussex and Brighton, are central to achieving our ambition. They are two of our most significant "anchor" businesses, supporting around 12,000 jobs and contributing nearly £1bn to the South East economy, they have extensive international connections, are major suppliers of skilled labour and they have specialist technological expertise that can be better harnessed to support strong growth in our region's economy.

We will extend the presence of our universities and further education colleges throughout the region, northwards into Burgess Hill and along the coast to Newhaven and Worthing, commercialising technologies linked to their expertise in digital media, nanotechnology, big data, regenerative medicine and the recycling of economically critical materials.

Greater Brighton's housing market is characterised by significant levels of recent population growth and movement of people both within and from outside of the area. Attracting and retaining working-age residents across the region will therefore be particularly important in meeting the area's economic needs.

The local population is highly mobile demonstrated by internal migration flows within the area, notably outwards from Brighton & Hove. Constrained housing supply and increasing costs are creating a number of pressures including affordability challenges for residents and businesses. In addition, in Brighton & Hove a third of the housing stock is private rented and often of poor quality.

The plans to create 22,500 new dwellings over the next decade (a 55% increase on the current average rate of housing completions) covering a mix of types and tenures and 455,000 sqm of employment space, along with the interdependencies that exist between different parts of the region in terms of growth sites, mean that this Devolution Deal presents a unique opportunity to create a fully joined up approach to delivery.

The pressure does not only exist within housing. Providing suitable employment land and associated infrastructure that not only attracts and retains business but also actively supports their growth and expansion is equally pressing. Currently employment space, particularly office space, is of variable quality and a significant proportion does not support modern employment needs. If it is to facilitate, and indeed drive growth, employment land needs to accommodate businesses at different stages in their life-cycle from start up to scale up. It also needs to be aligned to the areas sector strengths and higher value industries.

Driving economic productivity – Accelerating growth sites

Accelerating growth sites: Our ambition and offer

Building places that support and drive growth requires **civic leadership and collaboration across our region**. Our Devolution Deal seeks to provide this leadership and collaboration as it aims to bring about increased housing delivery alongside new employment space as well as higher standards in the private rented sector.

We want to accelerate housing delivery across Greater Brighton. We aim to do this alongside initiatives such as the growth centres and the proposed Enterprise Zone in Newhaven and new business and science parks at Burgess Hill where significant housing development is planned. This will help to develop a **balanced regional economy** with new housing supporting local employers and growing businesses.

By working together with the support of Government, Greater Brighton can begin to deliver enough sites of sufficient quality to secure development where land values are lower or currently underutilised, including brownfield sites. **This approach will help to deliver sites that would otherwise not come forward or would be outbid**. This would also enable opportunities for housing, employment and businesses expansion in different parts of the region. This could take the form of a Greater Brighton Housing Company as the key delivery vehicle.

Through a **One Public Estate** approach we can also maximise the release of surplus public sector land to increase the number of homes being built and drive economic growth. We would seek to create a vehicle such as a Joint Property Board with Government to influence asset development in a way that supports the growth of the region's economy.

There are further ambitions to **improve the management and quality of the existing private rented stock**, combined with the opportunity to bring significant investment into the sector for new private rented homes. This would transform the tenure into one that supports growth by providing high quality, easy-access housing, for example a 'pocket living' type model.

Driving economic productivity – Accelerating growth sites

Accelerating growth sites: Our proposed initiatives

In order to deliver new housing and employment space that supports and facilitates all aspects of growth, eight areas of focus have been identified:

- Development of a **Greater Brighton Housing & Property Investment Plan** to provide a strategic delivery plan to accelerate delivery and surpass our planned supply of 22,500 homes and 455,000 sqm of employment space across the region within ten years.
- Establish a **Greater Brighton Property Board** with a clear remit to promote and secure development. By transferring joint assets this Board can begin to deliver a One Public Estate approach to managing property and land assets. Comprising all relevant Government departments, other public sector bodies and the HCA, the Board would deliver a more integrated approach to how the public sector uses its assets across the region to support growth and deliver better value for public money.
- Development of a portfolio of **Greater Brighton rail station sites**, such as Hove Station, New England Quarter, Durrington, Worthing and Newhaven as early candidates for assessment and investment in by the new organisation to be set up by HCA and Network Rail to exploit station opportunities.
- Maximise housing delivery by building upon the work of the **Greater Brighton & West Sussex Strategic Planning Board** and the award winning Greater Brighton and Coastal West Sussex Joint Strategic Statement.
- Accelerate housing delivery through a **Greater Brighton Housing Company**. Delivering activity alongside other initiatives and ensuring that the strength of the housing market is captured, while also ensuring that the development of housing types and tenure aligns to local needs.

- Continued delivery of the network of university backed growth centres across Greater Brighton, including:
 - Delivery of over 2,500 new jobs and 1,000 new homes through Brighton's **Seafrost Investment Programme**, leveraging over £800m of private investment and securing the extension of Churchill Square Shopping Centre, a new King Alfred Leisure Centre, and a new 10,000 capacity conference and entertainment venue at Black Rock;
 - Delivery of **Shoreham's business growth centres**, providing centres of excellence for eco tech growth. This will provide 15,000 sqm of employment space and an estimated 340 net new jobs as well as annual GVA impact of around £15m. Shoreham Harbour's regeneration will provide 1,400 jobs, additional economic output of up to £34m per annum.
 - Delivery of **Worthing's town centre and seafrost investment prospectus** of seven sites, including Union Place and Teville Gate, to deliver new homes, and employment space;
 - Delivery of significant growth at **Burgess Hill** including 5,000 new homes, 5,000 new jobs and 200,000sqm of employment space; and
 - Delivery of a **Bio-Innovation Facility** on the **University of Sussex's** Falmer campus. This will provide 9,000 sqm employment floor space, 500 FTEs (100 graduate level) and will have an annual GVA impact of £6m based on the new jobs created.
- Establish an **Enterprise Zone for Newhaven** initiative to deliver up to 167,200 sqm of commercial development, supporting 2,000 new jobs and safeguarding a further 600.
- Development of collaborative public/private approaches to **unlock housing and employment land** through **institutional investment vehicles**.

Driving economic productivity – Accelerating growth sites

Accelerating growth sites: Our ask of Government

- Establish an **Enterprise Zone for Newhaven**.
- **Investment support in Greater Brighton rail station sites** from the new organisation to be set up by the HCA and Network Rail.
- A Greater Brighton **Growth Deal to fund essential infrastructure** in return for the delivery of housing and jobs.
- **Growth Deal funding** to enable the development of the University of Sussex's **Bio-Innovation Facility**.
- Retention of **business rates** on specific projects, such as the growth centres, so that a greater proportion of the growth dividend can support essential infrastructure requirements.
- Establish a mechanism for those councils generating growth to **retain a proportion of the business rates** before they are pooled.
- **Retention of stamp duty** to generate a new revenue stream for the region that together with the New Homes bonus can be invested to support and drive further housing delivery.
- Create a **Joint Property Board** comprising all relevant Government departments with other public sector bodies and the HCA, with a clear remit to promote and secure development.

Driving economic productivity – Enterprise

3. Enterprise

Making the most of our successful firms requires tailored support that is specific to the needs of the individual business. It is only by addressing business needs that opportunities can be realised and growth supported in order to benefit the wider Greater Brighton economy.

This requires the resources used by Government to be effectively integrated with the planning powers, skills development and the understanding of local supply chains and barriers. This is particularly pertinent for the growth sectors of strategic importance to Greater Brighton and indeed the wider UK economy. Businesses want to see local government actively pursuing opportunities to provide joined-up support for enterprise and growth in their area.

This Devolution Deal seeks to ensure that these powers – particularly in terms of the niche growth sectors of the region – are held more firmly in local hands. By working with LEP partners, the two universities and local businesses, Greater Brighton is looking to provide targeted and tailored support for innovation, research and development, inward investment and export strategies.

Greater Brighton and Coast to Capital LEP have already established an integrated Business Navigator Growth Hub that acts as a shop window for a range of business support interventions – all co-ordinated and designed to help micro, small and medium-sized businesses to achieve growth. We are seeking to build on this hub to integrate it with local authorities and provide a one-stop-shop for start-ups, small, medium and major organisations that is able to be both comprehensive and sector-specific in its provision of advice and support.

The challenge is to ensure that growth is promoted outside of Brighton & Hove and spread across the region. The Enterprise Zone at Newhaven is of primary importance, as it will bring forward significant new commercial development and employment.

This Devolution Deal provides an opportunity to create place-based integration in relation to business support, driving the development of local support that is directly responsive to a strong understanding of local business needs, their potential markets and sector strengths.

Driving economic productivity – Enterprise

Enterprise: Our ambition and offer

Our ambitions around transport and unlocking growth sites will play a central role in **providing the physical infrastructure necessary for enterprise to flourish**. We need to build on these foundations by creating the appropriate support network to accelerate enterprise growth and create the conditions that enable new businesses to start and existing businesses to scale.

Through wider control of the business support agenda and a clearer place-based approach, we will be able to develop support that is grounded in the local understanding of business needs, their potential markets and sector strengths.

By working with the region's two world-class universities and building on the existing Growth Hub model created with the Coast to Capital LEP, the ambition is to build a model that **maximises the growth potential and productivity of the region's businesses** and drives productivity gains in our priority sectors of:

- Creative and Digital Media;
- Advanced Engineering; and
- Life & Health Sciences.

Access to finance is a particular issue facing businesses in Greater Brighton and the ambition is to build on the already established and successful initiatives in this area to further support growth.

Enterprise: Our proposed initiatives

To achieve these ambitions and build on existing successes, five areas of focus have been identified:

- Establish a **Greater Brighton Investment Fund** that builds on the success of previously successful access to finance initiatives and creates a flexible fund that can be used to address specific business needs and opportunities. This initiative would bring together devolved capital funding for economic development, transport and regeneration, pooling locally and nationally determined funds. It could also be supplemented through the retention of business rates and possibly a tourism tax/night-time economy levy, due to Greater Brighton's unique tourist economy.

- The Investment Fund will also **bring together both private and public match-funding** (including European and EIB funding and local partners through the Local Growth Fund, and pension funds) to properly address and target the "local" issues faced by businesses in accessing finance under a single gateway as well as providing investment capital to bring forward infrastructure and regeneration projects – further driving the growth of our economy.
- Utilise the success of the Coast to Capital LEP Business Navigator to create a **Greater Brighton Business Hub** as a one-stop-shop for businesses that supports them to start up, manage and grow. The Hub would integrate national and local activity enabling a programme of support to be developed that is focused on both those businesses with the greatest growth potential and those in more economically challenged areas, ensuring benefits are spread across the region. Based on a successful model website in San Francisco (San Francisco Business Portal), this will also establish a single contact point for businesses applying for licenses, permits, seeking funding or grants, seeking employment space, or seeking networking or training opportunities. The establishment of this website would require significant organisational development across the region, and would occur alongside the public service reforms proposed as part of this Devolution Deal.
- Explore the creation of a local **business rates relief scheme to incentivise innovation and research and development (R&D)** in local businesses. This scheme would be in conjunction with the two universities which have specialisms within the growth sectors that Greater Brighton is seeking to incentivise.
- A coordinated approach to inward investment and reaching international markets through the **Greater Brighton Business Hub** with the support of a proportion of UKTI funding.

Driving economic productivity – Enterprise

Enterprise: Our ask of Government

- Devolved **business support budgets**, including European Regional Development funding for enterprise and a proportion of UKTI budgets, to enable the Greater Brighton Business Growth Hub to take a more direct and proactive role in local trade and investment opportunities.
- Devolve the **Business Growth Service** (formerly MAS and GrowthAccelerator) to the Greater Brighton Business Growth Hub following the end of the existing national contract in 2017.
- An **Enterprise Zone for Newhaven** to regenerate the area and deliver up to 167,200 sqm of commercial development, supporting c.2,000 new jobs and safeguarding a further 600 jobs.
- Retention of **business rates** at growth centres to generate a new revenue stream for the region that can be invested to support economic growth.
- A commitment to **examine all enterprise funding streams and explore the potential for rationalising** these as part of a joined-up approach to Enterprise support and growth in Greater Brighton.

4. Smart infrastructure

Outside London, Greater Brighton will be the UK's top digital and creative region. As well as its thriving small business creative, digital and IT sector, it will be the base for larger digital economy firms and be at the forefront of the latest innovations in the digital economy. The region will increasingly be connected in all aspects and the creative sector and digital technology will help firms, individuals and communities share in the benefits of growth.

Digital connectivity is a critical aspect of global competitiveness.

A central focus of this Devolution Deal for Greater Brighton is to ensure continued investment in broadband connectivity which is critical if our communities are to be fully inclusive and if our businesses are to maintain competitive advantage in a global economy. Our aspiration is for a gigabit region, with 100% connectivity across Greater Brighton, developing public wifi access in urban centres and using creative resources to innovate in digital applications.

There is a dynamic flow and exchange between different parts of the cultural, digital and creative industries which is vital to their future success. Creating synergies between the interlocking sectors of the Cultural and Creative Industries Ecosystem is a prime opportunity given the strengths of the Greater Brighton economy and the natural resources of the area.

We recognise the appeal of the natural environment of the region, including the South Downs to the new UNESCO Biosphere (which covers the Greater Brighton economic area – an area of 390 kilometers (150 square miles) of land and sea between the River Adur at Shoreham in the west and the River Ouse at Newhaven in the east). Smart infrastructure is critical to maintaining and capitalising on the social and environmental assets of the region, and to promote Greater Brighton as a high-quality leisure, residential and business destination.

National programmes aimed at rolling out broadband have lacked local knowledge and sensitivity to deliver the right outcomes. More imaginative and 'smarter' solutions are needed to ensure the social and economic wellbeing in these areas is enhanced. This Devolution Deal provides the perfect opportunity to achieve this.

The sector is also spreading geographically. The shortage of space, particularly move-on space, in Brighton itself has resulted in increasing numbers of companies locating across the region. More affordable housing is also pulling digital entrepreneurs to wider locations.

As the region develops, its economy will become increasingly interlinked. Firms will start, locate and thrive here. Whilst there are examples of a few larger firms that have either grown from digital start-ups in the city or who have moved here recently following Brighton's increasing reputation, the majority of activity is small and micro based and is based on creating value for other organisations. The challenge is therefore to grow larger indigenous businesses and to create inherent value through innovative products and services.

Driving economic productivity – Smart infrastructure

Smart infrastructure: Our ambition and offer

Our ambitions cover three core elements:

- **Digital infrastructure** – Fast, symmetrical, high capacity digital connections are the foundation of competitiveness and productivity for all UK regions. When the fastest growing private sector in the region is the CDIT sector, it becomes an issue of strategic imperative. Our intention is to have digital connectivity that offers the following:
 - Superfast connections (30 mbps) for every business;
 - Superfast connections for every residence and community organisation, including the rural areas, and;
 - Ultrafast connections (1 gbps) in every key business location across the region.
- **Digital sector** – Brighton's CDIT sector is thriving: it has demonstrated high rates of growth throughout the economic downturn. The ambition is to shift a good proportion of the sector up the value chain, so that they are increasingly capturing the value of their innovation and skill for themselves, and creating employers of regional, national and international importance. To do this, innovation, entrepreneurship, skills and business leadership are required.

- **Digital City Region** – Digital technology will be deployed across the region to ensure that benefits and opportunities are realised. This will include:
 - Use of digital technology and smart infrastructure to help people move across the region and to keep it moving;
 - Young people in all settings will know about the opportunities that are open to them and how they can match what they learn to their aspirations;
 - All individuals will have open access to the information they need to plan their careers, and to get back into rewarding employment when they suffer set backs;
 - Digital technology will open up our institutions and drive a digital democracy, with underlying digital equity, and;
 - Communities will use digital technology to make connections, to ensure those who are at a disadvantage, or who feel themselves to be different are included in society.
- Super-fast broadband is now a fundamental requirement for business. However, the inability to access this in more rural settlements leaves them at a social and economic disadvantage.

Smart infrastructure: Our proposed initiatives

To achieve these ambitions we are proposing seven initiatives:

- **Digital Exchange (Dx) Greater Brighton** - A distributed digital exchange for the Greater Brighton region. Digital exchanges are designed to support and grow the digital, creative and tech sectors in and around a place, with consequent benefits for citizens and the wider business sector.
- The **creation of a network of connectivity hubs**, as part of the City Deal, in key centres along the Sussex coast to form a 'distributed digital exchange'. Each hub will serve a cluster of creative, digital and tech businesses, connecting them with each other and with the Brighton Digital Exchange.
- **Gigabit coast** – the development of ultra-fast broadband to power growth.
- **5G development** – funded by Coast to Capital Growth Deal, test rigs are being set up in the Digital Catapult Centre in Brighton so SMEs can get early access to the technology and begin innovating new products and services.
- Facilitate the **creation of new digital business models** which will support growth and productivity by either changing the way the business operates or by supporting the creation of new innovative businesses.
- Creating **'Government as a platform'** models looking at how to commission or create digital business model for public services both in terms of service delivery and operation but also community engagement, inclusion and democracy. Focused on the region in the first instance, if these models are successful then they can be rolled out nationally.
- Gigabit connectivity in the **Northern Arc** development in Burgess Hill.

Smart infrastructure: Our ask of Government

- Greater Brighton control of the **Broadband Delivery UK (BDUK) budget** and Department of Culture, Media and Sport (**DCMS) incentive initiatives** to support delivery of Dx Greater Brighton.
- Nomination of Greater Brighton region as a **pioneer** for the July Budget commitments **on ultrafast connection**.
- Establish Greater Brighton as the UK's **5G demonstrator region**.
- Increased **co-ordination of funding streams** such as Arts Council England and Heritage Lottery Fund – alongside Local Growth Fund and European Structural Investment Fund – with a regional input into the awarding of funding.
- Funding for **gigabit infrastructure** across all major settlement areas in the region, and ensuring superfast broadband to all rural areas.

Platform 2: Releasing social productivity

Supporting economic growth requires intervention beyond the provision of physical or digital infrastructure. It also requires long-term strategic action to ensure that there are employees with the right skills in the region. This not only involves strong education and skills pathways to employment but also the provision of Living Wage housing for our local working population who are on low wages.

This long-term strategic thinking also requires the public sector to anticipate and monitor new and changing growth sectors and emerging ways of working, as these will require different skills and infrastructure provision to more traditional industries. Driving social productivity is about a collective approach to social and economic resilience of the region. Delivering a healthy labour market and getting people into work is the best route to preventing an reducing overall public service demand.

If more and more people are supported into sustainable employment this could fundamentally shift the reliance of the state to act more radically in how it enables and support our most vulnerable people and communities; and also how the state operates and coproduces solutions across the region.

Whilst Greater Brighton is often seen as being a highly-skilled area, this is not true of all the areas within the region. Our proposals are therefore designed to improve the suitability, availability and spread of skills across the region, to support both the existing specialisms and the on-going growth of the information or "sharing" economy.

We are seeing the emergence of a new information economy across the Greater Brighton region.

Innovative networked individuals, companies and communities are beginning to deliver new products, services, business models and technologies that will push us and the rest of the UK into a new economic revolution.

The region offers a cluster of specialist skills in CDIT industries and Health and Life Sciences, alongside above-average employment in High-Tech Manufacturing. This Devolution Deal provides opportunities to build on these and to ensure that productivity is maximised

5. Skills for employment

Greater Brighton (through the partners of the Economic Board), is at the nexus of employers, educators and skills providers in the region. It is uniquely placed to make qualitative changes to the provision of both academic and vocational education in the area. We will inspire our young people and businesses to achieve, innovate and prosper.

Future employment growth is forecast in the financial and business services, media and technology sectors.

Participation in further education needs to be higher, with just 73% of 17 year olds in Adur, Worthing and Mid Sussex in education, placing them in the bottom 30% of performers nationally. Although it is higher in Brighton & Hove (85%) this could also be improved. The quality and impartiality of careers guidance for young people across Greater Brighton is inconsistent, with insufficient focus placed on vocational pathways.

There are gaps in skills and employment pathways as some young people leave further education with skills to contribute to the specialist industries that have the opportunity to thrive in the region but are unable to find suitable employment.

Greater Brighton has world class higher-education institutions and significant and successful vocational and Further Education (FE) colleges. The region has also been proactive in embracing new school models such as academies and UTCs. Greater Brighton has a significant track record in engaging a range of stakeholders (including employers and higher-education providers) in the development and delivery of post-16 education. However, these successes have not prevented significant inequality across the region in the provision of skills and education, attainment and employment prospects.

Greater Brighton, and Brighton & Hove in particular, has a number of standalone sixth form colleges that have demonstrated outstanding educational attainment and high-quality teaching. These colleges are facing a period of financial uncertainty and, through our Devolution Deal, we would seek to take on responsibility for the funding of these institutions to enable the region, the colleges, employers and other stakeholders to work together more effectively to rationalise current and future skills provision and ensure these high-quality education providers continue.

Releasing social productivity – Skills for employment

Skills for employment: Our ambition and offer

The post-16 education sector is critical to our strategy of **raising productivity and economic growth** across Greater Brighton. Our aim is to ensure clear, high quality professional and technical routes to local employment, alongside robust academic routes.

Achieving these aims is only possible through the agreement of a Devolution Deal that will enable the following:

- Further strengthening of the region as a **hub for knowledge and high productivity sectors**, building upon our growth sector strengths and university and FE specialisms;
- Raising the **aspiration, ambition and entrepreneurship** of our young talent by strengthening the delivery of careers advice, vocational learning enterprise and preparation for work - through localised employer-education activity; and
- Deliver a significant **expansion of the apprenticeship programme** across Greater Brighton – doubling the number of apprenticeships starts over the ten years.

We will create a **Greater Brighton Education & Skills Promise** to provide our young people with the skills and education needed to thrive in modern, agile and fast-paced employment; and businesses with the high-skill and employment-ready people that will enable their businesses to grow. We will ensure the provision of skills with a focus on the delivery of high-quality teaching in STEM subjects (science, technology, engineering and maths) including Key Stage 1 provision.

Our ambition through the **Greater Brighton Education & Skills Promise** is to reduce educational inequality and support the creation of a more productive workforce with skills aligned to local specialisms – in particular supporting high-value growth in digital and advanced engineering.

We will raise the **profile and prestige of apprenticeships** and make them an attractive offer to all students. We will **double the number of apprenticeship starts in Greater Brighton over the next ten years**.

Improving the quality and quality of apprenticeships requires the engagement of not just students but also employers. We will work with business and enterprise to recognise that apprenticeship-ready 16 or 18 year olds will require their engagement in both primary and secondary education. We will work with employers and enterprise to create a **local area curriculum** alongside increased numbers of high quality apprenticeships targeting local high-growth specialisms, and established pathways into employment.

We will work to **reduce to zero the number of young people in Greater Brighton aged between 16-18 years not in employment, education or training (NEET)**. We believe our partnership with businesses, our examination of the school-to-employment pipeline and our focus on skills enables us to make a promise to our young people to provide them with every opportunity to earn and learn. In return, we ask them to engage with our aspirations for the region by being creative, ambitious and entrepreneurial as students, employees or business owners.

A **Greater Brighton Apprenticeship Company** will significantly raise skills and improve productivity by pooling resources and specialisms across the region. The Devolution Deal would provide employers with greater access to the skills they require and at the same time provide opportunities to support growth and expansion of the Greater Brighton economy.

Creating an **Employer Skills Task Force** will put employers in the driving seat of the local skills system. Better and more tailored careers advice will also help to create better and more seamless pathways between education and employment.

The policy and funding landscape for skills and employment activity is also complex and often confusing for stakeholders and beneficiaries. Our desire is to use the devolution deal to simplify this to ensure an **equality of provision** and provide **pathways for those that are long-term unemployed and/or NEET**.

Releasing social productivity – Skills for employment

Skills for employment: Our proposed initiatives

To meet the ambitions around skills for employment seven initiatives are proposed:

- A **local area curriculum** for Greater Brighton focusing on the delivery of education and skills in high-growth sectors for the region including STEM subjects.
- A **Greater Brighton Apprenticeship Company** to deliver our bespoke apprenticeship programme to significantly raise skills and improve productivity with a particular focus on high-level apprenticeships. Key to this would be securing the involvement of the Higher Education (HE) sector in developing regional training opportunities linked to the development of skills in science, technology and engineering.
- **Local delivery of the further education budget** to ensure a resilient local FE sector with effective collaboration across a range of institution types. A critical aspect will be to facilitate greater specialisation to support Greater Brighton growth sectors, with the establishment of centres of expertise.
- **Local delivery of the AGE grant.** Through the Greater Brighton Apprenticeship Company we will roll out an independent brokerage service to support employers (particularly small and medium enterprises and those in the Voluntary and Community Sector (VCS)) to create additional apprenticeship opportunities for young people. Local delivery of the AGE grant will enable us to vary the level of support according to the different types of learner, sector/subject area and level of apprenticeship. This will ensure that we drive up demand for apprenticeships, particularly within our target sectors, but also ensure that they are more accessible for all individuals within the labour market.

- A **co-ordinated approach to the provision of careers advice** for younger people in the local area. This would include:
 - Establishing a Greater Brighton ‘Ambitions’ Careers Offer. Working closely with the National Careers service to create a dynamic partnership between business and skills providers using a Skills for Growth Compact or Ambitions Careers Offer through which employers, schools, colleges and training providers can work closely together and align careers advice, learning and preparation for work;
 - Creation of a Compact/Pledge for every 17 year old school/college leaver not going on to further education or employment to receive a guidance interview with a view to routing them to appropriate apprenticeship vacancies of short terms soft skills training; and
 - Localisation of an enterprise passport which government plans to roll out in September 2015.
- **Local commissioning of Work Programme and Youth Contract** to implement joined-up employability support, which is aligned to locally delivered employment support, but also other local authority provision such as health and care services, educations and careers guidance. The localised approach will contribute to the reduction in the number of long term unemployed in the area and reduce the level of NEETs across Greater Brighton, delivering a reduction in the welfare bill.
- Working with the Department for Business Innovation and Skills, **conduct and implement the findings of a Greater Brighton area based review of the provision of post-16 education and training institutions**, with the potential engagement of neighbouring authorities.

Skills for employment: Our ask of Government

- The opportunity to create a **local area curriculum** for Greater Brighton – a collaborative enterprise between schools, academies, colleges, further and higher education providers and employers to ensure quality academic and skills provision for all young people from 5-18 years.
- The opportunity to work with the BIS to conduct and implement the findings of a Greater Brighton **area-based-review of the provision of post-16 education and training institutions**, with the potential engagement of neighbouring authorities.
- The devolution of **Further Education funding** to the Greater Brighton region.
- The devolution of both the **Careers and Enterprise Company and National Careers Service’s Inspiration Agenda remit and funding** to the region in order to co-ordinate employer education activity more effectively.
- Devolution of **Apprenticeship Grant for Employers** and retention of the **potential Apprenticeship Levy** by the Greater Brighton Apprenticeship Company. Local delivery of the AGE grant and retention of a levy will enable us to provide a bespoke programme of tailored skills support to both learners and businesses. This will drive demand for apprenticeships, particularly within our target sectors, and also ensure that they are an accessible and attractive option for all individuals within the local labour market.
- Greater Brighton Economic Board to become responsible for commissioning the **Work Programme** (or its replacement) and the **Youth Contract**.

Releasing social productivity – Living Wage housing

6. Living Wage housing

It is crucial that significantly more new homes are built across Greater Brighton. In doing so, it is vital that our policy focuses not just on the number of houses provided, but on their affordability and tenure.

The Greater Brighton Economic Board aims to develop a mechanism to re-establish the crucial links between housing and the labour market, rents and ownership and the ability of people on low incomes to afford them.

One of the key benefits of social housing is that it acts as a platform for those on low incomes to build their lives. However, affordability has to a large extent been lost from the current low rent housing supply system and rent setting policies. Brighton & Hove is the primary destination for migrants moving into Greater Brighton but the evidence suggests that people are unable to afford to stay within the city as their housing requirements change. This affects a number of different types of households, including single people, couples, and those starting a family, but it is significant that 80% of those moving outside of the city into Greater Brighton are of a working age and many of those commute back into the city to work.

Retaining our cohort of young, highly skilled residents is key to the success of the region's economy. There is a danger that if affordability becomes so pressing in Greater Brighton that people move beyond the boundaries of the region, it will no longer be feasible to remain employed within the area and therefore individuals may choose to work elsewhere.

We have a good track record as individual authorities in pursuing innovative models for housing delivery. For example, Lewes District Council was the first authority in the UK to construct steel-framed, rapid-build homes as part of a deal in which the Council provided land, not capital, and in return received homes that it could lease to tenants on its housing waiting list significantly below the affordable rent for the area. Brighton & Hove's New Homes for Neighbourhoods programme is delivering 500 affordable homes on HCA land with six sites currently in construction.

Living Wage housing: Our ambition and offer

Greater Brighton will be an exemplar region in reducing the cost to the state of the local housing allowance through the delivery of a range of affordable housing pilots, from living wage to low-cost rapid build. Through the creation of a Greater Brighton Housing Company, we will deliver greater numbers of new and more Living Wage homes through:

- A pilot **Joint Venture to deliver 1000 affordable homes** with a local housing association, the proposal would be to establish a **new Greater Brighton Living Wage housing model**. This would involve innovative approaches to providing more affordable housing to working people in Greater Brighton through a new Living Wage Rent Model and a Living Wage Homes Ownership Model. We can realise considerable savings on Housing Benefit by delivering well-managed good quality housing at below local Housing Allowance rates.
- **Raising standards in the Private Rented Sector**. Interventions to improve the management of the existing private rented stock, combined with the opportunity to bring significant investment into the sector for new private rented homes could transform the tenure into one which fully delivers for the local communities of Greater Brighton, providing high quality, easy-access housing for those working in a growing economy.
- **Moving to a Living Wage rent and home ownership models** which will produce three big opportunities:
 - Adopting Living Wage rents rather than Affordable Rents would give a long-term annual saving to the housing benefit bill and improve affordability for tenants;
 - Building more homes at Living Wage rents offers the potential to reduce the dependence of low-income households on the high rents in the Private Rented Sector; and
 - Living Wage rents would provide a stable base for Greater Brighton’s working households to access a dynamic labour market, as well as security for those who are unable to participate in the jobs market.

Living Wage housing: Our proposed initiatives

These ambitions will be delivered through three key initiatives:

- Accelerate housing delivery through a **Greater Brighton Housing Company**. Delivering activity alongside other initiatives and ensuring that the strength of the housing market is captured, while also ensuring that the development of housing types and tenure aligns to local needs.
- Surplus employment sites which are released for residential development have to be considered – in the first instance – to be **allocated for a starter home use**.
- Raise **standards in and increase the supply in the Private Rented Sector** by exploring the options to treat VAT as zero rated on land purchases.

Living Wage housing: Our ask of Government

- Greater flexibility on the use of **Right to Buy receipts** and the ability to **negotiate packages of grants for Registered Providers** to support a wider range of housing needs and deliver our innovative Greater Brighton Living Wage housing model rent and homes ownership products. Currently there are limits on the amount of Right to Buy receipts that can be spent on any one new dwelling and a short timeframe of three years in which to spend them.
- Create a **Joint Public Sector Property Board** with the HCA. Creative use of government land and capital assets and support for joint ventures would help facilitate more innovative approaches to unlocking housing supply and commercial development.
- Full retention of all income from **Stamp Duty Land Tax** to enable re-investment in housing delivery and improvement of standards in the private rented sector alongside the New Homes bonus. Full local discretion over eligibility, rates and banding for Stamp Duty Land Tax.
- Support for the creation of a **housing investment fund**.
- Local administration of **HCA funding for new Living Wage housing**.
- **VAT** on land for the private rented sector should be treated as **zero-rated** for the purposes of recovery of VAT.

7. Information Economy

The transition to the information economy is changing the way individuals and businesses think about the value of personal labour, physical assets (such as spare rooms and cars), knowledge and intellectual property. These changing attitudes will not only be a new source of economic growth but will also disrupt the way in which our residents expect our services to be delivered. **Supporting the information economy will shape our organisations in the same way it will shape wider society.**

Greater Brighton acknowledges the creativity, agility and ambition of the information economy, and will provide a platform for its accelerated development and growth alongside our ongoing strategic aim of providing platforms to grow productivity.

The information economy releases productivity from hitherto latent or ignored areas. As such the growth and innovation of this sector is significant but unquantifiable as it relies on the identification and monetisation of both “known unknowns” and “unknown unknowns”.

The information economy is an emerging and dynamic entity and as such Greater Brighton is uniquely placed geographically, economically and socially to catalyse its growth. The information economy requires a nexus of creative, entrepreneurial, and technological individuals and businesses to thrive and Greater Brighton as a region has both developing and existing strengths in all of these sectors. Greater Brighton is offering to be a convener, experimenter, contributor and advocate for the information economy in a way that will benefit both the region, the public sector and the wider national economy.

The Information Economy: Our ambition and offer

We believe that the information economy has particular relevance to Greater Brighton in **capturing value from scarce, underused or undervalued assets**. This can range from land and vehicles to economically inactive (or under-active) sectors of the economy. Our focus on delivering fairness and equality across our region means **our intent is to encourage the development of a social model for the information economy that both enables and protects individuals to benefit**.

Our ambitions therefore include:

- Developing **robust platforms for a sharing economy** with a particular focus on developing platforms for collaboration in the craft and food production industry.
- Ensuring a **higher social and financial value is put on the profession of caring as a career and a business opportunity**.
- Encouraging **social innovation through collaboration**.
- **Alternative credit and banking platforms**.
- Promoting Greater Brighton as a **centre of economic dynamism with its world class and creative environment, to attract far greater inward investment**. Its success could act as a template for other coastal economic areas in the UK.
- Creating a Greater Brighton Cultural, Creative and Heritage Growth Fund that aligns various funding streams (such as Arts Council, Heritage Lottery Funds, Coastal Communities Fund and LEP Growth Funds) to deliver growth in cultural and creative sectors.

Information Economy: Our ask of Government

- Establishment of a **Greater Brighton Digital Service** with a similar model and remit for local government as the Government Digital Service had for central government departments. With our focus on the information economy, public sector reform and shared services, our authorities' individual track records on delivering change programmes and reducing silo-departments, and our partnership including a range of authorities at different tiers, Greater Brighton would be a fertile test-bed for the creation of a digital service with the remit to transform.
- Engagement with the **“Sharing City” pilots** being undertaken by BIS in conjunction with NESTA and Innovate UK.
- Establish a **Greater Brighton Cultural, Creative and Heritage Growth Fund** that aligns the various funding streams (such as Arts Council, Heritage Lottery Funds, Coastal Communities Fund and LEP Growth Funds) to deliver growth in cultural and creative sectors.

Platform 3: Driving public service productivity

Our third productivity platform enables the far-reaching redesign of services and solutions offered by all tiers of government. This is not just about a necessary response to public sector funding reductions but is about seizing the opportunity to fundamentally review what the public sectors can and should deliver.

Greater Brighton with its rich cultural heritage, high-quality environment, students, scholars, activists and creative entrepreneurs is well placed to lead the creation of a new institutional and economic system based on the model of civic collaboration, with new collaborative relationships built between citizens, administrations and business to share our resources and take care of our urban and local communities.

This will entail:

- Working together across Greater Brighton to accelerate public service reform.
- Radical rethinking of roles as service provider, commissioner, convener of others, sharers of services and using the sharing economy to drive more value from waste or dormant assets.
- The development of stronger and more open governance system (that remain relevant to all in an information economy).
- Networkers (nationally and internationally) to support wealth generation and inward investment, and be champions and ambassadors for the region.

- Collaboration across local government and our two universities in a new 'City Lab' initiative. This initiative is designed to create a more efficient, effective and enduring partnership, and increase opportunities for collaborative learning, research and knowledge exchange. This will help contribute to the urban and rural environments, health, wellbeing, prosperity and employment and address the identified needs and challenges of Greater Brighton.
- Greater Brighton's businesses and civic institutions as guardians and shapers of the "new social models" that will arise from the information economy, ensuring good governance, rights and responsibilities.
- Greater Brighton's businesses, civic institutions and key partners working with central government in the delivery of the longer term economic and social aims of the nation.

8. City Region governance

Greater Brighton will commit to strengthening local governance and accountability.

Devolution properly conceived and thought through will provide a genuine democratic system for people to control and shape the city region for the better.

Greater Brighton is an **established and collaborative region based on a mature partnership**. The Greater Brighton Economic Board (a joint committee) brings together leaders of the further and higher education sectors and the commercial and business sectors, with the leaders of the five participant local authorities and the Coast to Capital LEP. We have a detailed understanding of our existing economy and the barriers and challenges to increased productivity and we have the ability to have “grown up” conversations between the key players across the region to shape priorities and target interventions.

There is a strong recognition within the Greater Brighton Economic Board that catalysing productivity across an entire region will mean some **necessary trade-offs** rather than an “equal share for all”. To date these tensions and dilemmas have been well managed through our Greater Brighton Economic Board. However, as we move forward dealing with challenging issues such as the greater distribution of jobs, level of skills, development sites and housing supply, would be likely to test the maturity and coherence of a less robust governance model.

It is envisaged, therefore, that there would be certain issues where a Greater Brighton region would wish to **collaborate closely with either neighbouring Combined Authorities or Combined Authorities elsewhere in the UK** with similar sectorial/thematic strategic intent.

Through this devolution deal we will:

- Further **strengthen our governance by moving towards a Greater Brighton Combined Authority** while maintaining the equal input in governance arrangements and decision making of the universities, FE colleges, business partnerships, Coast to Capital LEP and the South Downs National Park Authority.
- Agree a **concordat with neighbouring county councils and partnerships** to ensure alignment in our ambitions.
- Continue the **emerging dialogue with neighbouring authorities** who may wish to become part of a widened governance arrangement and agree a concordat with neighbouring county councils to ensure alignment in our ambitions.
- Seek to develop a **stronger relationship between Greater Brighton and the Gatwick Diamond** as the two high growth centres of the Coast to Capital LEP region. The economies of Greater Brighton and the Gatwick Diamond are inextricably linked and together provide an economic scale that could rival other UK Core Cities and an important growth corridor to London.

9. Cooperative and strategic joint working

Through our Devolution Deal, Greater Brighton authorities are exploring ways of accelerating public service reform and driving efficiency through new shared services and new models of service delivery.

Greater Brighton partners are currently exploring options for new models of service delivery that maximise their capabilities and avoid what could be an impossible situation – being responsible for supporting local economic growth but with insufficient tools and capacity to deliver this. The options appraisal would assess the various service delivery models, with the aim of maximising efficiency – by improving and streamlining service provision and delivery to better support sustained economic growth across the region. Areas where Greater Brighton authorities will look to further strengthen our co-operative and strategic joint working include:

- Maximise housing delivery by building upon the work of the **Greater Brighton and Coastal West Sussex Strategic Planning Board** and the award winning Greater Brighton and Coastal West Sussex Joint Strategic Statement.
- Exploring opportunities for additional **shared services** and new models of service delivery in relation to economic development, regeneration, strategic planning, infrastructure, housing, transport, employment & skills, and business support.
- Establishing a **Greater Brighton Property Board** – to deliver a One Public Estate approach to managing property and land assets. Comprising all relevant Government departments and the HCA. The Board would deliver a more integrated approach to how the public sector uses its assets across the region to support growth and deliver better value for public money.

- **Utilise the Business Navigator Growth Hub** model with the Coast to Capital LEP to provide a single gateway and integration of business support services.
- Exploring options for new region-wide service delivery models such as our proposals for a **Greater Brighton Housing Company** and **Greater Brighton Apprenticeship Company**.
- Commissioning of **Work Programme and Youth Contract**. Through local commissioning of the Work Programme, and the Youth Contract we will implement joined-up employability support, which is aligned to locally delivered employment support, but also other local authority provision such as health and care services, educations and careers guidance. The localised approach will contribute to the reduction in the number of long term unemployed in the area and reduce the level of NEETs across Greater Brighton, delivering a reduction in the welfare bill.
- Establish a **'Troubled Families Plus' programme** focusing on employment support and getting the very long term unemployed and those with employment challenges into work. This Trouble Families Plus programme would include a new regular outcome payment for successful employment and a monthly retention payment, like the Work Programme. We would seek devolved Work Programme money to cover the outcome payments for these individuals.

10. Accelerating public sector reform

Creating jobs and economic growth without radically reforming public services will not make Greater Brighton more sustainable. Tackling the largest areas of public spend – particularly welfare benefits and health – is central to addressing both the potential for growth, through increased tax revenues, and driving down the cost of dependency on public services.

Greater Brighton presents the ideal scale and corresponding agility for delivering integrated services.

Greater Brighton provides an opportunity to accelerate public sector reform through a long term dialogue about how aspects of the public sector, such as social care and health, can be replicated to a local government model.

Greater Brighton faces demographic challenges that are likely to put pressure on resources in future years. Greater integration of health and social care can help Greater Brighton plan for such demographic changes and maximise the efficient use of public resources. This will help enable local services to work better together, addressing issues of demand and financial pressure.

Integrating such complex services will require re-shaping the whole system which can only be achieved through careful planning. This will require co-operation between: local partners; arm's length bodies including NHS England; and Government. Whilst we are at the beginning of this journey, this Devolution Deal signals a commitment to take forward the goal of improving local services and building resilience for future generations.

In order to take forward their ambitions for health and social care integration, Brighton & Hove City Council will build upon the good progress being made on a whole systems approach to the integration of health and social care through the City's Health & Well Being Board and Better Care Fund. The City Council will work together with local Clinical Commissioning Groups and NHS partners, as well as 3SC to co-design a business plan that will continue progress towards integration of health and social care across Greater Brighton. This will see the bringing together of available local health and social care resources to improve outcomes for local people and include a plan to reduce pressure on Accident and Emergency departments and avoidable hospital admissions.

This would include working with the 3SC to address social care workforce challenges at a sub-regional level through the proposal that the responsibilities and resources of Skills for Care are devolved to Greater Brighton and 3SC. We would also want to see Health Education England responsibilities devolved where these relate to the overall integration agenda, promote early intervention or support community co-design and activation.

Greater Brighton Devolution Deal – in summary

Driving economic productivity

Rationale	Offer	Key initiatives	Ask
<p>1. Transport: Efficient transport is an aggregator of economic growth – it draws in funding, employment, visitors and residents. However, at present Brighton & Hove and the surrounding region is not maximising the benefits of its status as a transport hub and its connectivity to London and Gatwick.</p> <ul style="list-style-type: none"> The region has significant transport inequalities and inefficiencies. The regions road networks suffers from high traffic levels, meaning that even on the routes that enjoy good connectivity, there is a significant difference between theoretical and actual journey times. Evidence suggest a significant constraint on east-west travel for business and commuting. Housing and strategic site location will increase traffic on key strategic routes and the A27. Continued investment in Greater Brighton's transport infrastructure is necessary to both realise and accelerate economic growth. Across the region we need to better connect our communities and neighbourhoods to employment and skills opportunities and adequate housing whilst meeting the demands of business and visitors. Brighton & Hove offers a blueprint for achieving transport improvements through incremental gains and the pursuit of "light touch" solutions alongside major infrastructure improvements. It has a successful and effective bus transport service. 	<ul style="list-style-type: none"> To deliver a transport that supports viable business and commercial activity (including the movement of freight), travel to work/learn and our vibrant visitor economy across the region. In turn making a stronger proposition for growth centres at Brighton, Burgess Hill, Worthing, Newhaven and Shoreham Harbour as well as ensuring rural areas are well connected. At the heart of our offer is an ambition for a high speed Brighton Mainline along side enhanced east-west connectivity, creating quicker and more reliable connections across the region as well as to London, the rest of the UK and internationally. This will be supported and the benefits realised across a wider geography through a step change in the delivery of Intelligent Transport Systems (ITS) and smart infrastructure. Together this will play a key role in supporting one of the region's main goals – economic growth – by reducing congestion and enhancing the economic viability of the region. Technology to deliver a transport system that is safer, more efficient and more sustainable to use and operate. Potentially including access to public transport information and directions, electronic payment methods and strategic control centres. 	<ul style="list-style-type: none"> A Greater Brighton Infrastructure Plan that will identify our infrastructure deficit in terms of what is required to improve efficiency and safety and increase resilience, and the growth dividend that we can deliver through targeted investment. A high speed Brighton Main Line, providing improved connections to London and beyond. Delivery of improved east-west connections across the region, identified through the development of the Infrastructure Plan, and resourced through a growth deal for improvements to the A27. A 10-year funding commitment. Local decision making will bring significantly better use of our existing infrastructure and assets. A growth deal for improvement to the A27 and wider investigation of the A27/A259 corridor. Rail and bus provision, both north-south and east-west, can help support growth. In the longer term the region need a high speed Brighton Main Line or a second Brighton Main Line to ensure it reaches its productivity potential. Investment in a region-wide bus network underpinned by integrated e-ticketing, real time signs, Wifi and USB changing points in all busses, and talking bus stops. Develop a City and National Park park and ride scheme, providing improved sustainable transport access to the region and South Downs. Improve international links including alignment with Gatwick Diamond. 	<ul style="list-style-type: none"> Government commitment for fastlane improvements to the East-West Coastway line and a high speed Brighton Mai Line. Growth Deal to unlock development of park and ride. A 10-year funding commitment to devolve transport funding. A Greater Brighton Local Growth Fund allocation. Local transport block settlements for Integrated Transport Block and Maintenance. Greater Brighton Authorities to be recognised Cycle Ambition partners and secure on-going funding commitment. Direct allocation of OLEV programme funding. Local Sustainable Transport Fund long-term funding. DfT support to extend Brighton & Hove's integrated ticketing pilot for rail and bus networks. Certainty that current plans for investment by Highways England, Network Rail and Environment Agency are realised. A Growth Deal to fund road and rail improvements and greater flexibilities around access to strategic transport funding and planning. DfT dialogue on future rail service specifications on journey time and congestion reductions. Devolved powers to change local rights of way and to upgrade local cycling/walking routes.

Driving economic productivity

Rationale	Offer	Key Initiatives	Ask	
<p>2. Accelerating Growth sites: Across the region there are a number of opportunities to make land 'work harder'. By pooling sites across the region and aligning leadership and vision (e.g. around the consideration of density) there is the potential to generate value of a significant enough scale to secure the interest and active involvement of development partners, and secure the redevelopment of lower value sites.</p>	<ul style="list-style-type: none"> Delivering new housing and employment space is central to supporting and facilitating all aspects of growth. Through our City Deal we are unlocking growth sites to develop a network of growth centres. We will extend the presence of our universities and further education colleges throughout the region, northwards into Burgess Hill and along the coast to Newhaven and Worthing. Greater Brighton's housing market is characterised by significant levels of recent population growth and movement of people both within and from outside of the area. The local population is highly mobile demonstrated by internal migration flows within the area, notably outwards from Brighton & Hove. Plans to create 22,500 new dwelling over the next decade (a 55% increase on the current rate of housing completions) covering a mix of types and tenures and 670,000 sqm of employment space. Providing suitable employment land and associated infrastructure that not only attracts and retains businesses but also actively supports their growth and expansion is equally pressing. 	<ul style="list-style-type: none"> Our Devolution Deal seeks to provide this leadership and collaboration as it aims to bring about increased housing delivery alongside new employment space as well as higher standards in the private rented sector. Accelerate housing delivery across Greater Brighton. We aim to do this alongside initiatives such as the growth centres, the proposed Enterprise Zone in Newhaven and new business and science parks at Burgess Hill where significant housing development is planned. Secure development where land values are lower or currently underutilised. This approach will help to deliver sites that would otherwise not come forward or would be outbid. This could take the form of a Greater Brighton Housing Company as the key delivery vehicle. A One Public Estate approach to maximise the release of surplus public sector land to increase the number of homes being built and drive economic growth. Creation of a Joint Property Board with Government to influence asset development in a way that supports the growth of the region's economy. Improve the management and quality of the existing private rented stock, combined with the opportunity to bring significant investment into the sector for new private rented homes. 	<ul style="list-style-type: none"> Development of a Greater Brighton Housing & Property Investment Plan to provide a strategic delivery plan to accelerate delivery and surpass our planned supply of 22,500 homes and 455,000 sqm of employment space within ten years. A Greater Brighton Property Board with a clear remit to promote and secure development. Development of a portfolio of Greater Brighton rail station sites, such as Hove Station, New England Quarter, Durrington, Worthing and Newhaven as early candidates for assessment and investment in by the new organisation to be set up by HCA and Network Rail to exploit station opportunities. Accelerate housing delivery through a Greater Brighton Housing Company. Continued delivery of the network of university backed growth centres across Greater Brighton. Delivery of Worthing's town centre investment portfolio. Delivery of significant growth at Burgess Hill including 5,000 new homes, 5,000 new jobs and 200,000sqm of employment space. Establish an Enterprise Zone for Newhaven. Development of collaborative public/private approaches to unlock housing and employment land through institutional investment vehicles. 	<ul style="list-style-type: none"> Establish an Enterprise Zone for Newhaven. Investment support in Greater Brighton rail station sites from the new organisation to be set up by the HVA and Network Rail. A Greater Brighton Growth Deal to fund essential infrastructure in return for the delivery of housing and jobs. Growth Deal funding to enable the development of the University of Sussex's Bio-Innovation Facility. Retention of business rates on specific projects, such as the growth centres, so that a greater proportion of the growth dividend can support essential infrastructure requirements and establish a mechanism for those councils generating growth to retain a proportion of the business rates before they are pooled. Retention of stamp duty to generate a new revenue stream for the region that can be invested to support and drive further housing delivery. Create a Joint Property Board comprising all relevant Government departments with other public sector bodies and the HCA with a clear remit to promote and secure development.

Driving economic productivity

Rationale	Offer	Key Initiatives	Ask
<p>3. Enterprise: Making the most of our successful firms requires tailored support that is specific to the needs of the individual businesses. It is only by addressing business needs that opportunities can be realised and growth supported in order to benefit the wider Greater Brighton economy.</p> <ul style="list-style-type: none"> This Devolution Deal seeks to ensure that support for enterprise and growth are held more firmly in local hands. Greater Brighton is looking to provide targeted and tailored support for innovation, research and development, inward investment and export strategies. Greater Brighton and Coast to Capital LEP have already established an integrated Business Navigator Growth Hub that acts as a shop window for a range of business support interventions. We are seeking to build on this hub to integrate it with local authorities and provide a one-stop-shop for start-ups, small, medium and major organisations that is able to be both comprehensive and sector-specific in its provision of advice and support. The challenge is to ensure that growth is promoted outside of Brighton & Hove and spread across the region. The Enterprise Zone at Newhaven is of primary importance, as it will bring forward significant new commercial development and employment. This Devolution Deal provides an opportunity to create place-based integration in relation to business support, driving the development of support that is directly responsive to a strong understanding of local business needs, their potential markets and sector strengths. 	<ul style="list-style-type: none"> Through wider control of the business support agenda and a clearer place-based approach, we will be able to develop support that is grounded in the local understanding of business needs, their potential markets and sector strengths. By working with the region's two world-class universities and building on the existing Growth Hub model created with the Coast to Capital LEP, the ambition is to build a model that maximises the growth potential and productivity of the region's businesses and drives productivity gains in our priority sectors of: <ul style="list-style-type: none"> Creative and Digital Media; Advanced Engineering; and Life & Health Sciences. Access to finance an issue facing businesses in Greater Brighton and the ambition is to build on the already established and successful initiatives in this area to further support growth. 	<ul style="list-style-type: none"> Establish a Greater Brighton investment fund that builds on the previously successful access to finance initiatives and creates a flexible fund that can be used to address specific business needs and opportunities. It could also be implemented through the retention of business rates and possibly a tourism tax/night-time economy levy, due to Greater Brighton's unique tourist economy. The investment fund will also bring together both private and public match-funding to properly address and target the "local" issues faced by businesses in accessing finance under a single gateway. Utilise the success of the Coast to Capital LEP Business Navigator to create a Greater Brighton Business Hub – a one-stop-shop for businesses that supports them to start up, manage and grow. Explore the creation of a local business rates relief scheme to incentivise innovation and research and development (R&D) in local businesses. This scheme would be in conjunction with the two universities which have specialisms within the growth sectors that Greater Brighton is seeking to incentivise. A coordinated approach to inward investment and reaching international markets through the Greater Brighton Business Hub. 	<ul style="list-style-type: none"> Devolved business support budgets, including European Regional Development funding for enterprise and a proportion of UKTI budgets, to enable the Greater Brighton Business Growth Hub to take a more direct and proactive role in local trade and investment opportunities. Devolve the Business Growth Service (formerly MAS and GrowthAccelerator) to the Greater Brighton Business Growth Hub following the end of the existing national contract in 2017. An Enterprise Zone for Newhaven to regenerate the area and deliver up to 167,200 sqm of commercial development, supporting c.2,000 new jobs and safeguarding a further 600 jobs. Retention of business rates at growth centres to generate a new revenue stream for the region that can be invested to support economic growth. A commitment to examine all enterprise funding streams and explore the potential for rationalising these as part of a joined-up approach to enterprise support and Greater Brighton.

Driving economic productivity

Rationale	Offer	Key Initiatives	Ask
<p>4. Smart infrastructure: Improvements to digital infrastructure to become a gigabit region.</p> <ul style="list-style-type: none"> Outside of London, Greater Brighton will be the UK's top digital and creative region. As well as its thriving small business Creative, Digital and IT (CDIT) sector, it will increasingly be the base for larger digital economy firms. Digital connectivity is a critical aspect of global competitiveness and a central focus of a devolution deal for Greater Brighton is to ensure continued investment in broadband connectivity. Our aspiration is for a gigabit city region with 100% connectivity across Greater Brighton. Creating synergies between the interlocking sectors of the Cultural and Creative Industries Ecosystem is a prime opportunity. Recognition of the appeal of the natural environment and the need to maintain and capitalise on Smart infrastructure to promote Greater Brighton as a high-quality leisure, residential and business destination. National programmes aimed at rolling out broadband have not delivered the right outcomes. The sector is spreading geographically with a shortage of space in Brighton. The majority of activity is small and micro based and focused on creating value for other organisations. There is a need to grow medium and large companies that create intrinsic value. 	<ul style="list-style-type: none"> Create digital infrastructure that offers superfast connections for every business; superfast connections for every residence and community organisation; and ultrafast connections in every key business location across the City Region. Support a Digital sector that shifts the sector up the value chain so they are increasingly capturing the value of their innovation and skill for themselves – creating employers of regional, national and international importance. Establish a Digital City Region with digital technology deployed across infrastructure, opportunities, institutions, democracy and communities. 	<ul style="list-style-type: none"> Digital Exchange (Dx) Greater Brighton – A distributed digital region, designed to support and grow the digital, creative and tech sectors in and around a place, with consequent benefits for citizens and the wider business sector. The creation of a network of connectivity hubs, as part of the City Deal, in key centres along the Sussex Coast to form a 'distributed digital exchange'. Gigabit coast - The development of ultrafast broadband to power growth. 5G development to support innovation amongst local SMEs. The creation of new digital business models that support growth and productivity. Creating 'Government as a platform' models/digital business models for public services. Gigabit connectivity in the Northern Arc development in Burgess Hill. 	<ul style="list-style-type: none"> City Region control of the BDUK and DCMS incentive initiatives to support delivery of Dx Greater Brighton. Nomination of Greater Brighton City Region as a pioneer for the July Budget commitments on ultrafast connection. Establish Greater Brighton as the UK's 5G demonstrator city region. Increased coordination of funding streams such as ACE and HLF – alongside LGF and ESIF – with a city region input into the awarding of funding. Funding for gigabit infrastructure across all major settlement areas in the city region, and ensuring superfast broadband to all rural areas.

Releasing social productivity

Rationale	Offer	Key Initiatives	Ask
<p>5. Skills for employment: Greater Brighton (through the partners of the Economic Board), is a nexus of employers, educators and skills providers in the region. It is uniquely placed to make changes to the provision of both academic and vocational education in the area.</p> <ul style="list-style-type: none"> • Future employment growth is forecast in the financial and business services, media and technology sectors. Participation in further education needs to be higher, with just 73% of 17 year olds in Adur, Worthing and Mid Sussex in education, placing them in the bottom 30% of performers nationally. Although it is higher in Brighton & Hove (85%) this could also be improved. • There are gaps in skills pathways for some young people leaving further education, with skills to contribute to the specialist industries that have the opportunity to thrive in the region. • Greater Brighton has world class higher-education institutions and significant and successful vocational and FE colleges. The region has also been proactive in embracing new school models such as academies and UTCs. • Greater Brighton, and Brighton & Hove in particular, has a number of standalone sixth form colleges that have demonstrated outstanding educational attainment and high-quality teaching. These colleges are facing a period of financial uncertainty. 	<ul style="list-style-type: none"> • We will create a Greater Brighton Education & Skills Promise to provide our young people with the skills and education needed to thrive in modern, agile and fast-paced employment; and businesses with high-skill and employment-ready people that will enable their businesses to grow. • Our ambition through the Greater Brighton Education & Skills Promise is to reduce educational inequality and support the creation of a more productive workforce with skills aligned to local specialisms – in particular supporting high-value growth in digital and advanced engineering. • A Greater Brighton Apprenticeship Company will significantly raise skills and improve productivity by pooling resource and specialisms across the region. We will double the number of apprenticeship starts in Greater Brighton over the next ten years. • Creating an Employer Skills Task Force will put employers in the driving seat of the local skills system. Better and more tailored careers advice will also help to create better and more seamless pathways between education and work. 	<ul style="list-style-type: none"> • A local area curriculum for Greater Brighton focusing on the delivery of education and skills in high-growth sectors for the region including STEM subjects. • A Greater Brighton Apprenticeship Company to deliver our bespoke apprenticeship programme to significantly raise skills and improve productivity with particular focus on high-level apprenticeships. Through the Greater Brighton Apprenticeship Company we will roll out an independent brokerage service to support employers. • Local delivery of the further education budget to ensure a resilient local FE sector with effective collaboration across a range of institution types. • Local delivery of the AGE grant enabling us to vary the level of support according to learner / sector. • A coordinated approach to the provision of careers advice for young people in the local area. • Local commissioning of Work Programme and Youth Contract to implement joined-up employability support. • Working with BIS, to conduct and implement the findings of a Greater Brighton area based review of the provision of post-16 education and training institutions, with the potential engagement of neighbouring authorities. 	<ul style="list-style-type: none"> • The opportunity to create a local area curriculum for Greater Brighton - a collaborative enterprise between schools, academies, colleges, further and higher education providers and employers to ensure quality academic and skills provision for all young people from 5-18 years. • The opportunity to work with BIS to conduct and implement the findings of a Greater Brighton area-based-review of the provision of post-16 education and training institutions, with the potential engagement of neighbouring authorities. • The devolution of Further Education funding to the Greater Brighton region. • The devolution of both the Careers and Enterprise Company and National Careers Service's Inspiration Agenda remit and funding to the region in order to coordinate employer education activity more effectively. • Devolution of AGE and retention of the potential Apprenticeship Levy by the Greater Brighton Apprenticeship Company. • Greater Brighton Economic Board to become responsible for commissioning the Work Programme (or its replacement) and the Youth Contract.

Releasing social productivity

Rationale	Offer	Key Initiatives	Ask
<ul style="list-style-type: none"> 6. Living Wage Housing: to meet the changing demands of our citizens across our diverse urban area. Intervening in the private rented sector to deliver good-quality and well-managed housing. One of the key benefits of social housing is that it acts as a platform for those on low incomes to build their lives. However, affordability has to a large extent been lost from the current low rent housing supply system and rent setting policies. Retaining our cohort of young highly skilled residents is key to the success of the region's economy. There is a danger that a lack of affordable homes results in people moving beyond the boundaries of the region and as a result it will no longer be feasible to remain employed within the area and individuals may therefore choose to work elsewhere. 	<ul style="list-style-type: none"> Greater Brighton will be an exemplar region in reducing the cost to the state of the local housing allowance through the delivery of a range of affordable housing pilots, from living wage to low-cost rapid build. Through the creation of a Greater Brighton Housing Company we will deliver greater numbers of new and more affordable homes. A pilot Joint Venture to deliver 1000 homes with a local housing association, the proposal would be to establish a new Greater Brighton Living Wage house model. Raising standards in the private rented sector. Interventions to improve the management of existing private rented stock, combined with the opportunity to bring investment into the sector for new private rented homes could transform the tenure into one which fully delivers for the local communities of Greater Brighton. 	<ul style="list-style-type: none"> Accelerate housing delivery through a Greater Brighton Housing Company. Surplus employment sites which are released for residential development have to be considered – in the first instance – to be allocated for starter home use. Raise standards in and increase the supply in the Private Rented Sector by exploring the options to treat VAT as zero rated on land purchases. 	<ul style="list-style-type: none"> Greater flexibility on the use of Right to Buy receipts and the ability to negotiate packages of grant for Registered Providers to support a wider range of housing needs. Create a Joint Public Sector Property Board with the HCA. Creative use of government land, capital assets and support for joint ventures would help facilitate more innovative approaches to unlocking housing supply and commercial development. Full retention of all income from Stamp Duty Tax to enable re-investment in housing delivery and improvement of standards in the rented private sector alongside the New Homes bonus. Support for the creation of a housing investment fund. Local administration of HCA funding for new Living Wage housing. VAT on land for private rented sector should be treated as zero rated for the purposes of recovery of VAT.

Releasing social productivity

Rationale	Offer	Key Initiatives	Ask
<p>7. The information economy: Growing the collaborative economy by building on existing strengths.</p> <ul style="list-style-type: none"> The transition to the information economy is changing the way individuals and businesses think about the value of personal labour, physical assets, knowledge and intellectual property. These changing attitudes will not only be a new source of economic growth but will also disrupt the way in which our residents expect our services to be delivered. Supporting the information economy will shape our organisations in the same way it will shape wider society. The information economy will provide a platform for accelerated development and growth alongside our ongoing strategic aim of providing platforms to grow productivity. The information economy releases productivity from hitherto latent or ignored areas. The information economy requires a nexus of creative, entrepreneurial, and technological individuals and businesses to thrive and Greater Brighton as a region has both developing and existing strengths in all of these sectors. 	<ul style="list-style-type: none"> With our focus on the information economy, public sector reform and shared services, our authorities' individual track records on delivering change programmes and breaking down silos, and our partnership including a range of authorities at different tiers, Greater Brighton would be a fertile test-bed for the creation of a digital service with the remit to transform. 	<ul style="list-style-type: none"> Developing robust platforms for a sharing economy with a particular focus on collaboration in the craft and food production industry. Ensuring a higher social and financial value is put on the profession of caring as a career and a business opportunity. Encouraging social innovation through collaboration. Alternative credit and banking platforms. Promoting Greater Brighton as a centre of economic dynamism with its world class creative environment to attract far greater inward investment. 	<ul style="list-style-type: none"> Establishment of a Greater Brighton Digital Service with a similar model and remit for local government as the Government Digital Service had for central government departments. Engagement with the "Sharing City" pilots being undertaken by BIS in conjunction with NESTA and Innovate UK. Establish a Greater Brighton Cultural, Creative and Heritage Growth Fund that aligns the various funding streams (such as Arts Council, Heritage Lottery Funds, Coastal Communities Fund and LEP Growth Funds) to deliver growth in cultural and creative sectors.

Driving public service productivity

	Rationale	Offer	Key Initiatives	Ask
8. Strengthened City Region governance and new models of service delivery, including moving towards the formation of a combined authority.	<ul style="list-style-type: none"> Greater Brighton will commit to strengthening local governance and accountability. Devolution will provide a genuine democratic system for people to control and shape the City Region for the better. We acknowledge that devolution of powers from central government comes in return for a formalisation of governance structures. 	<ul style="list-style-type: none"> To adopt new and more robust forms of governance. 	<ul style="list-style-type: none"> Formation of a combined authority while also maintaining the equal input in governance arrangements and decision making of the universities, FE colleges, business partnerships, Coast to Capital Local Enterprise Partnership and the South Downs National Park Authority. Continue dialogue with neighbouring authorities who may wish to become part of a widened governance arrangement. Seek to develop a stronger relationship between Greater Brighton and the Gatwick Diamond. 	<ul style="list-style-type: none"> Formal recognition of the City Region as a Combined Authority.
9. Exploring opportunities to strengthen co-operative and strategic working across our planning authorities .	<ul style="list-style-type: none"> To deliver the ambitious growth Greater Brighton has set out to achieve will require the support of all local partners. A co-operative and strategic approach will ensure that delivery of key City Region projects are co-ordinated to maximise the benefit to the City Region as a whole. 	<ul style="list-style-type: none"> Greater Brighton authorities will look to further strengthen our co-operative and strategic joint working. 	<ul style="list-style-type: none"> Establishing a Greater Brighton Property Board. Building on the Greater Brighton City Region Integrated Hub model with Coast to Capital LEP. Exploring options for new City Region wide service delivery models. 	<ul style="list-style-type: none"> To be determined.
10. Accelerating public sector reform through a long term dialogue about how aspects of the public sector, such as social care and health can be replicated to a local government model.	<ul style="list-style-type: none"> Reform of social care and health care to a local level would allow targeted intervention and care that is designed and delivered in a way that provides the most benefit to the people of Greater Brighton. 	<ul style="list-style-type: none"> Accelerating public sector reform through a long term dialogue about how aspects of the public sector, such as social care and health can be replicated to a local government level. 	<ul style="list-style-type: none"> Greater integration of health and social care can help Greater Brighton plan for demographic changes and maximise the efficient use of public resources. Cooperation between local partners, arms length bodies including NHS England, and Government to co-design a business plan to move progressively towards integration of health and social care across Greater Brighton. 	<ul style="list-style-type: none"> To engage with Greater Brighton in a strategic long-term discussion.

Subject:	Greater Brighton Project Pipeline		
Date of Meeting:	13 October 2015		
Report of:	Chair, Greater Brighton Officer Programme Board		
Contact Officer:	Name:	Nick Hibberd	Tel: 01273 293756
	Email:	nick.hibberd@brighton-hove.gov.uk	
LA(s) affected:	All		

FOR GENERAL RELEASE**1. PURPOSE OF REPORT AND POLICY CONTEXT**

- 1.1 The first version of the Greater Brighton Project Pipeline 2016/17 ('the Pipeline') was agreed by the Greater Brighton Economic Board ('the Board') in October 2014.
- 1.2 The Pipeline comprises the 'long-list' of projects that the City Region will put forward for capital grant funding to the Coast to Capital Local Enterprise Partnership (C2C LEP) as part of Round 3 of the Local Growth Fund (LGF). Once funding is allocated to a project, it will form part of the Greater Brighton Investment Programme ('the Programme').
- 1.3 To ensure completeness and continued accuracy, the Greater Brighton Officer Programme Board ('the Officer Programme Board') reviewed the Pipeline throughout summer 2015.
- 1.4 The purpose of this report is to present the updated Pipeline to the Board for approval and to agree the next steps.

2. RECOMMENDATIONS:

That the Board:

- 2.1 Agree the Pipeline, recognising that new projects may still come forward;
- 2.2 Submit the Pipeline, as listed in Section 4, to the C2C LEP for consideration for future LGF funding and inclusion in the Strategic Economic Plan, and;
- 2.3 Task the Greater Brighton Officer Programme Board with developing outline business cases for each of the projects contained within the Pipeline, to ensure that the City Region's is ready to respond to any future LGF announcements.

3. CONTEXT/ BACKGROUND INFORMATION

- 3.1 To date, approximately £92m of LGF funding has been allocated to projects within the Programme through Rounds 1 and 2.

- 3.2 The City Region's core area of focus is now on securing this funding and ensuring delivery of the Programme. For further information, please refer to Greater Brighton Investment Programme Update Report.
- 3.3 At the same time, the City Region must develop its Pipeline to ensure that Greater Brighton is in a strong position to bid for and secure additional funding through Round 3 of the LGF (if rolled-out).
- 3.4 The Autumn Statement, due at end November 2015, is expected to include an announcement on the LGF. It is anticipated that allocations will be smaller and that bids for funding will therefore be increasingly competitive. The C2C LEP will be expecting "*fewer business cases, better argued*"; intensifying the need for shovel ready projects.
- 3.5 Following the Autumn Statement, the C2C LEP will develop its evaluation criteria (with a likely continued focus on jobs, employment floor space and housing) and anticipates that the first calls will be made in January/February 2016.
- 3.6 Timescales will be tight, particularly when factoring in the Christmas period, and the C2C LEP is therefore encouraging partners to develop their project pipelines now.
- 3.7 The Pipeline for Greater Brighton is summarised in Section 4 of this report. The project templates attached in Part Two of the agenda include high-level information on each project contained within the Pipeline.
- 3.8 It is proposed that, throughout autumn 2015 the Officer Programme Board develops a high-level business case for each project within the Pipeline. As the C2C LEP cannot provide funding for this, the associated costs will be borne by the delivery bodies.
- 3.9 East and West Sussex County Councils will continue to be engaged in the process; ensuring that the Pipeline (particularly in relation to transport schemes) is aligned to their priorities. In addition, as the City Region's devolution proposals are further developed and refined, the Officer Programme Board will continually review the Pipeline to ensure that all capital projects contained therein are captured (including, for example, the station growth sites).
- 3.10 Following the release of further information, in the form of the Autumn Statement and the C2C LEP's evaluation criteria and calls, the current long-list of projects within the Pipeline will be prioritised and a short-list created. A further report will be presented to the Board in January 2016, seeking approval of the short-list. Not all projects will proceed to full business case stage, whilst alternative sources of funding may prove more suitable for others.

4. PROJECT PIPELINE

- 4.1 The Pipeline is as follows:

Project Title	Lead Delivery Body	Link to Strategic Economic Plan (SEP) *	Link to Devolution Proposals **
Worthing Centre: <ul style="list-style-type: none"> Union Place Teville Gate Montague Street Grafton Centre 	AWCs	1,2,6 1,2,6 1,2 1,2,6	1,2,3,5 1,2,3,5 1,2,3,5 1,2,3,5
<ul style="list-style-type: none"> Northbrook College Innovation Centre, Worthing Martletts Way, Worthing 	AWCs AWCs	2,4 1,2,6	2,5 1,2,5
Shoreham Growth Centre: <ul style="list-style-type: none"> Decoy Farm, Worthing A27 Junction, Lancing Shoreham Harbour Transport Package Coastal Transport System 		1 1,2,6 1,2,6	1,2,5 1,2,3 1,2,3,5
Brighton Waterfront: <ul style="list-style-type: none"> Central – Gateway to the Sea Waterfront Bus East – Madeira Drive and Dukes Mound East – Infrastructure Madeira Terraces Royal Pavilion Estate, Brighton 	BHCC BHCC	1 1 1 1 2,6	1,2 1,2 1,2 1,2 2,3
Newhaven Growth Centre: <ul style="list-style-type: none"> Beach Road Eastside Business Park Railway Quay East Quay Science & Technology Park, Burgess Hill Sustainable Transport Package, Burgess Hill Town Centre Bio-Innovation Centre, Brighton 	LDC MSDC MSDC UoS	1,2,3 1,6 1,2,3 1,2,3,4,5,6 1,2,3,4,5,6 1,2,3,4,5	2,3 1,2,3,5,6 1,2,3 2,3 1,2,6 1,3,5,7

* The [SEP](#) contains 6 strategic priorities:

1. Successful Growth Locations, including transport investment
2. Successful Businesses
3. Building Competitive Advantage
4. Skills and Workforce
5. Growth is Digital
6. Housing and Infrastructure

** The Greater Brighton Devolution Proposals are focused on 7 strategic priorities:

1. Transport Infrastructure
2. Unlocking Growth Sites
3. Enterprise
4. Smart Infrastructure
5. Skills for Employment
6. Living Wage Housing
7. Information Economy

4.2 The projects contained within the Pipeline are located across the City Region. The map attached as Appendix 2 provides a visual representation.

5. CONCLUSION

- 5.1 The Pipeline currently consists of a long-list of projects located across the City Region, for which capital grant funding will likely be sought from the C2C LEP via Round 3 of the LGF.
- 5.2 At the time of writing, the timetable and process for LGF Round 3 was still to be announced but, to ensure readiness, the C2C LEP is encouraging all partners to develop their project pipelines.
- 5.3 The Board is asked to agree the Pipeline, as outlined in Section 4 of this report, and to task the Officer Programme Board with developing high-level business cases for each of the projects contained therein.
- 5.4 A further report will be presented to the Board in January 2016, following the Autumn Statement and anticipated guidance from the C2C LEP.

6. FINANCIAL & OTHER IMPLICATIONS:

Financial Implications:

- 6.1 It is proposed that, following approval of the pipeline the Officer Programme Board develops a high-level business case for each project within the Pipeline. The business cases will identify public sector match funding as well as private sector leverage to accommodate the LGF funding for each project. Details of these are included within Appendix 1 of this report. The business plans need to demonstrate the financial viability of each project including a full cost plan, funding options and risks. The preparation of business plans can be expensive and may require specialist advisors and consultants. The cost of developing these business cases will be met by the delivery bodies.

Finance Officer Consulted: Rob Allen

Date: 23/09/15

Legal Implications:

- 6.2 As each project goes through the business case process legal issues will emerge and be addressed. There are no direct legal implications arising from this report. There are some commercial sensitivities around some of the project details and hence the separate Part II information.

Lawyer Consulted: Oliver Asha

Date: 01/10/15

Equalities Implications:

- 6.3 None

Sustainability Implications:

- 6.4 None

Any Other Significant Implications:

6.5 None

SUPPORTING DOCUMENTATION

Appendices:

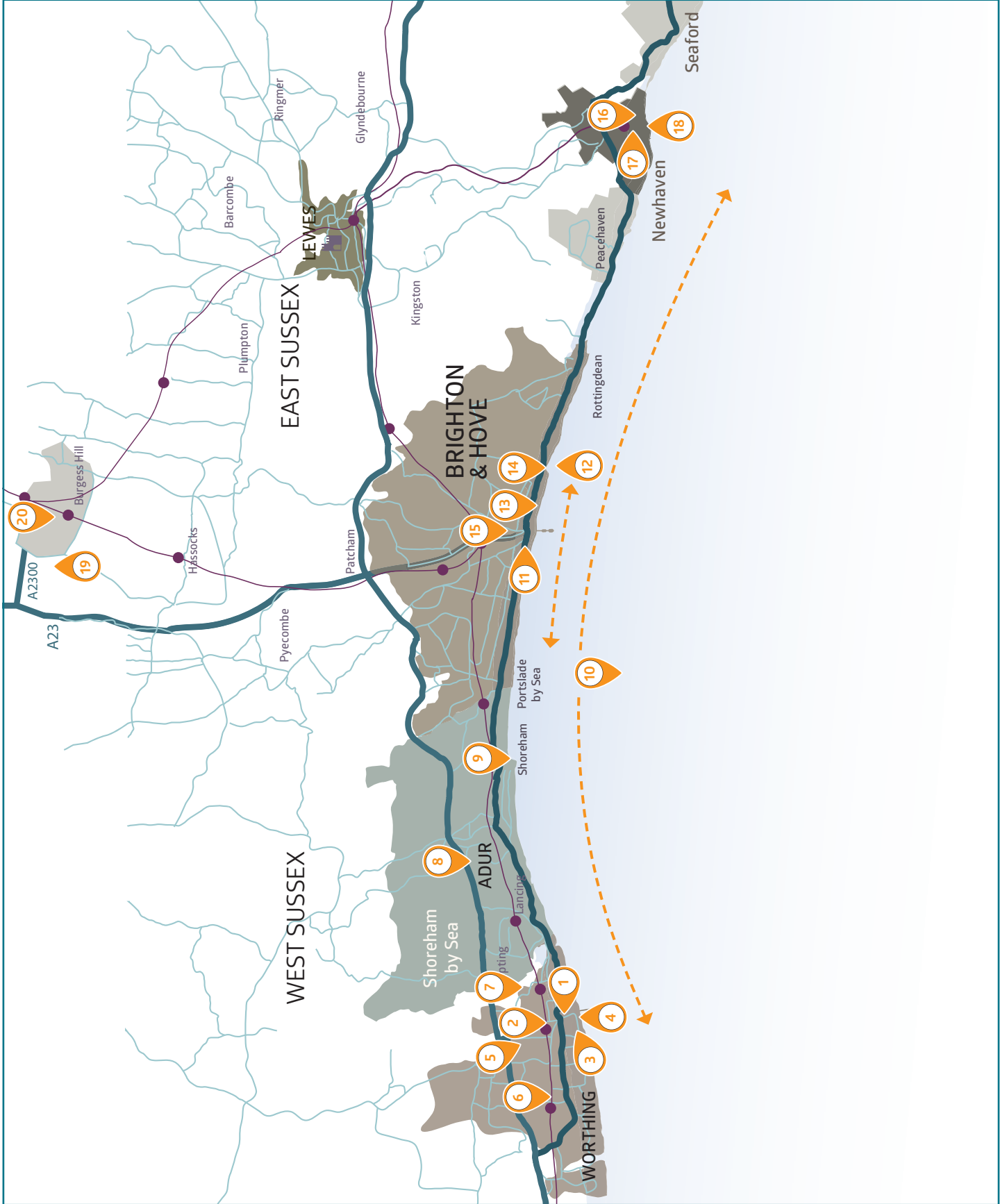
Appendix 1: Project Pipeline Map

Appendix 2: Project Pipeline Templates (Exempt Category 3- copy circulated to Members only)

Background Documents

None

PROJECT PIPELINE



Worthing Centre Projects	
1.	Union Place
2.	Teville Gate
3.	Montague Street
4.	Grafton Centre
5.	Northbrook College Innovation Centre, Worthing
6.	Martlets Way, Worthing
Shoreham Growth Centre	
7.	Decoy Farm, Worthing
8.	A27 Junction, Lancing
9.	Shoreham Harbour Transport Package, Shoreham
10.	A259 Coastal Transport System (CTS)
Brighton Waterfront	
11.	Waterfront Central - Gateway to the Sea, Brighton
12.	Waterfront Bus, Brighton
13.	Waterfront East - Madeira Terraces, Madeira Drive and Dukes Mound, Brighton
14.	Waterfront East - Infrastructure, Brighton
15.	Royal Pavilion Estate, Brighton
Newhaven Growth Centre	
16.	Beach Road Eastside Business Park, Newhaven
17.	Railway Quay, Newhaven
18.	East Quay, Newhaven
19.	Science & Technology Park, Burgess Hill
20.	Sustainable Transport Package, Burgess Hill Town Centre
21.	Bio-Innovation Centre, Brighton

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